



INC 612839
GEREGU
POWER PLC

ANNUAL REPORT

AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2024

www.gregupowerplc.com



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024

CONTENTS

	Page
Shareholding Structure	3
Corporate information	4
Directors' report	5
Corporate governance report	8
Statement of directors' responsibilities	23
Statement of corporate responsibility	24
Audit committee's report	25
Management's Annual Assessment of, and Report on, the Entity's Internal Control over Financial Reporting	26
Certification of management's assessment on internal control over financial reporting	27
Independent Practitioner's report	28
Independent auditor's report	32
Statement of financial position	34
Statement of profit or loss and other comprehensive income	35
Statement of changes in equity	36
Statement of cash flows	37
Notes to the financial statements	38
Other National Disclosures:	
Statement of value added	75
Five-year financial summary	76



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2024

SHAREHOLDING STRUCTURE AND FREE FLOAT STATUS

Company Name:	Geregu Power Plc
Board Listed:	Main Board
Period End:	31-Dec-24
Reporting Period:	Ended December 31st, 2024
Share Price at end of reporting period:	N1150.00

Description	Unit	Percentage
Issued Share Capital	2,500,000,000	100%
Substantial Shareholdings (5% and above)		
AMPERION POWER DISTRIBUTION COMPANY LIMITED	1,951,366,783	78.05%
LIBREVILLE POWER LIMITED	125,000,000	5.00%
Total Substantial Shareholdings	2,076,366,783	83.05%
Directors' Shareholdings (direct and indirect), excluding directors with substantial interests		
Mr Femi Otedola CON (Olufemi Peter)	1,245	0.0000498%
Mr Akin Akinfemiwa	2,174,245	0.0870%
Mr Julius Owotuga	NIL	0.00%
Mr Christopher Adeyemi	950	0.000038%
Mr Anil Dua	NIL	0.00%
MS OTEDOLA OLAWUNMI CHRISTINE	1,245	0.0000498%
Mr Doron Grupper	NIL	0.00%
Mr John Robert Lee	NIL	0%
Chief Olukunle Oyewole	NIL	0%
Mr Paul Gbededo	NIL	0%
	2,177,685	0.09%
Other Influential Shareholdings		
CALVADOS GLOBAL SERVICES LIMITED	1,245	0.0000498%
Total Other Influential Shareholdings	1,245	0.0000498%
Free Float in Units and Percentage	421,454,287	16.85
Free Float in Value	≈ 484,672,430,050.00	

Declaration:

Geregu Power Plc with a free float of N484,672,430,050.00 (16.85% in value) as at December 31st, 2024 is compliant with the Nigerian Exchange Limited's free float requirements for companies listed on the Main Board.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 CORPORATE INFORMATION

Company registration number
RC 672639

Directors

Olufemi Otedola, CON (Nigerian)
Akin Akinfermiwa (Nigerian)
Julius B. Omodayo-Owotuga (Nigerian)
Christopher Adeyemi (Nigerian)
Ms. Olawunmi Otedola (Nigerian)
Mr. Anil Dua (British)
Mr. Doron Grupper (Isreali)
Mr. John Robert Lee (British)
Mr. Paul Gbodedo (Nigerian)
Chief Olukunle Oyewole

Chairman
Chief Executive Officer
Deputy Chief Executive
Non-Executive Director
Non-Executive Director
Independent Non-Executive Director

Independent auditor

PricewaterhouseCoopers
Chartered Accountants
Landmark Towers, Plot 5B Water Corporation Road
Victoria Island
Lagos

Corporate office

13, Walter Carrington Crescent
Victoria Island
Lagos

Plant Operations

Itope-Ajaokuta Expressway,
P.M.B 1024
Ajaokuta, Kogi State

Company secretary

Akinleye Olagbende

Principal banker

First Bank of Nigeria Limited



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 **DIRECTORS' REPORT**

In compliance with the Companies and Allied Matters Act, the directors have pleasure in submitting to members their report together with the audited financial statements of Geregü Power Plc ("the Company" or "GPP") for the year ended 31 December 2024.

Principal activities

The Company is principally engaged in the business of electric power generation and sale of electric power through the National Grid of the Transmission Company of Nigeria (TCN) to the Nigerian Bulk Electricity Trading

Commencement of Business

The Company commenced commercial operations on 16 March 2007.

Legal Form

The Company is a Public Limited Liability Company incorporated on 10 November 2006 in accordance with the provisions of the Companies and Allied Matters Act with interest in power generation. On 05 October 2022, it was listed on the main board of the Nigerian Exchange Limited.

Board of Directors

The directors who held office during the year and to the date of this report are set out in the corporate information section.

Results and dividends

The Company's results for the year ended 31 December 2024 are set out on page 31. The profit for the year has been transferred to retained earnings. The summarised results are presented below.

	31-Dec-24 N'000	31-Dec-23 N'000
Revenue	137,126,532	82,908,807
Profit before income tax	41,266,089	24,389,919
Income tax expense	(13,841,019)	(8,337,191)
Profit for the year	27,425,070	16,052,728
Other comprehensive loss for the year	(14,058)	(2,089)
Total comprehensive income for the year	27,411,012	16,050,639

The directors are recommending the payment of N8.50 per share dividend to the shareholders on the register as at close of business on 14 March 2025.

Business Review and Future Developments

The Company carried out power generation activities in accordance with its Memorandum and Articles of Association.

Contraventions

The Company did not contravene any regulations during the year under review.

Directors' shareholding

The Directors of the Company, who held office during the year under review together with their direct and indirect interests in the issued share capital of the Company as recorded in the register of Directors' shareholding and as advised by the Registrars of the Company Meristem Registrars and Probate Services Limited are as follows:



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
DIRECTORS' REPORT

	Number of shareholding at 31 December 2024		
	Direct	Indirect	Total
Olufemi Otedola, CON	1,245	1,951,366,783	1,951,368,028
Ms. Olawunmi Otedola	1,245	-	1,245
Akun Akinfemiwa	2,174,245	-	2,174,245
Chris Adeyemi	950	-	950
Total	2,177,685	1,951,366,783	1,953,544,468

Shareholders

Major Shareholders

According to the register of members, the following shareholders of the Company hold 5% or more of the Issued Ordinary share capital of the Company as at 31 December 2024.

Shareholders	Shareholding (units)	%
Amperion Power Distribution Limited	1,951,366,783	78.05%
Libraville Power	125,000,000	5%

Shareholding Analysis

Share range	Number of shareholders	% of shareholders	Number of holdings	% of shareholdings
1 - 1000	3670	87.0493	528,394	0.02
1001 - 5000	309	7.3292	700,959	0.03
5001 - 10000	69	1.6368	527,768	0.02
10001 - 50000	84	1.9924	1,933,787	0.08
50001 - 100000	22	0.5218	1,857,211	0.07
100001 - 500000	26	0.6167	7,957,648	0.32
500001 - 1000000	7	0.166	4,983,361	0.20
1000001 - 5000000	13	0.3083	38,497,934	1.54
5000001 - 10000000	7	0.166	40,641,936	1.63
10000001 - ABOVE	9	0.2135	2,402,371,002	96.09
	4,216	100	2,500,000,000	100

Free Float

The free float of the Company as at 31 December 2024 was 421,454,297 representing 16.85%.

Share dealing Policy

We confirm that to the best of our knowledge that there has been compliance with the Company's share dealing policy during the period.

Board changes

There was a change to the board, Chief Olukunle Oyewole was appointed.

Property, plant and equipment

Information relating to changes in property, plant and equipment during the year is provided in note 13 of the financial statements.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
DIRECTORS' REPORT

Employment of Disabled Persons

The Company in recognition of its obligation to employ disabled persons, maintains a policy of considering application for employment made by disabled persons with due regard to their abilities and aptitude. All employees are given equal opportunities to develop themselves. As at 31 December 2024 no disabled person was employed in the Company.

Employees Involvement and Training

The Company is committed to keeping its employees fully informed, as much as possible on its performance and progress and seeking their views whenever practicable on matters which practically affect them as employees. Management's professional and technical expertise is the Company's major assets and investment in their further development continues. The Company's expanding skill-base has been extended by a range of training programmes for its employees and opportunities for career development within the Company have thus been enhanced.

Health Safety & Welfare

Employees are made aware of the health and safety regulations in force within the Plant and office premises. The Company provides to all employees for transportation, housing, lunch and medical allowance.

Research & Development

The Company in its determination to maintain its status as one of the best Power generation companies in the Power industry continues to encourage research and development aimed at consistently improving the

Donations

The Company made contributions to charitable and non-political organisation amounting to N30,678,590(2023 : N35,800,000).

Sustainability

Geragu Power Plc is committed to complying with all applicable legislation, regulations and codes of practice. We integrate sustainability considerations into all our business decisions and ensure that our stakeholders are aware of our Sustainability Policy.

Conflict of Interests

The Company maintains a Register of Directors' interest in accordance with the requirements of the Companies and Allied Matters Act. The Company also applies a conflict-of-interest policy developed in accordance with corporate governance codes, as well as the Investment and Securities Act. The Company also applies a Conflict-of-Interest policy developed in accordance with international best practices, as well as the Corporate Governance Codes.

Defined Benefit Plan

The Company operates a group life policy and a contributory pension scheme for its employees in Nigeria, in line with the provisions of the Pension Reform Act. The scheme is funded through employees' and employers' contributions as prescribed by the Act. The Company also has a defined plan asset (gratuity scheme).

Auditors

PricewaterhouseCoopers have expressed their willingness to continue in office as Auditors of the Company in accordance with the Companies and Allied Matters Act. A resolution will be proposed at the Annual General Meeting to authorize the Directors to fix their remuneration.

Akinleye Oluwabende
Company Secretary
FRC/2013/NBA/00000003160

Dated: 29 January 2025



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
CORPORATE GOVERNANCE REPORT

OUR HISTORY

1.1 Reporting Entity

Geregu Power Plant is a Siemens SGT5-2000E 3*145Mw open cycle power plant initially owned by the defunct Power Holding Company of Nigeria on behalf of Federal Government of Nigeria. It was commissioned by the Former President of Nigeria, Chief Olusegun Obasanjo in February 2008 but began commercial operations with GT13 in March 2007.

During the privatization exercise under President Goodluck Jonathan, it was privatized and 51% shareholding was sold to Amperion Power Distribution Company Limited (Amperion) on 01 November 2013. In 2019, Amperion acquired additional 29% shareholding in the company increasing its stake to 80%, with the FGN retaining a 20%.

On 10 November 2021, the FGN divested the remaining 20% shareholding to Amperion thereby making Amperion Power Distribution Company Limited the 100% owner of Geregu Power Plc.

The Company was listed on the main board of the Nigerian Exchange Group on 05 October, 2022.

THE BOARD

The Board established this Corporate Governance Framework to define the corporate governance practices of the Company for the enhancement of stakeholder value and the achievement of the Company's vision, strategic objectives and business goals.

THE COMPANY'S CORPORATE GOVERNANCE FRAMEWORK:

This Framework is made in line with the Nigerian Code of Corporate Governance, Securities and Exchange Commission Corporate Governance Guidelines and global best practice on Corporate Governance.

Our Corporate Governance Framework defines the relationship between the board of directors, management, and other stakeholders of the Company. It seeks to ensure accountability of the board of directors and management of the Company to other stakeholders who do not have oversight obligations or management powers and take these sets of individuals as their due representatives.

This Corporate Governance Framework is based on the following six (6) key principles of governance:

i. Discipline

Corporate discipline is a commitment by executive management to adhere to universally recognized and accepted norms.

ii. Independence

Independence is the extent to which mechanisms have been put in place to minimise or avoid potential conflicts of interest that may exist. These mechanisms range from the composition of the Board, appointments on committees of the Board, and the auditors. The decisions made, and internal processes established, must be objective and not allow for undue influences.

iii. Accountability

Individuals within the Company who make decisions and take actions on specific issues must be accountable for their decisions and actions.

iv. Transparency

Transparency is the ease with which external shareholders can make meaningful analysis of the Company's business actions, its economic fundamentals and the non-financial aspects essential to the business.

v. Responsibility

Responsibility refers to processes that allow for responsive action and avenues to penalise mismanagement. The Board is accountable to the shareholders and will act responsively to stakeholders.



GEREGU POWER PLC

**ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
CORPORATE GOVERNANCE REPORT**

vi. Social Responsibility

The Company must be aware of, and respond to, social issues proactively, placing a high priority on ethical standards. As a good corporate citizen, the Company will be seen increasingly as one that is non-discriminatory, non-exploitative, and responsible regarding environmental and human rights matters.

OVERVIEW OF THE COMPANY'S CORPORATE GOVERNANCE FRAMEWORK

This Corporate Governance Framework is the primary source of reference and guidance on all aspects of corporate governance within the Company. It incorporates the board and committee Charters which provides guidelines on how the business will be conducted by the board and executive management.

The Charters set out the roles, responsibilities, powers, composition, and duties of the Board and Board Committees. Other important details, including explanatory notes and guidelines and supporting templates and forms that will assist in embedding sound corporate governance, are contained in the appendices.

The members of the board and the executive management are expected to clearly understand the key principles of the framework and implement them.

Responsibility for updating this Corporate Governance Framework

The continual update of the corporate governance framework is the primary responsibility of the board. The evolving nature of governance practices and the dynamic character of the industry necessitate regular review of this Corporate Governance Framework to remain relevant, efficient and effective for the desired purpose. Therefore, the Board and Executive Management will monitor the legal and regulatory environment and any developments in the industry that could have an impact on corporate governance.



GEREGU POWER PLC

**ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
CORPORATE GOVERNANCE REPORT**

PROFILE OF THE BOARD OF DIRECTORS

Femi Otedola, CON - Chairman

Mr. Femi Otedola joined the board of GPP as Chairman of the Board of Directors in November 2013. Prior to this, he was the Chairman of the Board of Directors of Forte Oil Plc (now Ardova Plc) from May 2007 to June 2019. His vision transformed Forte Oil Plc into one of the highest performing companies on Nigeria Exchange Limited.

The Company grew in leaps and bounds to become a model of the possibilities inherent in Nigeria, winning numerous accolades in recognition of the successful business turnaround, prompt financial reporting, strong corporate governance and investment of choice within the Oil and Gas Industry and Nigeria Exchange Limited (NGX).

In 2019, with a firm belief in the power reforms of the Federal Government and overall vision "to be the leading provider of integrated power in the region", he made a very strategic decision to sell his majority stake in Forte Oil Plc and invest in developing the power industry in Nigeria through the acquisition of a majority stake in GPP, via an investment vehicle called Amperion Power Distribution Company Limited.

He has held several board memberships including President of the Nigerian Chamber of Shipping and as past Chairman of Transcorp Hilton Hotel, Abuja. He was appointed Member of the Governing Council of the Nigerian Investment Promotion Council in January 2004 and in December of the same year, he was appointed a Member of the Committee saddled with the task of fostering business relationship between the Nigerian and the South African Private sectors.

He was a member of the National Economic Management Team from September 2011 to May, 2015 and the Honorary International Investors Council under the leadership of Baroness Lydne Chalker.

Mr. Otedola was further recognized for his immense contributions to the growth of the Nigerian economy with the conferment of the prestigious National Honour of "Commander of the Order of the Niger - CON" in May 2010.

A philanthropist with deep involvement in educational causes at all levels via the Sir Michael Otedola Scholarship Awards Foundation, he has continued to demonstrate his passion for his community, Epe, Lagos State and Nigeria in general, committing huge financial resources to the sponsorship of promising but financially

Akin Akinfemiwa – Chief Executive Officer

Mr. Akin Akinfemiwa is the Chief Executive Officer of the Company and is responsible for the overall strategic leadership, direction and expansion for the business. He coordinates the formulation, review and implementation of the organisation's strategy, goals and objectives. Akin serves as a Director on the Board of Amperion Power Distribution Company Limited, and Geregu Power Plc.

Mr. Akinfemiwa is a seasoned and experienced international petroleum products trader and energy professional with focus on power generation, oil and oil products futures, swaps and derivatives trading responsibilities with a career spanning over twenty-two (22) years locally and internationally. He was previously Group CEO of Forte Oil Plc, a leading public listed downstream Oil & Gas company in Nigeria with over four hundred and fifty (450) retail outlets spread across Nigeria for eight (8) years where he led the company' transformation plans and successfully turnaround of a moribund company to a vibrant profit-making entity.

He has also served as Chairman, Forte Upstream Services and Chairman, MOMAN (Major Oil Marketers Association of Nigeria) and Director, African Petroleum Ghana, Director of Trading and Business Development at Fineshade Energy United Kingdom as well as Senior Derivatives and Products Trader at Oando Plc, where he used his influence in developing strategic trading and supply relationships for Oando Plc in the West African Sub Region. Prior to this, Akin had worked with FSB International Bank plc as a Business Process Analyst and a sub-team leader on the Company's Business Transformation project in 2001.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 CORPORATE GOVERNANCE REPORT

Mr. Akinfemiwa is an alumnus of the Saïd Business School, University of Oxford and at various times attended various management programs at the Harvard Business School, Boston and the Wharton Business School, University of Pennsylvania. He also holds a B.Sc. (Honours) degree in Mechanical Engineering from the University of Ibadan and a Master of Business Administration (Information Technology) from the University of Lincolnshire and Humberside, United Kingdom.

Dr. Julius B. Omodayo-Owotuga, FCA, CFA – Deputy Chief Executive

Dr. Julius B. (JB) Omodayo-Owotuga is a seasoned executive with a wealth of experience across the oil and gas sector, banking and financial services, and the audit and consulting industry. JB currently serves as the Group Executive Director & Deputy Chief Executive of Geregú Power Plc, subsidiary of Amperion Power-a holding company focused on the acquisition of Power assets in Africa. He has held this strategic role since 2019, where he oversees critical functions including finance, risk management, treasury, information technology and general administration across the Group.

Prior to his role at Geregú Power, JB was at Nigeria's leading oil and gas company, Forte Oil Plc (now Ardova Plc), as Group Executive Director, Finance and Risk Management, between 2011 and 2019. In this role, he played a pivotal role in transforming Forte Oil Plc into a dynamic, multi-million-dollar profit-generating enterprise. He also spearheaded the Company's debt capital raise, acquisition and divestment initiatives. Prior to this, he was at the Africa Finance Corporation (AFC) as the Corporation's Asset and Liability Management Specialist and the deputy to the Treasurer. Before this, he was the corporation's finance Manager responsible for the setup of the financial operation and control functions as a pioneer staff.

JB joined the AFC in 2007 from Standard Chartered Bank Nigeria (SCBN) Limited, where he was a manager within the finance group. Before joining SCBN, he was at KPMG Professional Services, as an Audit Senior. As an Audit Senior at KPMG, he led numerous assurance engagements within the financial services industry. He joined KPMG in 2003 from MBC International Bank (now First Bank of Nigeria), where he worked in the foreign operations department.

JB serves as a non-executive director on the board of FBN Holdings, as well as several other prominent corporations both within Nigeria and internationally.

JB is an alumnus of University of Oxford's Saïd Business School, UK, IE Business School, Spain, Geneva Business School, Switzerland and the University of Lagos, Nigeria. He holds a B.Sc. in Accounting, earned a master's in business administration (with Distinction) and a doctorate in business administration. He is a CFA Charter Holder, a Chartered Management Accountant and a Fellow of The Institute of Chartered Accountants of Nigeria, the Chartered Institute of Taxation of Nigeria and the Institute of Credit Administration. Additionally, he is a member of the Institute of Directors (IoD) of Nigeria. Julius is married with children and enjoys playing tennis, mentoring professionals, and watching soccer in his leisure time.

Mr. Christopher Adeyemi – Non-Executive Director

Mr. Adeyemi attended Obafemi Awolowo University, Ile Ife where he obtained his LL.B (Hons) degree in 1989. He became a Barrister and Solicitor of the Supreme Court of Nigeria in 1991.

Mr. Adeyemi began his legal career as Head of Green Form Advice and Assistance Team in The Legal Aid Board of England and Wales. During his stint at the Legal Aid Board, he was responsible for setting up the Green Form Advice and Assistance phone extensions team and also the Immigration Project Team. After leaving the public sector, Mr. Adeyemi, in partnership with others, set up Agape Consulting, a Legal Practice and Management Consultancy which assists in setting up and advising over 100 Law firms in the United Kingdom.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 CORPORATE GOVERNANCE REPORT

Christopher Adeyemi is currently the Head of the Corporate and Media Law Department of the International Law and Management Firm. He has advised multinational companies on setting up businesses in the African and European markets. Mr. Adeyemi has most recently advised the Nollywood Industry on how to make international profits. Mr. Adeyemi was a Non-Executive Director of Forte Oil Plc from 2009 -2019, and is a Director of Amperion Power Distribution Company Limited.

He is a member of the Nigerian Bar Association, member of the Black Solicitors Network (UK), and member of Immigration Law Practitioners Association (UK).

Ms. Olawunmi Christine Otedola – Non-Executive Director

Ms. Otedola is a renowned professional and founder of The Utopia Group, an NGO targeted at alleviating the lives of the Nigerian children. Prior to establishing The Utopia Group, Ms. Otedola worked with several leading corporates, domestic and international, including Zenon Petroleum and Gas Limited and Scottish Church Heritage Research. Ms Otedola is an alumnus of the University of St. Andrews where she obtained a M.A in Psychology in 2009.

Mr Anil Dua – Independent Non-Executive Director

Mr. Dua is a co-founder and partner of Gateway Partners, where he also serves as a member of its investment committee leading deal origination and execution across Africa. Prior to establishing Gateway Partners, he was the Chief Executive Officer of Standard Chartered Bank (West Africa), a role he occupied between 2010 and 2015.

Mr. Dua is an astute professional who has held several board membership not limited to Standard Chartered Bank Ghana, Nigeria, Cameroon & Cote D'Ivoire, Forte Oil Plc, Matador Investment Management Limited, Dangote GSP Offshore FZE and Seychelles International Mercantile Banking Corp. Currently, Mr. Dua sits on the board of African Export-Import Bank, First Bank Ltd. and Liquid Telecommunications(Jersey) Ltd.

Mr Doron Grupper – Independent Non-Executive Director

Mr. Grupper is a vast professional with experience across engineering and management. He is currently a consultant to Energix Renewable Energies Limited, a renewable energy company with a focus on wind turbine and solar energy. Over the years, Mr. Grupper has served on the Board of several companies not limited to VID Desalination Company Ltd., Mekorot Water Company Ltd., Elern Energy Infrastructures Ltd., Elern Gmul Power Stations Ltd., ETG – Water Infrastructures and Management Ltd., Williger Ltd., among others. Mr. Grupper obtained a BSc degree in Economics and Administration as well as a MSc degree in Economics and Administration from Hebrew University, Jerusalem in 1976 and 1980 respectively.

Mr John Robert Lee – Independent Non-Executive Director

Has worked in the Financial Services industry for around 40 years with the last 25 years having particular focus in Nigeria including extensive travel to the region. Has primarily worked for global international banks HSBC & Standard Chartered both out of London.

Recent roles included Corporate & Institutional Banking and International Private Banking with Senior Management positions held. Has therefore gained experience of Corporate Finance, Treasury, Corporate Banking and Private Banking giving him a unique and varied background. John is an Associate of The London Institute of Banking & Finance and a Chartered Fellow of the Chartered Institute for Securities & Investment London.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 CORPORATE GOVERNANCE REPORT

Mr Paul Gbededo- Independent Non-Executive Director

A master corporate strategist, hardworking, honest and an urbane gentleman, Paul Gbededo, a Fellow of the Polymer Institute of Nigeria and an Associate of the Chartered Institute of Arbitrators was the Group Managing Director / Chief Executive Officer of Flour Mills of Nigeria Plc (FMN) from April 2013 to December 2020. He now serves as the non-executive Vice Chairman on the Board of FMN.

Paul was educated at the Polytechnic of North London (now London Metropolitan University, UK) where he obtained Graduateship of Plastic and Rubber Institute and Associateship of National College of Rubber Technology in 1980, and holds a Master of Science Degree in Polymer Technology (1981) of Loughborough University, UK.

An alumnus of Lagos Business School - Advanced Management Programme 3, Paul also attended an Executive Programme at Harvard Business School. Paul's over 35 years career with FMN Group started at Nigerian Bag Manufacturing Company Plc in 1982. There, he acquired extensive experience serving in various managerial positions and rising to General Manager, Production and became the first Nigerian Production Director in 1996.

In July 2012, Paul was elevated to the position of Managing Director, Agro-Allied business with responsibility to implement FMN Group's Backward Integration Policies, Programs and Initiatives. Paul has a keen focus on organization results, committed to excellence, agile with passion for organizational growth. His primary focus has been on people, business development and business transformation, incentivizing a culture of ethos and pathos.

Chief Olukunle Oyewole – Independent Non-Executive Director

Chief Olukunle Oyewole was appointed as an Independent Non- Executive Director of Gereg Power Plc on Monday, 29th January 2024.

Chief Oyewole is the Principal Partner in the firm of Olukunle Oyewole & Co. He attended University of Jos, where he was a UAC Scholar, for his bachelor's degree. He was called to the Nigerian Bar in 1993.

Chief Oyewole holds a master's degree in law from the prestigious University of Lagos specializing in commercial laws relating to Secured Credit Transactions, Company Law and Law of Compulsory Acquisition and Compensation. He is the Principal Partner of Olukunle Oyewole & Co. A law firm that provides timely, solution driven and result oriented services through advisory legal services to Private Entrepreneurs, Key sector Operators, Financial Institutions, Government and Governmental Agencies as well as Multinational Corporations. He is currently a board member of some reputable blue-chip companies in Nigeria where he has garnered vast corporate experience. He is also a former Commissioner of the Lagos State Law Review Commission.

Akinleye Olagbende – Company Secretary

Mr. Akinleye Olagbende is currently the General Counsel at GPP. Prior to this role he was the General Counsel and Company Secretary at Forte Oil Plc from 2012 to 2019.

He is a graduate of the University of Sussex in Brighton 2000, and subsequently graduated from the Nigerian law school in 2004. Responsible for the overall legal, compliance and secretarial functions, Mr. Olagbende has over sixteen (16) years of experience in Corporate, Commercial and Company law and practice.

Mr. Olagbende started his career working as a litigation lawyer in the firm of Olatunde Adejuyigbe and Co. and then moved to the United Kingdom where he worked in the compliance functions for Goldman Sachs Asset

PURPOSE AND RESPONSIBILITIES OF THE BOARD

The Board considers, approves and oversees the implementation of strategies and objectives for the Company. This includes the following:

- Strategy and planning
- Finance and Investment management



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 CORPORATE GOVERNANCE REPORT

- Executive and Human capital management
- Risk management
- Internal control
- Board management and remuneration
- Corporate governance
- Other duties as permitted under the CAMA and GPP's Memorandum and Articles of Association.

BOARD SIZE, APPOINTMENT, COMPOSITION AND DIVERSITY

The Board recognizes and embraces the benefits of having a diverse board and sees increasing diversity at board level as an essential element in maintaining a competitive advantage. A truly diverse board will include and make good use of differences in the skills, regional and industry experience, background, race, gender and other distinctions between Directors. These differences are considered in determining the optimum composition of the Board and when possible should be balanced appropriately. All Board appointments are made on merit, in the context of the skills, experience, independence and knowledge which the board requires to be effective.

Membership of the Board shall not be less than five (5) Directors.

The Governance and Remuneration Committee of the Board shall assist in identifying appropriate skills and competencies required to fulfill its goals and responsibilities to shareholders and other key stakeholders.

The Board of the Company shall comprise of Executive, Independent Non-Executive and Non-Executive members. With the following Composition:

- Executive Directors
- Independent Non-Executive Directors
- Non-Executive Directors

BOARD SIZE, APPOINTMENT, COMPOSITION AND DIVERSITY

The positions of the Chairman of the board and Chief Executive Officer is separate and held by different individuals.

RESPONSIBILITIES OF INDIVIDUAL DIRECTORS

Below are some of the responsibilities of each director:

- To comply with their legal, statutory and equitable duties and obligations when discharging their responsibilities as directors. Broadly, these include:
- Acting in good faith and in the best interest of the company;
- Acting with care and diligence and for proper purposes;
- Avoiding conflict of interest; and
- Refraining from making improper use of information gained through the position of director and from taking undue advantage of the position of director.
- Other duties as permitted under the CAMA and GPP's Memorandum and Articles of Association.

DELEGATION TO MANAGEMENT

The process for re-election of a director is in accordance with Section 285 of the Companies and Allied Matters Act, 2020 (CAMA), which provides that all the directors shall at the first Annual General Meeting retire from office and at subsequent AGMs: one-third of them, or if their number is not three or a multiple of three, the number nearest to one-third shall retire.

Directors up for retirement by rotation shall be those who have been longest in office since the date of their last election. As between persons who became directors on the same day, those to retire shall unless they otherwise agreed, be determined by a lot.



GEREGU POWER PLC

**ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
CORPORATE GOVERNANCE REPORT**

BOARD PERFORMANCE APPRAISAL

A Board appraisal is undertaken annually, covering the Board and its Committee's structure, composition, responsibilities, processes, and relationships in the Board performance. This assessment is made in relation to individual directors' performance and the Board's performance.

The Board performance appraisal is carried out by an external independent consultant, supervised by the Company Secretary and the report is presented at the Annual General Meeting (AGM).

The process for the removal of a Director is in accordance with the provisions of Section 288 of CAMA.

THE COMPANY SECRETARY/ GENERAL COUNSEL

All Directors have direct access to the Company Secretary/General Counsel, who is accountable to the Board, through the Chairman, on all Corporate Governance and secretarial matters. The Company Secretary provides directors with guidance on their responsibilities, ethics and good governance. He is responsible to the Board for ensuring that the Board procedures are followed and that applicable rules and regulations are complied with. He shall play an active role in the directors training and strategic administrative planning.

The appointment and removal of the Company Secretary/Legal Adviser shall be governed by the provisions of the CAMA.

Board's General Powers

The Board makes final approval of all matters delegated to Board Committees and the CEO. These powers are subject to the CAMA and the Memorandum and Articles of Association of the Company.

COMMITTEES OF THE BOARD

To ensure efficiency and effectiveness, the Board delegates some of its functions, duties and responsibilities to the following committees, without abdicating its responsibilities:

- Board Governance & Remuneration Committee;
- Board Risk Committee
- Statutory Audit Committee.

Each of the Committee is governed by a Terms of Reference approved by the Board of Directors that delineate the structure, membership, obligations, expected skills of the Members, removal/resignation, proceedings, approval limits and scope of duties.

THE BOARD GOVERNANCE & REMUNERATION COMMITTEE

The purpose of the Committee is to advise the Board on its oversight responsibilities in relation to recruitment, compensation and benefits; promotions and disciplinary issues affecting senior officers of the company on Manager grade and above.

The Committee also considers the nomination of new directors to the Board, succession planning for key positions on the Board and management, training of directors, recommending director's remuneration and overseeing board performance and evaluation. The purpose of the Committee also includes the development and maintenance of appropriate corporate governance framework for the Company, and ensuring compliance with extant Codes of corporate governance.

The functions of the Committee are divided categorized under 3 broad headings, namely;

- Remuneration
- Governance
- Evaluation and appraisal



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 CORPORATE GOVERNANCE REPORT

The tenure and membership of the Committee shall be determined by the board.

In determining the membership of the Committee, the Board shall take care to ensure that the Committee shall comprise of members representing balanced views, knowledge of credit, investment, finance and general management or entrepreneurial experience.

The Company Secretary/ General Counsel shall serve as secretary to the committee

The Board shall review and re-assess the Charter at least once every four years as it may be necessary and make recommendations to the Board on required changes.

Remuneration and Governance Committee Attendance for 2024

Directors	29-Jan	11-Jul	9- Oct.
Chris Adeyemi	****	****	****
Ms. Olawunmi Otedola	ABS	****	****
Mr. John Robert Lee	****	****	****
Mr Paul Gbedebo	****	****	****

**** Attended
ABS Absent

BOARD RISK MANAGEMENT COMMITTEE.

The Committee considers the Company's long-term strategy, risks and opportunities relating to the strategy, assist in the identification, evaluation and mitigation of strategic, operational, and external environment risks and monitor the strategy and risk management framework and associated practices of the Company.

In performing its oversight role, the Committee works with the Management to review the quality and processes employed. The following are some of the responsibilities of the committee:

- To consider the viability of all major strategic initiatives and investments.
- Monitor changes and trends in the business environment.
- Review the adequacy and effectiveness of risk management and controls.
- Evaluate and Assess the Company's risk management framework, including Management's process for the identification, prevention and reporting of significant risks.
- Develop the Company's Corporate Social Responsibility policy.
- The membership and tenure of the Committee shall be determined by the Board. The Company Secretary shall serve as the secretary to the committee.

The Board reviews and re-assess the Charter at least once every four years as it may be necessary and make recommendations to the Board on required changes.

Risk Management Committee Attendance for 2024

Directors	10-Jul	07-Nov
Mr. Doron Grupper	****	****
Mr Akin Akinfemiwa	****	****
Mr Julius Owotuga	****	****
Ms. Olawunmi	****	****
Chief Olukunle	NYA	****

**** Attended
ABS Absent
NYA Not Yet



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 CORPORATE GOVERNANCE REPORT

STATUTORY AUDIT COMMITTEE

The Statutory Audit Committee is established in compliance with the Companies and Allied Matters Act 2020. The authority of the Committee is derived from the Board of Directors of the Company.

The Audit Committee assists the Board in its oversight responsibility of ensuring the integrity of the Company's financial statements, compliance with legal and regulatory requirements, the external auditors' qualifications and independence, and the performance of the internal audit function and external auditor who are ultimately accountable to the Audit Committee and the Board.

The Committee is responsible for the following:

- Establishing an internal audit function and ensuring that there are other means of obtaining sufficient assurance of regular review or appraisal of the system of internal controls in the Company. The Committee also ensures the development of a comprehensive internal control framework for the Company; obtains assurance and reports annually in the financial report on the operating effectiveness of the Company's internal control framework.
- At least on an annual basis, obtains and reviews a report by the internal auditor describing the strength and quality of internal controls including any issues or recommendations for improvement, raised by the most recent internal control review of the Company.
- Discussing the annual audited financial statements and half yearly unaudited statements with management and external auditors.
- Reviewing and ensuring that adequate whistle-blowing procedures are in place.
- Discussing policies and strategies with respect to risk assessment and management.
- Preserving auditor independence, by setting clear hiring policies for employees or former employees of independent auditors.
- Meeting separately and periodically with management, internal auditors and external auditors.
- Review the independence of the external auditors and ensure that where non-audit services are provided by the external auditors, there is no conflict of interest.
- Invoke its authority to investigate any matter within its terms of reference and the Company must make available the resources to the internal auditors with which to carry out this function, including access to external advice where necessary.

Composition of the Committee

- The Audit Committee is made up five (5) members. Three (3) representatives of the Shareholders and two (2) Directors to represent the Board.
- All members of the Committee shall be financially literate and have reasonable knowledge of the industry as well as business risks and control issues facing the Company. At least one member of the Committee must have current knowledge of accounting and financial management in addition to a recognized accounting qualification.
- The Committee shall be chaired by a shareholder appointed at the AGM.
- The Company Secretary shall be the Secretary of the Committee.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 CORPORATE GOVERNANCE REPORT

The Company Secretary serves as the secretary to all Board Committees.

Statutory Audit Committee Attendance for 2024

Members	29-Jan	08-Apr	11-Jul	09-Oct
Mr. Anil Dua	****	****	****	****
Mr. John Robert Lee	****	****	****	****
Mr. Taj- Giwa Osagie	****	****	****	****
Mrs. Bisi Bakare	****	****	****	****
Mr. Olatokunbo Shofolawe-Bakare	****	****	****	****

**** Attended

BOARD MEETING ATTENDANCE

To effectively perform its oversight function and monitor management's performance, the Board meets at least once every quarter; however, extraordinary meetings may be convened as required.

Every Director is required to attend at least two-thirds of all meetings of the Board. Such attendance record shall be among the criteria for the re-nomination of a Director by the Board except where there are cogent reasons which the Board must notify the Shareholders at the Annual General Meeting.

Every Director shall prepare adequately, attend and participate in the Board meetings and Board Committee meetings. Ad-hoc meetings may also be held as required.

All meetings of the Board shall be held at such time and venue as the Board deems appropriate.

Below is a table showing Director's attendance at the Board meetings held during the year:

Director	29-Jan	09-Apr	12-Jul	09-Oct	10-Dec
Olufemi Otedola, CON	****	****	****	****	****
Akin Akinfemiwa	****	****	****	****	****
Julius Owotuga	****	****	****	****	****
Christopher Adeyemi	****	****	****	****	****
Mr. Doron Grupper	****	****	****	****	****
Mr. Anil Dua	****	****	****	****	****
Ms. Olawunmi Otedola	****	****	****	****	****
Mr. John Robert Lee	****	****	****	****	****
Mr. Paul Gbededo	****	****	****	****	****
Chief Olukunfe Oyewole	NYA	****	****	****	****

**** Attended
Not Yet
NYA Appointed



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
CORPORATE GOVERNANCE REPORT

ELECTRONIC MEETINGS.

Meetings of Members may be held virtually. Participation in a meeting held virtually shall constitute presence of the

DIRECTORS STANDING FOR ELECTION

The following directors will retire at this Annual General Meeting, and being eligible, offer themselves for re-

Mr. John Robert Lee
Ms. Olawunmi Otedola

POLICIES OF GPP ('The Company')

The following policies are instrumental in conducting the affairs of the Company:

- Whistle Blowing Policy
- Conflict of Interest Policy
- Directors Remuneration Policy

WHISTLE BLOWING POLICY

Geragu Power Plc. recognizes that the decision to report a concern can be a difficult one to make mostly out of fear of victimization. However, the company is unequivocally committed and undertakes to protect all whistle-blowers.

Directors shall continually reaffirm their support for and commitment to the Company's whistle-blower protection mechanism which comprises of the duty of staff to report suspected misconduct to a designated person and the duty on the Company to protect a whistle-blower from reprisals or retaliation.

CONFLICT OF INTEREST POLICY

The Conflict of Interest and Related Party Transaction Policy was developed to provide a guideline for managing potential conflict of interest situation on the Board.

The aim of the policy is to assist the Board in understanding, reviewing, approving and ratifying related person transactions, to ensure that all related party transactions are conducted at arm's length and do not present a conflict of interest for the related party, considering the size of the transaction, the overall financial position of the third party, and the direct or indirect nature of the related party's interest in the transaction.

The company has developed a procedure to deal with conflict of interest:

- **Declaration of interest-** at the beginning of a financial year or on appointment as a director of the company, each director discloses actual or perceived conflicts of interests, which the company secretary takes note and keeps record of. The record is updated regularly and referenced when business transactions are considered. If there's a change or update in a director's interest, they are expected to promptly notify the Company Secretary.
- **Reporting conflict of interest-** Directors must openly disclose all potential, real or perceived conflict of interest as soon as the issue arises. The disclosure should be made to the Board or any of the Board Committees that may be involved in the approval process. Where the said disclosure is in relation to a particular item on the agenda, the Company Secretary ensures documentation of said disclosures by recording same in the minutes of a meeting, while also updating the conflict of interest register with periodic disclosures.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 CORPORATE GOVERNANCE REPORT

• **Review and approval-** The Board shall review the material facts of all related party transactions that require its approval and either approve, disapprove or ratify such transactions. Any director who has an interest in the related transaction being discussed excuses himself or herself from any reporting, discussions and vote on the related party transaction and, if necessary, from the Board meeting, or applicable part thereof. The Board will not approve or ratify a related-party transaction unless convinced that the transaction is in the best interest of the Company and its shareholders.

• **Family Directorships-** No two members of the same extended family shall occupy the position of Chairman and that of Managing Director or Executive Director of the Company at the same time. To safeguard the independence of the Board, not more than two members of the same family shall sit on the Board at the same time.

• **Independent Director Conflict of Interests-** an Independent Director shall be free of any relationship with the Company or its management that may lead to potential conflicts of interest and thus impair, or appear to impair, the Director's ability to make independent judgments. Specifically, independent directors among other things, are not allowed to provide material, legal/consulting services to the company or its affiliates, borrow funds from the company or its affiliates, have close family ties with any of the Company's advisers, Directors or Senior Employees, amongst others.

• **Insider Trading-** No Director or a close family of the Company who is aware of material non-public information relating to the Company may directly or through family members or other person, buy or sell securities of the company or engage in any other action to take advantage of that information, pass that information on to others outside the Company, including close family and friends except authorized persons within the Company. Directors and their related companies may not undertake transactions involving the sale or purchases the company's securities during closed periods (prohibited trading periods). Directors shall be notified of closed periods via written communication by the Company secretariat.

• Prohibitions on trading activities generally occur quarterly, interim, and annual disclosures of financial statements and whenever the officials of the company may deem appropriate. Announcement of quarterly financial results have a potential to have a material effect on the price of the company's securities in the stock market, therefore, to avoid the appearance of trading on the basis of material non-public information, Directors of GPP with potentially material non-public information shall not trade in GPP's securities during the period beginning two weeks prior to the anticipated date of public disclosure or filing of the financial result of each quarter, whichever is earlier, and ending two business days following the release of the company's earnings for the period.

• **Breach of Policy-** If a Director fails to make the necessary disclosures about conflicts of interest, the Director may be in breach of the Company's code of conduct and be liable to disciplinary action.

• Refusal to take any action directed by the Company to resolve a conflict of interest may also be in breach of the Company's conflicts of interest policy.

• **Disclosure** – All conflicts of interest transactions shall be disclosed in the Company's Annual Report, regulatory returns and any other required media in accordance with and in the manner required by the relevant laws, rules and regulations necessitating the disclosure.

• The disclosures shall contain name of the director, details of the transaction and the Director's interest in the transaction with the Company, and the value of the amount involved in the transaction and of the related person's interest in the transaction.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 CORPORATE GOVERNANCE REPORT

•For related party transactions, disclosures shall be made separately for the Company, its affiliates, associates, joint ventures in which the entity is partner and key management personnel of the Company.

•**Review of policy** the policy is subject to review and update every two (2) years or as may be deemed necessary by the Board.

DIRECTORS' REMUNERATION POLICY

The remuneration policy is designed to establish a framework for remuneration that is consistent with the Company's scale and scope of operations, meets the recruitment needs of the business and is aligned with leading corporate governance practices particularly the Financial Reporting Council of Nigeria (FRCN)'s Code of Corporate Governance and the SEC Code of Corporate Governance.

Remuneration structure:

•The Remuneration and Governance Committee shall recommend the remuneration packages of Executive Directors in all its forms. Executive Directors shall play no part in decisions on their own remuneration.

•The remuneration of the Chief Executive Officer and Deputy Chief Executive Officer shall consist of both fixed and variable remuneration components.

•Executive Directors will not be paid sitting allowances for attendance at Board and Board Committees meetings.

Non-Executive Directors Remuneration

• Non-executive Director's fees will be set at a level that is in the minimum, at par with market developments and reflects the qualifications and contribution required in view of the extent of the Director's responsibilities and liabilities.

• The remuneration of the Non-Executive Directors shall consist of a fixed fee, sitting allowances and reimbursable expenses.

• Non-Executive Directors will be paid a Director's fee. Sitting allowances will be paid for each Board and Board committee meeting attended by the Non-Executive Director.

• Non-Executive Directors will be reimbursed expenses necessarily and reasonably incurred in the course of their role as Board members, where not provided directly by the Company. Reimbursable expenses include travel expenses, transport expenses, hotel expenses and meals.

Review of Policy

The Statutory Audit Committee reviews this policy at least once every four years or as may be required to ensure that it remains relevant and appropriate. All changes and approvals are signed by the Chairman of the Statutory Audit Committee and countersigned by the Chairman of the Board of Directors following deliberations and approval by the full Board.

Insider Trading

The directors of the Company and senior employees who are in possession of price sensitive information are prohibited from dealing with the shares of the Company in accordance with the provisions of the Investments & Securities Act 2007 and the Listing Rules of the Nigerian Stock Exchange.

As required by law, the shares held by directors are disclosed in the annual report. Our Company has securities trading policy applicable and circulated to directors, insiders, external advisers and all employees that may at any time possess any inside or material information about our Company.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 CORPORATE GOVERNANCE REPORT

The securities trading policy is also available on the website of the Company. Our Company has adopted a code of conduct regarding securities transaction by the directors on terms no less exacting than the required standard set out in the Listing Rules of the Nigerian Stock Exchange. The Company has made specific enquiry of all directors whether they have complied with the required standard set out in the listing rules and the Company's code of conduct regarding securities transactions by directors and the Company is not aware of any non-compliance.

External Auditors

The Company's external auditors are Messrs. PricewaterhouseCoopers.

GENERAL MANDATE

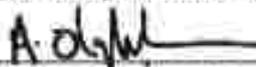
General Mandate Circular Information in respect of General Mandate in accordance with the Rules on Transactions with Related Parties issued by the Nigerian Stock Exchange (NGX), the Company is seeking the renewal of the general mandate from shareholders as per the Agenda for the Annual General Meeting.

The aggregate value of all transactions entered into with related companies during the financial year as stated on pages 73 of this Annual Report and Accounts is more than 5% of the latest net tangible assets or the issued share capital of the Company.

In order to ensure smooth operations, the Company will continue to procure goods and services and engage in other transactions that are necessary for its operations from related companies in the next financial year and hereby seeks a general mandate from shareholders for the related company transactions. Relevant items for the consideration of the shareholders are stated below:

The class of interested persons with which the Company transacted with during the financial year are Amerlion Power Distribution Company Limited, its subsidiaries and associated companies; The transactions with the related companies are transactions of trading nature and those necessary for the day-to-day operations; The method and procedure for determining transaction prices are based on the transfer pricing policy, see note 25.

The audit committee of the Company confirms that the transfer pricing method and procedure for determining the transaction prices are adequate; The Company shall obtain a fresh mandate from shareholders if the method and procedure become inappropriate; and the interested person shall abstain, and has undertaken to ensure that its associates shall abstain, from voting on the resolution approving the transactions.



Akinleye Olagbende
Company Secretary
FRC/2013/NBA/00000003160

Dated: 29 January 2025



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 **STATEMENT OF DIRECTORS' RESPONSIBILITIES**

In accordance with the provisions of the Companies and Allied Matters Act, the directors are responsible for the preparation of financial statements which give a true and fair view of the state of affairs of the Company at the end of the year and its profit or loss.

The responsibilities include ensuring that:

- i. The Company keeps proper accounting records that disclose, with reasonable accuracy, the financial position of the company and comply with the requirements of the Companies and Allied Matters Act and Financial Reporting Council of Nigeria (Amendment) Act, 2023.
- ii. Appropriate and adequate internal controls are established to safeguard its assets and to prevent and detect fraud and other irregularities.
- iii. The Company prepares its financial statements using suitable accounting policies supported by reasonable and prudent judgments and estimates that are consistently applied; and
- iv. It is appropriate for the financial statements to be prepared on a going concern basis.

The directors accept responsibility for the financial statements which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates in conformity with the International Financial Reporting Standards, in compliance with Financial Reporting Council of Nigeria Act and the requirements of the Companies and Allied Matters Act.

The directors are of the opinion that the financial statements give a true and fair view of the state of the financial affairs of the Company and of its profit and cash flows for the year.

The directors further accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.

Nothing has come to the attention of the directors to indicate that the Company will not remain a going concern for at least twelve months from the date of this statement.

Signed on behalf of the Board of Directors by:

Femi Otedola, CON
Chairman
FRC/2013/IODN/00000002426

Dated: 29 January 2025

Akin Akinfemiwa
Chief Executive Officer
FRC/2013/IODN/00000001994

Dated: 29 January 2025



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2024

STATEMENT OF CORPORATE RESPONSIBILITY

In line with the provision of Section 405 of Companies and Allied Matters Act, we have reviewed the audited financial statements of the Company for the year ended 31 December 2024 and based on our knowledge confirm as follows:

- 1) The audited financial statements do not contain any untrue statement of material fact or omit to state a material fact, which would make the statements misleading.
- 2) The audited financial statements and all other financial information included in the statements fairly present, in all material respects, the financial condition and results.
- 3) The Company's internal controls has been designed to ensure that all material information included relating to the Company is received and provided to the Auditors in the course of the Audit.
- 4) The Company's internal controls were evaluated within ninety days of the financial reporting date and are effective as of 31 December 2024.
- 5) That we have disclosed to the Company's Auditor's and the Board of Directors the following information:
 - a) There are no significant deficiencies in the design or operation of the Company's internal control which could adversely affect the Company's ability to record, process, summarise and report financial data, and have discussed with the auditors any weaknesses in internal controls observed in the course of the Audit.
 - b) There is no fraud involving management or other employees which could have any significant role in the Company's internal control.
- 6) There are no significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of this audit, including any corrective actions with regard to any observed deficiencies and material weaknesses.

Akin Akinfemiwa
Chief Executive Officer
FRC/2013/IODN/00000001994

Dated: 29 January 2025

Ganiyu L. Adisa
Chief Financial Officer
FRC/2013/ICAN/00000003078

Dated: 29 January 2025



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2024

AUDIT COMMITTEE'S REPORT

In accordance with the provisions of Section 404 (7) of the Companies and Allied Matters Act, the members of the Audit Committee of Geregú Power Plc hereby report as follows:

- 1) We have exercised our statutory function under Section 404 (7) of the Companies and Allied Matters Act, and we acknowledge the cooperation of management and staff in the conduct of their responsibilities.
- 2) We confirm that the accounting and reporting policies of the Company are in accordance with the legal requirements and ethical practices and that the scope of planning of the External Audit programme are extensive enough to provide a satisfactory evaluation of the internal control systems.
- 3) We have deliberated with the External Auditors, who have confirmed that necessary co-operation was received from Management in the course of their statutory audit and we are satisfied with Management's response to the External Auditor's recommendations on accounting and internal control matters and with the effectiveness of the Company's system of accounting and internal control.

Mr. Anil Dua

Chairman, Audit Committee

FRC /2023/PRO/DIR/003/478471

Dated: 29 January 2025

Other members of the audit committee are:

Mr John Robert Lee

Mr Taj-Giwa Osagie

Mrs Bisi Bakare

Mr Olatokunbo Shofolawe-Bakare



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024

Management's Annual Assessment of, and Report on, the Entity's Internal Control over Financial Reporting

To comply with the provisions of Section 1.3 of SEC Guidance on Implementation of Sections 60-63 of Investments and Securities Act 2007, we hereby make the following statements regarding the Internal Controls of Geregú Power Plc for the year ended 31 December 2024:

- i) Geregú Power Plc's management is responsible for establishing and maintaining a system of internal control over financial reporting ("ICFR") that provides reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with International Financial Reporting Standards.
- ii) Geregú Power Plc's management used the Committee of Sponsoring Organization of the Treadway Commission (COSO) Internal Control-Integrated Framework to conduct the required evaluation of the effectiveness of the entity's ICFR;
- iii) Geregú Power Plc's management has assessed that the entity's ICFR as of the end of 31 December 2024 is effective.
- iv) Geregú Power Plc's external auditor Messrs PricewaterhouseCoopers that audited the financial statements, included in the annual report, has issued an attestation report on management's assessment of the entity's internal control over financial reporting.

The attestation report of Messrs PricewaterhouseCoopers that audited its financial statements will be filed as part of its annual report.


Akin Akinfemiwa
Chief Executive Officer
FRC/2013/ICDN/00000001994

Dated: 29 January 2025


Julius B. Omodayo-Owotuga
Deputy Chief Executive
FRC/2013/ICAN/00000001995

Dated: 29 January 2025



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024

Certification of management's assessment on internal control over financial reporting

To comply with the provisions of Section 1.1 of SEC Guidance on Implementation of Sections 60-63 of Investments and Securities Act 2007 we hereby make the following statements regarding the Internal Controls of Geregú Power Plc for the year ended 31 December 2024.

We, Akin Akinfemiwa (Chief Executive Officer) and Ganiyu L. Adisa (Chief Financial Officer) of Geregú Power Plc certify that:

- a We have reviewed this management assessment on internal control over financial reporting of Geregú Power Plc;
- b Based on our knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- c Based on our knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the entity as of, and for, the periods presented in this report;
- d We,
 - 1) are responsible for establishing and maintaining internal controls;
 - 2) have designed such internal controls and procedures; or caused such internal controls and procedures to be designed under our supervision, to ensure that material information relating to the entity, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - 3) have designed such internal control system, or caused such internal control system to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - 4) have evaluated the effectiveness of the entity's internal controls and procedures as of a date within 90 days prior to the report and presented in this report our conclusions about the effectiveness of the internal controls and procedures, as of the end of the period covered by this report based on such evaluation.
- e We have disclosed, based on our most recent evaluation of internal control system, to the entity's auditors and the audit committee of the entity's board of directors:
 - 1) All significant deficiencies and material weaknesses in the design or operation of the internal control system which are reasonably likely to adversely affect the entity's ability to record, process, summarize and report financial information; and
 - 2) Any fraud, whether or not material, that involves management or other employees who have a significant role in the entity's internal control system.
- f We have identified, in the report whether or not there were significant changes in internal controls or other facts that could significantly affect internal controls subsequent to the date of their evaluation including any corrective actions with regard to significant deficiencies and material weaknesses.


Akin Akinfemiwa
Chief Executive Officer
FRC/2013/IODN/00000001994

Dated: 29 January 2025


Ganiyu L. Adisa
Chief Financial Officer
FRC/2013/ICAN/00000003078

Dated: 29 January 2025



Independent practitioner's report

To the Members of Gerega Power Plc

Report on an assurance engagement performed by an independent practitioner to report on management's assessment of controls over financial reporting

Our opinion

In our opinion, nothing has come to our attention that the internal control procedures over financial reporting put in place by management of Gerega Power Plc ("the company's") are not adequate as of 31 December 2024, based on the SEC Guidance on Implementation of Section 60 – 63 of The Investments and Securities Act 2007 issued by The Securities and Exchange Commission.

What we have performed

We have performed an assurance engagement on Gerega Power Plc's internal control over financial reporting as of December 31, 2024, based on FRC Guidance on Assurance Engagement Report on Internal Control Over Financial Reporting ("the Guidance") issued by the Financial Reporting Council of Nigeria. The company's management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying management's annual assessment of, and report on, Gerega Power Plc's internal control over financial reporting. Our responsibility is to express an opinion on the company's internal control over financial reporting based on our assurance engagement.

Basis for opinion

We conducted our assurance engagement in accordance with the Guidance, which requires that we plan and perform the assurance engagement and provide a limited assurance report on the entity's internal control over financial reporting based on our assurance engagement. As prescribed in the Guidance, the procedures we performed included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our engagement also included performing such other procedures as we considered necessary in the circumstances. We believe the procedures performed provide a basis for our report on the internal control put in place by management over financial reporting.

Definition and Limitations of Internal Control over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.



Because of its inherent limitations, internal control over financial reporting may not prevent or detect all misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Other matter:

We also have audited, in accordance with the International Standards on Auditing, the financial statements of Giregi Power Plc and our report dated 20 January 2025 expressed an unqualified opinion.

Akinyemi Akingbade

For PricewaterhouseCoopers
Chartered Accountants
Lagos, Nigeria

Engagement Partner: Akinyemi Akingbade
TRC/2013/PRO/ICAN/004/0000004012



20 January 2025



Independent auditor's report

To the Members of Gerega Power Plc

Report on the audit of the financial statements

Our opinion

In our opinion, Gerega Power Plc's ("the company's") financial statements give a true and fair view of the financial position of the company as at 31 December 2024, and of its financial performance and its cash flows for the year then ended in accordance with international financial reporting standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards") and the requirements of the Companies and Allied Matters Act and the Financial Reporting Council of Nigeria (Amendment) Act, 2023.

What we have audited

Gerega Power Plc's financial statements comprise:

- the statement of financial position as at 31 December 2024;
- the statement of profit or loss and other comprehensive income for the year then ended;
- the statement of changes in equity for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include a summary of material accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the company in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards), i.e. the IESBA Code issued by the International Ethics Standards Board for Accountants. We have fulfilled our other ethical responsibilities in accordance with the IESBA Code.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter

Impairment of trade receivables (NGN) 16 billion

Refer to Items 2.1.1, 3.2.1 and 16 of the financial statements

The Company bills its customer (Nigerian Bulk Electricity Trading (NBET) Plc) monthly based on energy and capacity charges. The risk of impairment to trade receivables relates to both capacity and energy charges as the customer does not pay as and when due.

We focused on this area due to the materiality of the trade receivable of NGN 7 billion and resulting impairment of NGN 16 billion, and because it requires significant judgement both for timing of recognition of impairment and estimation of the amount of such impairment.

The expected credit loss (ECL) model requires significant judgement in measuring ECL, especially incorporating forward looking information (such as forecast Brent crude oil price and Gross Domestic Product (GDP)) in building the economic scenarios used in the ECL model.

The company utilised the 'simplified approach' model for the trade receivables. Under the simplified approach, the provision combines the historical loss rate across the aging buckets with forward looking information which takes management's view of the future of the customer into account.

How our audit addressed the key audit matter

Our procedures included the following:

- We obtained an understanding of the company's process for estimating the expected credit loss (ECL).
- We tested the calculation of the historical loss rate across the aging buckets.
- We challenged management regarding the forward-looking assumptions (forecast Brent oil price and Gross Domestic Product) and compared those assumptions against publicly available information.
- We compared the impairment calculated by management against the amount already recognised in the books; and
- We checked the IFRS 9 disclosures for reasonableness.

Other information

The directors are responsible for the other information. The other information comprises Shareholding Structure, Corporate Information, Directors' Report, Corporate Governance Report, Statement of Directors' Responsibilities, Statement of Corporate Responsibility, Audit Committee's Report, Management's Annual Assessment of, and Report on, the Entity's Internal Control over Financial Reporting, Certification of Management's Assessment on Internal Control over Financial Reporting, Statement of Value Added and Five-Year Financial Summary but does not include the financial statements and our auditor's report thereon, which we obtained prior to the date of this auditor's report, and the other sections of the Geregu Power Plc 2024 Annual Report, which are expected to be made available to us after that date.

Our opinion on the financial statements does not cover the other information and we do not and will not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.



If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the other sections of the Greeng Power Plc 2024 Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of the directors and those charged with governance for the financial statements

The directors are responsible for the preparation of the financial statements that give a true and fair view in accordance with IFRS Accounting Standards and the requirements of the Companies and Allied Matters Act, the Financial Reporting Council of Nigeria (Amendment) Act, 2023, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the company's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.



- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements

The Companies and Allied Matters Act requires that in carrying out our audit we consider and report to you on the following matters. We confirm that:

- i) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- ii) the company has kept proper books of account, so far as appears from our examination of those books and returns adequate for our audit have been received from locations not visited by us;
- iii) the company's statement of financial position and statement of profit or loss and other comprehensive income are in agreement with the books of account and returns.

In accordance with the requirements of the Financial Reporting Council, we performed a limited assurance engagement and reported on management's assessment of Geregu Power Plc's internal control over financial reporting as of 31 December 2024. The work performed was done in accordance with FRC Guidance on Assurance Engagement Report on Internal Control Over Financial Reporting issued by the Financial Reporting Council of Nigeria, and we have issued an unqualified opinion in our report dated 29 January 2025.

Akinyemi Akingbade

For: PricewaterhouseCoopers
Chartered Accountants
Lagos, Nigeria

Engagement Partner: Akinyemi Akingbade
PRC/2013/PRO/ICAN/004/0000064012



26 January 2025



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2024

	Notes	31-Dec-24 N'000	31-Dec-23 N'000
Assets			
Non-current assets			
Property, plant and equipment	13	72,657,733	36,349,480
Intangible assets	14	29	29
Defined benefit plan	19	11,987	4,480
Total non-current assets		72,669,749	36,353,989
Current assets			
Inventories	15	623,675	639,072
Trade and other receivables	16	121,820,410	48,065,048
Other current assets	17	8,420,962	26,728,096
Cash and cash equivalents	18	39,935,627	70,256,343
Total current assets		170,800,674	145,688,559
Total assets		243,470,423	182,042,548
Equity			
Share capital	20.1	1,250,000	1,250,000
Retained earnings	20.2	51,344,328	43,919,258
Actuarial reserves	20.3	(29,408)	(15,350)
Total equity		52,564,920	45,153,908
Liabilities			
Non-current liabilities			
Deferred tax liabilities	11	6,979,747	8,291,319
Borrowings	21	1,292,847	17,575,634
Bond Payable	22	32,068,000	40,085,000
Total non-current liabilities		40,340,594	65,951,953
Current liabilities			
Trade and other payables	23	98,135,076	56,518,961
Tax payable	11	19,970,405	8,444,125
Borrowings	21	21,873,303	3,396,670
Bond Payable	22	10,586,125	2,577,131
Total current liabilities		150,564,909	70,936,787
Total liabilities		190,905,503	136,888,640
Total equity and liabilities		243,470,423	182,042,548

The accompanying notes on pages 38 to 74 are an integral part of these financial statements.

The financial statements were approved by the Board of Directors on 29 January 2025 and signed on its behalf by:


Akin Akinfemiwa
 Chief Executive Officer
 FRC/2013/ODN/000000001994


Ganiyu L. Adisa
 Chief Financial Officer
 FRC/2013/ICAN/000000003078


Femi Otedola, CON
 Chairman
 FRC/2013/ODN/000000002426


Julius B. Omodayo-Owotuga
 Deputy Chief Executive
 FRC/2013/ICAN/000000001995



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2024

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	Notes	31-Dec-24 N'000	31-Dec-23 N'000
Revenue	5	137,126,532	82,908,807
Cost of sales	6	(74,397,381)	(40,247,854)
Gross profit		62,729,151	42,660,953
Other income	7	(583,765)	502,268
Administrative expenses	8	(9,861,148)	(13,010,503)
Impairment (charge)/writeback on financial assets	9	(9,331,514)	986,922
Operating profit		42,952,724	31,139,640
Finance income	10	8,540,399	7,797,874
Finance cost	10	(10,227,034)	(14,547,595)
Net finance cost		(1,686,635)	(6,749,721)
Profit before income tax		41,266,089	24,389,919
Income tax expense	11	(13,841,019)	(8,337,191)
Profit for the year		27,425,070	16,052,728
Other comprehensive income:			
Items that will not be reclassified to profit or loss:			
Re-measurement of defined benefit plans	19	(14,058)	(2,089)
Other comprehensive loss for the year		(14,058)	(2,089)
Total comprehensive income for the year		27,411,012	16,050,639
Earnings per share			
Basic and diluted earnings per share in (N)	12	10.97	8.42

The accompanying notes on pages 38 to 74 are an integral part of these financial statements.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 STATEMENT OF CHANGES IN EQUITY

	Share capital	Retained earnings	Actuarial reserves	Total equity
	N'000	N'000	N'000	N'000
At 1 January 2023	1,250,000	47,866,530	(13,261)	49,103,269
Profit for the year	-	16,052,728	-	16,052,728
Other comprehensive loss for the year	-	-	(2,089)	(2,089)
Total comprehensive income for the year	-	16,052,728	(2,089)	16,050,639
Transaction with owners: Dividend paid	-	(20,000,000)	-	(20,000,000)
At 31 December 2023	1,250,000	43,919,258	(15,350)	45,153,908
At 1 January 2024	1,250,000	43,919,258	(15,350)	45,153,908
Profit for the year	-	27,425,070	-	27,425,070
Other comprehensive loss for the year	-	-	(14,058)	(14,058)
Total comprehensive income for the year	-	27,425,070	(14,058)	27,411,012
Transaction with owners: Dividend paid	-	(20,000,000)	-	(20,000,000)
At 31 December 2024	1,250,000	51,344,328	(29,408)	52,564,920

The accompanying notes on pages 38 to 74 are an integral part of these financial statements.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024

STATEMENT OF CASH FLOWS

	Notes	31-Dec-24 N'000	31-Dec-23 N'000
Cash generated from operating activities			
Cash generated from operations	24	34,955,499	63,188,275
Income taxes paid	11	(3,626,311)	(7,639,293)
Gratuity payment during the year	19	(2,817)	(2,667)
Net cash generated from operating activities		31,326,371	55,546,315
Cash flows from investing activities			
Interest received	10	8,367,032	6,354,035
Purchase of property, plant and equipment	13	(41,276,388)	(933,504)
Return on employee benefits planned assets	19	52,896	18,819
Funding of long term employee benefits	19	(130,543)	(101,783)
Net cash (used in)/generated from investing activities		(32,987,003)	5,337,567
Cash flows from financing activities			
Dividend paid	20	(20,000,000)	(20,000,000)
Repayment of loan principal and interest	21	(11,841,201)	(37,509,953)
Proceeds from borrowings	21	9,700,000	20,580,871
Payment of bond coupon	22	(5,899,793)	(5,832,480)
Net cash used in financing activities		(28,040,994)	(42,761,562)
Analysis of changes in cash and cash equivalents:			
Cash and cash equivalents at 1 January		70,256,343	51,631,751
(Decrease)/Increase in cash and cash equivalents		(29,701,625)	18,122,321
Effects of exchange rate changes on cash and cash equivalent	7	(619,091)	502,271
Cash and cash equivalents at 31 December		39,935,627	70,256,343

The accompanying notes on pages 38 to 74 are an integral part of these financial statements.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

1 General information

This is the financial statement of Geregú Power Plc ("the Company"). Geregú Power Plc was incorporated in Nigeria on 10 November 2005 under the Companies and Allied Matters Act as a public liability company, and is domiciled in Nigeria. The address of its registered office is:

13, Walter Carrington Crescent
Victoria Island
Lagos

The Company's Nigerian Electricity Regulatory Commission permit was gotten 1 Oct 2023 and it expires 30 September 2028.

2 Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

2.2 Basis of preparation

The financial statements for the year ended 31 December 2024 have been prepared in accordance with the International Financial Reporting Standards ("IFRS Accounting Standards") and interpretations issued by the IFRS Accounting Standards Interpretations Committee (IFRS Accounting Standards IC). The financial statements comply with IFRS Accounting Standards as issued by the International Accounting Standards Board (IASB) and in compliance with Financial Reporting Council of Nigeria (Amendment) Act, 2023. Additional information required by national regulations are included where appropriate.

The financial statements comprises of the statement of profit or loss and other comprehensive income, the statement of financial position, the statement of changes in equity, the statement of cash flows and the notes to the financial statements.

The financial statements have been prepared in accordance with the going concern principle under the historical cost concept except for financial assets and liabilities initially recognised at fair value net of transaction cost incurred, and subsequently recognised at amortised cost. All values are rounded to the nearest thousand, except when otherwise indicated. The financial statements are presented in thousands of Naira.

The preparation of financial statements in conformity with IFRS Accounting Standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the accounting policies. Changes in assumptions may have a significant impact on the financial statements in the period the assumptions changed. Management believes that the underlying assumptions are appropriate and that the financial statements therefore present the financial position and results fairly. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in Note 4.

2.2.1 Going concern

The financial statements have been prepared on a going concern basis. The directors have no doubt that the Company would remain in existence after 12 months from the date of this financial statements.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

2.2.2 Changes in accounting policies and disclosures

f) New Standards, amendments, interpretations adopted by the Company.

The Company has applied the following standards and amendments for the first time for their annual reporting period commencing 1 January 2024. The Company had to change its accounting policies and did not require retrospective adjustments.

Disclosure of Accounting Policies - Amendments to IAS 1 and IFRS Accounting Standards Practice Statement 2

The IASB amended IAS 1 Presentation of Financial Statements to require entities to disclose their material rather than their significant accounting policies. The amendments define what is 'material accounting policy information' (being information that, when considered together with other information included in an entity's financial statements, can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements) and explain how to identify when accounting policy information is material. They further clarify that immaterial accounting policy information does not need to be disclosed. If it is disclosed, it should not obscure material accounting information. To support this amendment, the IASB also amended IFRS Accounting Standards Practice Statement 2 Making Materiality Judgements to provide guidance on how to apply the concept of materiality to accounting policy disclosures.

The effective date of the standard is for years beginning on or after 1 January 2024. The amendment did not have any impact on the amount recognised in the prior periods or current period.

Definition of Accounting Estimates – Amendments to IAS 8

The amendment to IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors clarifies how companies should distinguish changes in accounting policies from changes in accounting estimates. The distinction is important, because changes in accounting estimates are applied prospectively to future transactions and other future events, whereas changes in accounting policies are generally applied retrospectively to past transactions and other past events as well as the current period.

The effective date of the standard is for years beginning on or after 1 January 2024.

The amendment did not have any impact on the amount recognised in the prior periods or current period.

Deferred Tax related to Assets and Liabilities arising from a Single Transaction – Amendments to IAS 12

The amendments to IAS 12 Income Taxes require companies to recognise deferred tax on transactions that, on initial recognition, give rise to equal amounts of taxable and deductible temporary differences, and will require the recognition of additional deferred tax assets and liabilities. The amendment should be applied to transactions that occur on or after the beginning of the earliest comparative period presented. In addition, entities should recognise deferred tax assets (to the extent that it is probable that they can be utilised) and deferred tax liabilities at the beginning of the earliest comparative period for all deductible and taxable temporary differences associated with:

- right-of-use assets and lease liabilities; and
- decommissioning, restoration and similar liabilities, and the corresponding amounts recognised as part of the cost of the related assets.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

The cumulative effect of recognising these adjustments is recognised in the opening balance of retained earnings, or another component of equity, as appropriate. IAS 12 did not previously address how to account for the tax effects on balance sheet leases and similar transactions and various approaches were considered acceptable. Some entities may have already accounted for such transactions consistent with the new requirements. These entities will not be affected by the amendments.

The effective date of the standard is for years beginning on or after 1 January 2024. The amendment did not have any impact on the amount recognised in prior periods or current period.

OECD Pillar Two Rules

In December 2021, the Organisation for Economic Co-operation and Development (OECD) released the Pillar Two model rules (the Global Anti-Base Erosion Proposal, or 'GloBE') to reform international corporate taxation. Large multinational enterprises within the scope of the rules are required to calculate their GloBE effective tax rate for each jurisdiction where they operate. They will be liable to pay a top-up tax for the difference between their GloBE effective tax rate per jurisdiction and the 15% minimum rate. In May 2023, the IASB made narrow-scope amendments to IAS 12 which provide a temporary relief from the requirement to recognise and disclose deferred taxes arising from enacted or substantially enacted tax law that implements the Pillar Two model rules, including tax law that implements qualified domestic minimum top-up taxes described in those rules. The amendments also require affected companies to disclose:

- the fact that they have applied the exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes;
- their current tax expense (if any) related to the Pillar Two income taxes; and
- during the period between the legislation being enacted or substantially enacted and the legislation becoming effective, known or reasonably estimable information that would help users of financial statements to understand an entity's exposure to Pillar Two income taxes arising from that legislation. If this information is not known or reasonably estimable, entities are instead required to disclose a statement to that effect and information about their progress in assessing the exposure.

The effective date of the standard is for years beginning on or after 1 January 2024.

The amendment did not have any impact on the amount recognised in the prior periods or current period.

ii) New Standards, amendments, interpretations issued but not yet effective.

Classification of Liabilities as Current or Non-current – Amendments to IAS 1 Non-current Liabilities with Covenants – Amendments to IAS 1

Supplier finance arrangements – Amendments to IAS 7 and IFRS Accounting Standards 7

formation needs. The objective of the new disclosures is to provide information about SFAs that enables investors to assess the effects on an entity's liabilities, cash flows and the exposure to liquidity risk. The new disclosures include information about the following: The terms and conditions of SFAs.

1. The carrying amounts of financial liabilities that are part of SFAs and the line items in which these liabilities are presented.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

2. The carrying amount of the financial liabilities in (b) for which suppliers have already received payment from the finance providers.
5. Access to SFA facilities and concentration of liquidity risk with finance providers.

3. The range of payment due dates for both the financial liabilities that are part of SFAs, and comparable trade payables that are not part of such arrangements.

4. Non-cash changes in the carrying amounts of financial liabilities in (b).

5. Access to SFA facilities and concentration of liquidity risk with finance providers.

Further, the required disclosures are only applicable for annual periods during the first year of application. Therefore, the earliest that the new disclosures will have to be provided is in annual financial reports for December 2024 year-ends, unless an entity has a financial year of less than 12 months.

The amendment is not expected to have any impact on the amounts recognised in the entity's financial statements.

As at 30 June 2024, the following standards and interpretations had been issued but were not mandatory for annual reporting periods ending on 31 December 2024.

Amendments to IAS 21 - Lack of Exchangeability

In August 2023, the IASB amended IAS 21 to add requirements to help entities to determine whether a currency is exchangeable into another currency, and the spot exchange rate to use when it is not. Prior to these amendments, IAS 21 set out the exchange rate to use when exchangeability is temporarily lacking, but not what to do when lack of exchangeability is not temporary. These new requirements will apply for annual reporting periods beginning on or after 1 January 2025. Early application is permitted (subject to any endorsement process).

Amendments to the Classification and Measurement of Financial Instruments – Amendments to IFRS

On 30 May 2024, the IASB issued targeted amendments to IFRS Accounting Standards 9 Financial Instruments and IFRS Accounting Standards 7 Financial Instruments: Disclosures to respond to recent questions arising in practice, and to include new requirements not only for financial institutions but also for corporate entities.

These amendments:

(a) clarify the date of recognition and derecognition of some financial assets and liabilities, with a new exception for some financial liabilities settled through an electronic cash transfer system;

(b) clarify and add further guidance for assessing whether a financial asset meets the solely payments of principal and interest (SPPI) criterion

(c) add new disclosures for certain instruments with contractual terms that can change cash flows (such as some financial instruments with features linked to the achievement of environment, social and governance targets); and

(d) update the disclosures for equity instruments designated at fair value through other comprehensive income (FVOCI).

The amendments in (b) are most relevant to financial institutions, but the amendments in (a), (c) and (d) are relevant to all entities.

The amendments to IFRS Accounting Standards 9 and IFRS Accounting Standards 7 will be effective for annual reporting periods beginning on or after 1 January 2026, with early application permitted subject to any endorsement process.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

IFRS Accounting Standards 18, 'Presentation and Disclosure in Financial Statements'

This is the new standard on presentation and disclosure in financial statements, which replaces IAS 1, with a focus on updates to the statement of profit or loss. The key new concepts introduced in IFRS Accounting Standards 18 relate to:

- the structure of the statement of profit or loss with defined subtotals;
- requirement to determine the most useful structure summary for presenting expenses in the statement of profit or loss
- required disclosures in a single note within the financial statements for certain profit or loss performance measures that are reported outside an entity's financial statements (that is, management-defined performance measures); and
- enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes in general.

IFRS Accounting Standards 19, 'Subsidiaries without Public Accountability: Disclosures'

This new standard works alongside other IFRS Accounting Standards. An eligible subsidiary applies the requirements in other IFRS Accounting Standards except for the disclosure requirements; and it applies instead the reduced disclosure requirements in IFRS Accounting Standards 19. IFRS Accounting Standards 19's reduced disclosure requirements

balance the information needs of the users of eligible subsidiaries' financial statements with cost savings for preparers. IFRS Accounting Standards 19 is a voluntary standard for eligible subsidiaries.

A subsidiary is eligible if:

- it does not have public accountability; and
- it has an ultimate or intermediate parent that produces consolidated financial statements available for public use that comply with IFRS Accounting Standards.

2.3 Foreign currency translation

a) Functional and presentation currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the entity operates (the functional currency). The functional currency and presentation currency of the Company is the Nigerian Naira (N).

b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation at exchange rates of monetary assets and liabilities denominated in currencies other than the Company's functional currency are recognized in profit or loss within other income/(loss). Monetary items denominated in foreign currency are translated using the closing rate as at the reporting date.

2.4 Financial instruments

2.4.1 Financial assets

a) Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through profit or loss (PL) and fair value through other comprehensive income (OCI).



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Company's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Company has applied the practical expedient, the Company initially measures a financial asset at its fair value plus or less, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Company has applied the practical expedient are measured at the transaction price determined under IFRS Accounting Standards Accounting Standards 15. Refer to the accounting policies in section on Revenue from contracts with customers.

In order for a financial asset to be classified and measured at amortised cost, it needs to give rise to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level. The Company's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows; selling the financial assets; or both. On this basis, the Company may classify its financial instruments at amortised cost, fair value through profit or loss and at fair value through other comprehensive income.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Company commits to purchase or sell the asset.

b) Subsequent measurement

For purposes of subsequent measurement, financial assets are classified as follows:

- Financial assets at amortised cost (debt instruments)
- Financial assets at fair value through OCI (FVOCI) with recycling of cumulative gains and losses (debt instruments)
- Financial assets at fair value through profit or loss (FVPL: assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL (debt instruments)

Financial assets at amortised cost (debt instruments)

This category is the most relevant to the Company. The Company measures financial assets at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows and;
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

The Company's financial assets at amortised cost include trade receivables, intercompany receivables and cash and bank balances.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

Equity instruments

The Company subsequently measures all equity investments at fair value. Where the Company's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the group's right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognised in other gains/(losses) in the statement of profit or loss as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

Impairment of financial assets

The Company applies the IFRS Accounting Standards 9 simplified approach to measure the expected credit losses (ECL) which uses a lifetime expected loss allowance for all financial assets except cash & cash equivalents and intercompany receivables which is based on general approach. To measure the expected credit losses, trade receivables have been grouped on shared credit risk characteristics and days past due. The expected loss rate are based on the payment profiles of sales over a period of 36 months before 31 December 2024 and corresponding historical credit losses experienced within this period. The historical loss rate are adjusted to reflect current and forward looking information on macroeconomic factors such as, Brent crude price and GDP affecting the ability of the customers to settle the receivables.

The simplified approach requires expected lifetime losses to be recognized from initial recognition of the receivables. This involves determining the expected loss rates using a provision matrix that is based on the Company's historical default rates observed over the expected life of the receivable and adjusted forward-looking estimates. This is then applied to the gross carrying amount of the receivable to arrive at the loss allowance for the period. Evidence of impairment may include indications that the debtor or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial re-organisation and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

The three-stage approach assesses impairment based on changes in credit risk since initial recognition using the past due criterion and other qualitative indicators such as increase in political concerns or other macroeconomic factors and the risk of legal action, sanction or other regulatory penalties that may impair future financial performance. Financial assets classified as stage 1 have their ECL measured as a proportion of their lifetime ECL that results from possible default events that can occur within one year, while assets in stage 2 or 3 have their ECL measured on a lifetime basis.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

Under the three-stage approach, the ECL is determined by projecting the probability of default (PD), loss given default (LGD) and exposure at default (EAD) for each ageing bucket and for each individual exposure. The PD is based on default rates determined by external rating agencies for the counterparties. The LGD is determined based on management's estimate of expected cash recoveries after considering the historical pattern of the receivable, and it assesses the portion of the outstanding receivable that is deemed to be irrecoverable at the reporting period. The EAD is the total amount of outstanding receivable at the reporting period. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof. Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the related financial assets and the amount of the loss is recognised in profit or loss.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk. Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets and charged to profit or loss.

Definition of default

The Company considers the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that financial assets that meet either of the following criteria are generally not recoverable:

- when there is a breach of financial covenants by the debtor; or
- information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Company, in full (without taking into account any collateral held by the Company).

Inspeciue of the above analysis, the Company considers that default has occurred when a financial asset is more than 3 years past due unless the Company has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

Write-off policy

The Company writes off a financial asset when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of trade receivables, when the amounts are over two years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Company's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

Measurement and recognition of expected credit losses

The measurement of expected credit losses is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information as described above.

As for the exposure at default, for financial assets, this is represented by the assets' gross carrying amount at the reporting date, together with any additional amounts expected to be drawn down in the future by default date determined based on historical trend, the Company's understanding of the specific future financing needs of the debtors, and other relevant forward-looking information.

For financial assets, the expected credit loss is estimated as the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive, discounted at the original effective interest rate.

If the Company has measured the loss allowance for a financial instrument at an amount equal to lifetime ECL in the previous reporting period, but determines at the current reporting date that the conditions for lifetime ECL are no longer met, the Company measures the loss allowance at an amount equal to 12-month ECL at the current reporting date, except for assets for which simplified approach was used.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

The Company recognises an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account and does not reduce the carrying amount of the financial asset in the statement of financial position.

Cash at bank is considered a highly liquid form of current asset, and when reported on a business' statement of financial position, it is combined with cash in hand for accounting purposes. The maturity period is not up to 24 hours and as such little to no impairment loss under ECL is expected.

2.4.2 Financial liabilities

a) Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

b) Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Company that are not designated as hedging instruments in hedge relationships as defined by IFRS Accounting Standards 9. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments.

Amortised cost

This is the category most relevant to the Company. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit or loss. This category generally applies to interest-bearing loans and borrowings.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

2.5 Revenue from contracts with customers

Revenue arises mainly from the sale of electric power. The Company has mainly two sources of revenue which are energy and capacity charge from the sale of electric power.

Revenue recognition

Revenue from the sale of energy and capacity charges are recognized over time.

The transaction price for a contract excludes any amounts collected on behalf of third parties. Customers obtain control of services when the services are delivered to the national grid and have been accepted and revenue is recognised over time.

Revenue from energy sold and capacity charge are measured on monthly basis using the regulated rates in the Multi year Tariff Order II, 2012-2017 (MYTO II) and the minor rate reviews of the Nigerian Electricity Regulatory Commission (NERC), net of energy and capacity import and the grid Transmission Loss Factor (TLF) of 7% of energy sent out.

Energy generated in addition to the associated available capacity are sent out through Transmission Company of Nigeria (TCN) represented by the Operator of the Nigerian Electricity Market (ONEM) also known as the Market Operator (MO). The Market Operator in turn will issue monthly settlement statements for energy and capacity delivered. The final settlement statements issued by MO are used to invoice the bulk purchaser, the Nigerian Bulk Electricity Trading Plc (NBET).

Energy generated are measured on hourly basis hence, could not be stored. They are therefore sent out through the National Grid to the Discos and then to the final consumers. The final consumers pay the Discos, then Discos remit to the Market Funds, now managed by NBET, where all the market participants are subsequently paid by NBET depending on fund availability.

NBET has reviewed the Thermal Generators wholesale tariff based on USD2.98/Mscft effective August 1, 2021 (USD3.30/Mscft as at 31 July 2021). The base tariff used were as follows: Energy N10,082/Mwh and Capacity Charge N5,101/Mwh subject to indexation on the basis of changes in the CBN Exchange Rate adjusted monthly as provided in the Bulk Power Purchase Agreement Effective April 1, 2016.

Significant financing component

Using the practical expedient in IFRS Accounting Standards 15, the Company does not adjust the promised amount of consideration for the effects of a significant financing component if it expects, at contract inception, that the period between the transfer of the promised service to the customer and when the customer pays for that service will be one year or less.

Contract assets

A contract asset is the right to consideration in exchange for services transferred to the customer, if the Company performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

Trade receivables

A receivable represents the Company's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due). Refer to accounting policies of financial assets in section 2.4 financial instruments – initial recognition and subsequent measurement.

Contract liabilities

The Company recognises contract liabilities for consideration received in respect of unsatisfied performance obligations and reports these amounts as contract liabilities in the statement of financial position. Similarly, if the Company satisfies a performance obligation before it receives the consideration, the Company recognises either a contract asset or a trade receivable in its statement of financial position, depending on whether something other than the passage of time is required before the consideration is due.

2.6 Cost of sales

Cost of sales relate to costs incurred from the sale of energy and capacity charges.

Costs are allocated to cost of sales based on management's understanding of its business and direct cost/expenses incurred to generate the company's revenue.

Cost of sales relate to costs incurred from the sale of energy and capacity charges.

Costs are allocated to cost of sales based on management's understanding of its business and direct cost/expenses incurred to generate the company's revenue.

2.7 Wages, salaries and annual leave

Wages, salaries, bonuses, other contributions, paid annual leave and sick leave are accrued in the period in which the associated services are rendered by employees of the Company. The Company operates an accumulating leave policy; this can be encashed when the employee is leaving employment. The Company measures the expected cost of accumulating compensated absences as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the end of each reporting period.

The Company operates both defined contribution plans and defined benefit plans (gratuity scheme).

2.8 Statement of cash flows

The statement of cash flows shows the changes in cash and cash equivalents arising during the period from operating activities, investing activities and financing activities.

The cash flows from operating activities are determined by using the indirect method. Net income is therefore adjusted by non-cash items, such as changes from receivables and liabilities. In addition, all income and expenses from cash transactions that are attributable to investing or financing activities are eliminated.

In the statement of cash flows, cash and cash equivalents includes cash in hand, deposit held at call with banks, other short term highly liquid investments with original maturities of three months or less and bank overdrafts. In the statement of financial position, bank overdrafts are shown within borrowings in current liabilities.

The cash flows from investing and financing activities are determined by using the direct method.

2.9 Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, demand deposits held with financial institutions, other short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

2.10 Property, plant and equipment

All property, plant and equipment are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Items of property, plant and equipment under construction are disclosed as capital work-in-progress. The cost of construction recognised includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for the intended use, the costs of dismantling and removing the items and restoring the site on which they are located, and borrowing costs on qualifying assets.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost can be measured reliably. All other repairs and maintenance costs are charged to profit or loss during the financial period in which they are incurred.

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

Depreciation is recognized in the profit or loss on a straight-line basis (except for gas turbines, which Unit of Production Method i.e. Equivalent Operating Hours - EOH are used over the estimated useful lives of each part of an item of property, plant and equipment except which reflects the expected pattern of consumption of the future economic benefits embodied in the asset). Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Company will obtain ownership by the end of the lease term in which case the assets are depreciated over the useful life.

	Useful life
Leasehold Land	Over lease term
Buildings	25 years
Plants and equipment	20 years
Office equipment	5 years
Furniture and fittings	4 years
Computer equipment	3 years
Motor vehicles	5 years
Gas turbines	160,000 Equivalent Operating Hours (EOH) per turbine
Gas turbines - major overhaul amortized costs	41,000 Equivalent Operating Hours (EOH) per turbine

The assets' residual values and useful lives are reviewed and adjusted if appropriate, at the end of each reporting date.

Property, plant and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of the estimated selling price in the ordinary course of business less costs to sell and value in use.

Gains and losses on disposal of property, plant and equipment are determined by reference to their carrying amounts and taken into account in determining operating profit. These gains or losses are recognised within "other income or loss" in profit or loss.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

2.11 Impairment of non-financial assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

2.12 Current and deferred taxation

a) Current tax

The tax expense for the period comprises current and deferred tax. Tax is recognized in arriving at profit or loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity, respectively.

The current income tax charge is calculated on the basis of the applicable tax laws enacted or substantively enacted at the reporting date in the country, Nigeria, where the Company generates taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

b) Deferred tax

Deferred tax is recognized, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the reporting date and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled.

Deferred tax assets are recognized only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where

2.13 Inventories

Inventories are stated at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less any applicable selling expenses.

The cost of finished goods and work in progress is determined using the first-in first-out (FIFO) method and comprises of raw materials excluding borrowing costs.

Allowance is made for excessive, obsolete and slow moving items. Write-downs to net realizable value and inventory losses are expensed in the period in which the write-downs or losses occur.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

2.14 Borrowings

Borrowings are recognized initially at fair value, as the proceeds received, net of any transaction cost incurred. Borrowings are subsequently recorded at amortized cost. Finance charges, including premiums payable on settlement or redemption and direct issue costs, are accounted in profit or loss using the effective interest method and are added to the carrying amount of the instrument to the extent they are not settled in the period in which they arise.

2.15 Trade payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is within one year or less. Otherwise, they are classified as non-current liabilities.

Trade payables are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method.

2.16 Share capital

The Company has only one class of shares: ordinary shares. Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from the proceeds.

2.17 Employee benefits

a) Defined contribution pension scheme

In line with the Pension Reform Act 2014, the Company operates a defined pension contribution scheme for all its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. The Company has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

The Company and its employees each contribute 10% and 8% respectively of the employee's annual salary (i.e. basic, housing, transport, utility, entertainment and lunch) to an approved Pension Fund Administrator. Staff contributions to the scheme are funded through payroll deductions while the Company's contribution is charged to the profit and loss account.

b) Defined benefit plan

The Company operates a defined benefit gratuity plan, which requires contributions to be made to a separately administered fund. The Company also provides certain additional post-employment benefits to employees. These benefits are unfunded. The cost of providing benefits under the defined benefit plan is determined using the projected unit credit method and calculated annually by independent actuaries. The liability or asset recognised in the statement of financial position in respect of the defined benefit plan is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets (if any). The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using government bonds.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

Remeasurements gains and losses, arising from changes in financial and demographic assumptions and experience adjustments, are recognised immediately in the statement of financial position with a corresponding debit or credit to retained earnings through other comprehensive income in the period in which they occur. Remeasurements are not reclassified to profit or loss in subsequent periods.

Past service costs are recognised in profit or loss on the earlier of:

- The date of the plan amendment or curtailment; and
- The date that the Company recognises related restructuring costs.

Net interest is calculated by applying the discount rate to the net defined benefit obligation and the fair value of the plan assets.

The Company recognises the following changes in the net defined benefit obligation under employee benefit expenses in general and administrative expenses:

- Service costs comprises current service costs, past-service costs, gains and losses on curtailments and non-routine settlements.
- Net interest cost.

2.18 Comparatives

Except when a standard or an interpretation permits or requires otherwise, all amounts are reported or disclosed with comparative information.

2.19 Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of a qualifying assets, which are assets that necessarily takes a substantial period of time to get ready for their intended use or sale, are added to the cost of those asset, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

2.20 Intangible assets

Costs associated with maintaining software programmes are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the Company are recognised as intangible assets when the following criteria are met:

- i. it is technically feasible to complete the software so that it will be available for use
- ii. management intends to complete the software and use or sell it
- iii. there is an ability to use or sell the software
- iv. it can be demonstrated how the software will generate probable future economic benefits
- v. adequate technical, financial and other resources to complete the development and to use or sell the software are available, and the expenditure attributable to the software during its development can be reliably measured.

The estimated useful life of software is 4 years.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

3 Financial risk management

3.1 Financial risk factors

The Company's activities expose it to a variety of financial risks such as market risk (including currency risk, interest rate risk and price risk), credit risk and liquidity risk. The Company's risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Company's financial performance. Risk management is carried out by the finance department under policies approved by the board of Directors. The board provides written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange

3.1.1 Credit risk

Credit risk arises from cash and cash equivalents, and deposits with banks and financial institutions, as well as credit exposures to their customer, including outstanding receivables.

Maximum exposure to credit risk

The Company's maximum exposure to credit risk at the reporting date is the carrying value of each class of receivables mentioned above. The Company does not hold any collateral as security.

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date was:

	31-Dec-24 N'000	31-Dec-23 N'000
Cash and cash equivalents (note 17)	39,935,627	70,256,343
Trade and other receivables (note 15)	121,820,410	48,065,048
	161,756,037	118,321,391

Credit quality

The credit quality of financial assets can be assessed by reference to external credit ratings (if available) or by historical information about counterparty default rates. An analyses of the credit quality of financial assets are presented as follows:

Further analysed into:

31-Dec-24	Performing N'000	Past due and impaired N'000
	Cash and cash equivalents (note 17)	39,935,627

31-Dec-23	Performing N'000	past due and impaired N'000
	Cash and cash equivalents (note 17)	70,256,343



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

	31-Dec-24	31-Dec-23
	N'000	N'000
Cash and bank balances		
A(nga)	719,657	31,645,803
A-(nga)	-	3,000,000
A+(nga)	5,831	3,004,089
AA(nga)	206	5,574
AA-(nga)	9,410	338,163
Bbb	-	23
BBB+	525	6,158,960
Unrated	39,200,013	26,103,631
	39,935,642	70,256,343

This is based on Fitch ratings national long-term rating. National Credit Ratings are an assessment of credit quality relative to the rating of the lowest credit risk in a country. This lowest risk will normally, although not always, be assigned to all financial commitments issued or guaranteed by the sovereign state. The depository currently has the capacity to meet its financial commitment on the obligation.

Impaired trade receivables

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar loss patterns. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Generally, trade receivables are fully provided for if past due for more than one year and are not subject to enforcement activity.

The Company does not hold collateral as security. The letters of credit and other forms of credit insurance as well as the factoring of trade receivables are considered integral part of trade receivables and considered in the calculation of impairment.

Set out below is the information about the credit risk exposure on trade receivables using a provision matrix:

	Estimate total gross carrying amount at default	Expected Credit Loss rate	Expected Credit Loss
	N'000	%	N'000
31-Dec-24			
0-4 months	39,076,727	1%	572,628
5-8 months	25,313,297	2%	628,569
9-12 months	40,143,179	8%	3,097,826
13 - 16 months	10,456,892	28%	3,709,888
17 -20 months	-	12%	-
21 -24 months	672,752	68%	454,559
25-28 months	963,833	68%	655,406
29-32 months	4,833,398	72%	3,476,403
33-36 months	3,006,202	89%	2,679,557
	136,468,280		15,274,936
Disputed liquidated charges*	941,631	100%	941,631
	137,409,911		16,216,567

*This relates to disputed invoice amount for the sale of energy to NBET in July 2022. This amount has been fully impaired at the end of the year



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 NOTES TO THE FINANCIAL STATEMENTS

	31-Dec-24	31-Dec-23
	N'000	N'000
Movement in impairment of trade receivables		
At 1 January	6,769,082	7,492,596
Additional impairment	9,447,487	(723,514)
At end of year	<u>16,216,569</u>	<u>6,769,082</u>
Gross carrying amount reconciliation		
Gross carrying amount at the beginning	50,493,465	46,107,329
Additions during the year	88,916,447	4,386,136
Gross carrying amount at the end	<u>137,409,912</u>	<u>50,493,465</u>

Impaired intercompany receivables and insurance claim receivable

The Company applies the IFRS 9 general model to measuring expected credit losses which uses a three stage approach for the insurance claim receivable and intercompany receivables from Amperion Power Distribution Company Limited and Zenon Petroleum & Gas Ltd.

The reconciliation of the loss allowance for insurance claim and intercompany receivables as at 31 December 2024 to the opening loss allowance on 1 January 2024 is as follows:

	Stage 1	Stage 2	Stage 3	Total
	N'000	N'000	N'000	N'000
Movement in impairment allowance 31 December 2024				
Balance at the beginning of the year	79,553	-	-	79,553
Charge during the year	(45,535)	-	-	(45,535)
Balance at the end of the year	<u>34,018</u>	-	-	<u>34,018</u>

	31-Dec-24	31-Dec-23
	N'000	N'000
Movement in related party receivables and insurance claim receivable		
Gross carrying amount reconciliation		
Gross carrying amount at the beginning	4,327,373	38,842,183
Payments during the year	(3,666,288)	(34,314,810)
Gross carrying amount at the end	<u>661,085</u>	<u>4,327,373</u>

The parameters used to determine impairment for Intercompany receivables (and purchase consideration from Amperion Power Distribution Company Limited) are shown below. For all receivables presented in the table, the respective 12-month Probability of Default (PD) equates to the Lifetime PD for stage 1 as the maximum contractual period over which the Company is exposed to credit risk arising from the receivables is less than 12 months.

Probability of default	The 12-month PD and lifetime PD for stage1 is 5.33%.
Loss given default	The 12-month LGD and lifetime LGD were determined using average recovery rate for Moody's subordinated debt corporate bonds for emerging-economies which was 28%.
Exposure at default	The EAD is the maximum exposure of the receivable to credit risk.
Probability weightings	42%, 23% and 35% were used for best case, boom and periods of downturn respectively.
Macroeconomic indicators	The historical Brent oil price and GDP growth rate were assessed however, the impact of the macroeconomic variables was deemed immaterial by the Company.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS

Sensitivity analysis

Below is the result of the sensitivity analysis on the assumptions taken on different assets in The Company's books.

Asset		N'000
Trade receivables	10% increase in the exposure at default (EAD)	608,320
	10% decrease in the exposure at default (EAD)	(608,320)
	10% increase in the forward looking information	2,285
	10% decrease in the forward looking	(2,285)
Intercompany receivables	10% increase in the exposure at default (EAD)	676,908
	10% decrease in the exposure at default (EAD)	(676,908)
	10% increase in the forward looking information	43
	10% decrease in the forward looking	(43)

3.1.2 Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company manages liquidity risk by ensuring that sufficient funds are available to meet its commitments as they fall due.

The Company uses short term cash flow projections to monitor funding requirements for activities and to ensure there is sufficient cash to meet operational needs.

The table below details the Company's remaining contractual maturity for its non-derivative financial liabilities and assets with agreed maturity periods drawn based on the undiscounted cash flows of the financial liabilities and assets, based on the earliest date on which the Company can be required to pay or receive payments.

	Due within one year	Within 1-2 years	Within 2-3 years	Greater than 3 years	Total
31-Dec-24					
Borrowings	21,873,303	4,478,992	3,121,849	882,360	23,166,150
Bond Payable	10,586,125	8,017,000	8,017,000	16,034,000	42,654,125
Trade and other payables	98,135,076	-	-	-	98,135,076
	<u>130,594,504</u>	<u>12,495,992</u>	<u>11,138,849</u>	<u>16,916,360</u>	<u>163,955,351</u>
31-Dec-23					
Borrowings	3,396,570	8,170,468	7,190,353	2,214,713	20,972,104
Bond Payable	2,577,131	6,804,932	13,808,467	19,463,595	42,654,125
Trade and other payables	56,518,961	-	-	-	56,518,961
	<u>62,492,662</u>	<u>14,975,400</u>	<u>20,998,819</u>	<u>21,678,308</u>	<u>120,145,190</u>

The amounts disclosed in the tables above are the contractual undiscounted cash flows of the liabilities.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 NOTES TO THE FINANCIAL STATEMENTS

3.1.3 Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices.

(i) Interest rate risk

The Company's interest rate risk arises from long-term borrowings. The borrowings are issued at a fixed rate and do not expose the Company to fair value interest rate risk.

No credit limits were exceeded during the reporting year, and management does not expect any losses from non-performance by these counterparties.

(ii) Foreign exchange risk

Foreign exchange risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to the changes in foreign exchange rates. The Company is exposed to risks resulting from fluctuations in foreign currency exchange rates. A change in the value of any such foreign currency could have an effect on the Company's cash flow and future profits. The Company is exposed to exchange rate risk as a result of cash balances denominated in a currency other than the Naira.

Foreign currency denominated balances

	31-Dec-24	31-Dec-23
Cash and bank balances (US dollars)	17,840	395,873
Cash and bank balances (Euro)	1,775	1,272
Letter of Credit	-	3,580,871
	<u>19,615</u>	<u>3,978,016</u>

Sensitivity analysis for foreign exchange risk

The sensitivity analysis for currency rate risk shows how changes in the fair value or future cash flows of a financial instrument will fluctuate because of changes in market rates at the reporting date.

The sensitivity of the Company's earnings to fluctuations in exchange rates is reflected by varying the exchange rates at 20% as shown below:

Impact on profit or loss

	31-Dec-24 N'000	31-Dec-23 N'000
US dollars		
20% increase in exchange rates	(3,568)	(79,175)
20% decrease in exchange rates	<u>3,568</u>	<u>79,175</u>
Euro		
20% increase in exchange rates	(355)	(254)
20% decrease in exchange rates	<u>355</u>	<u>254</u>



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

(iii) Price risk

This is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk). The Company has minimal exposure to price risk as price for energy and capacity charge is regulated by Nigerian Electricity Regulatory Commission (NERC).

3.2 Capital management

3.2.1 Risk management

The Company's objectives when managing capital are to safeguard its ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders, and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Company monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings (including current and non-current borrowings as shown in the statement of financial position) less cash and cash equivalents. Total capital is calculated as the sum of all equity components on the statement of financial position.

	31-Dec-24 N'000	31-Dec-23 N'000
Total borrowings and bond payable:	65,820,275	63,634,235
Less: Cash and cash equivalents (note 17)	(39,935,627)	(70,256,343)
Net debt	25,884,648	(6,622,108)
Total equity	52,564,920	45,153,908
Gearing ratio	49%	N/A

3.2.2 Dividends

i) Ordinary shares

Final dividend for the year ended 31 December 2024 of 8.50 naira per fully paid ordinary share (2023: 8 naira)

Total dividends declared

	31-Dec-24 N'000	31-Dec-23 N'000
	21,250,000	20,000,000
	21,250,000	20,000,000

ii) Dividends not recognised at the end of the reporting period

In addition to the above dividends, since year end the directors have recommended the payment of a final dividend of 8.5 naira per fully paid ordinary share. The aggregate amount of the proposed dividend expected to be paid in 2025 (2024) out of retained earnings at 31 December 2024 (31 December 2023), but not recognised as a liability at year end.

	21,250,000	20,000,000
--	------------	------------



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

3.2.3 Financial instruments by category

The Company's financial instruments are categorised as follows:

	31-Dec-24		31-Dec-23	
	Financial assets N'000	Financial liabilities N'000	Financial assets N'000	Financial liabilities N'000
Financial assets				
Cash and cash equivalents	39,935,627	-	70,256,343	-
Trade and other receivables	138,065,667	-	54,862,840	-
Financial liabilities				
Trade and other payables	-	(98,135,076)	-	(56,518,961)
Borrowings	-	(23,188,150)	-	(20,858,090)
Bond Payable	-	(42,654,125)	-	(42,775,245)
	<u>178,001,314</u>	<u>(163,955,351)</u>	<u>125,119,183</u>	<u>(120,153,196)</u>

3.3 Fair value estimation

As at 31 December 2024 and 31 December 2023 the Company had no financial instrument in fair value. The carrying amount of financial instruments approximate their fair value.

3.4 Offsetting financial assets and financial liabilities

The Company offsets intercompany trade receivables and payables as there is a legally enforceable right for the offset. There are no offsetting arrangements for other financial assets and liabilities and they are settled and disclosed on a gross basis.

4 Critical accounting estimates, judgements and errors

The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the Company's accounting policies.

This note provides an overview of the areas that involved a higher degree of judgement or complexity, and of items which are more likely to be materially adjusted due to estimates and assumptions turning out to be wrong. Detailed information about each of these estimates and judgements is included in notes to the accounts, together with information about the basis of calculation for each affected line item in the financial statements. In addition, this note also explains where there have been actual adjustments this year as a result of an error and of changes to previous estimates.

a) Impairment of financial assets

The loss allowance for financial assets are based on assumptions about risk of default, expected loss rates and maximum contractual period. The Company uses judgement in making these assumptions and selecting the inputs to the impairment calculation based on the Company's history, existing market conditions as well as forward looking estimates at the end of each reporting period. Details of the key assumptions used are disclosed in Note 3.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

b) Useful lives of property, plant and equipment

The estimation of the useful lives of assets is based on management's judgement. Any material adjustment to the estimated useful lives of property, plant and equipment will have an impact on the carrying value.

c) Income and deferred tax

The Company is subject to income taxes within Nigeria, which does not require much judgement in terms of provision for income taxes but a certain level of judgement is required for recognition of the deferred tax assets. Management is required to assess the ability of the Company to generate future taxable economic earnings that will utilise the deferred tax assets. Assumptions over the generation of future taxable profits depends on management's estimates of future cash flows. This estimate of future taxable income are based on forecast cash flows from operations.

d) Defined benefit asset (gratuity scheme)

The actuarial techniques used to assess the value of the defined benefit plans involve financial assumptions (discount rate, rate of return on assets, medical costs trend rate) and demographic assumptions (salary increase rate, employee turnover rate, etc.) The Company uses the assistance of an external independent actuary in the assessment of these assumptions. For more details refer to note 18.

e) Inventories

Inventories are valued at the lower of cost (purchase or production cost) and market value. The value of obsolete items are written down.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 NOTES TO THE FINANCIAL STATEMENTS

	31-Dec-24 N'000	31-Dec-23 N'000
5 Revenue		
Energy sold	87,465,195	51,797,552
Capacity charge	49,661,337	31,111,255
	137,126,532	82,908,807
6 Cost of sales		
Gas supply and transportation	69,865,917	38,093,011
Plant depreciation (Note 13)	4,531,464	2,154,843
	74,397,381	40,247,854
Gross profit	62,729,151	42,660,953
7 Other income		
Foreign exchange (loss)/gain	(619,091)	502,268
Income from disposal of gas condensates	35,326	-
	(583,765)	502,268
8 Administrative expenses		
Repair and maintenance of plant and machinery*	1,327,461	6,403,880
Energy import and regulatory charges	10,219	12,037
Personnel cost (Note 8.1)	2,691,636	2,463,530
Depreciation expenses (Note 13)	436,671	423,909
Amortization expenses (Note 14)	-	4,685
Plant and machinery insurance	418,909	438,989
Postages, printing and stationery	12,185	18,967
Rent and rates	114,204	76,723
Other repairs and maintenance expenses	236,816	168,228
Telephone and internet expenses	149,245	89,893
Legal and listing expenses	127,243	104,071
Public relations, promotions and advertisement	769,450	498,357
Transport, travel costs and entertainment	1,229,919	503,858
Cleaning, safety and security expenses	269,697	227,489
Audit fees	75,082	55,000
Board meeting expenses	83,050	47,364
Annual general meeting expenses	140,670	51,390
Professional and consultancy fees	719,318	616,858
Other insurance expenses	134,311	67,626
Bank charges	146,672	68,108
Directors' fees and allowances (note 25)	768,390	668,541
	9,861,148	13,010,503

*Included in the repair and maintenance of plant and machinery are spare parts, tools and consumables issued from the stores.

PwC rendered no non-audit service to the Company during the year.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

	31-Dec-24	31-Dec-23
	N'000	N'000
8.1 Personnel expenses		
Salaries, wages and allowances	1,350,307	1,253,879
Medical expenses	84,689	30,563
Contributions to pension fund scheme	81,721	70,658
Defined benefit plan (note 19)	58,899	67,380
Training, recruitment and canteen expenses	783,062	708,197
Contract manpower	322,308	289,614
Other personnel expenses	30,650	35,059
	2,691,636	2,463,530
9 Impairment charge/(writeback) on financial assets		
Impairment charge/(writeback) of trade receivables (note 16)	9,447,487	(723,514)
Impairment writeback on insurance claim (note 16)	(45,535)	(62,435)
Impairment writeback of due from related party (note 16)	-	(140,000)
Impairment writeback of inventory (note 15)	(70,438)	(30,973)
	9,331,514	(966,922)
10 Finance income/(cost)		
Finance income		
Interest income on bank deposits	7,515,880	6,124,522
Interest income on related party receivables	1,024,519	1,673,352
	8,540,399	7,797,874
Finance cost		
Interest expense on borrowings (note 21)	(4,335,247)	(4,905,848)
Interest expense on bond (note 22)	(5,891,787)	(5,925,439)
Discount on Trade receivables	-	(3,716,308)
	(10,227,034)	(14,547,595)
Net finance Cost	(1,686,635)	(6,749,721)
11 Company income and deferred tax:		
A Current income tax		
Income tax	13,448,114	7,636,062
Education tax	1,700,277	786,882
Police trust fund levy	2,063	1,219
Current tax	15,150,454	8,424,163
Back duty	2,137	12,665
Deferred tax	(1,311,572)	(99,637)
Total charge to profit or loss	13,841,019	8,337,191



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS

B Reconciliation of effective tax to statutory tax

The tax on the Company's profit before income tax differs from the theoretical amount that would arise:

Profit before income tax	41,266,089	24,389,919
Tax calculated at statutory tax rate of 30%	12,379,827	7,318,976
Effect of non-deductible expenses	4,660,348	651,491
Effect of non-taxable income	(35,837)	(287,585)
Effect of balancing charge and capital allowance	(3,554,653)	(233,381)
Effect of education tax	1,700,643	788,088
Effect of police trust fund levy	2,063	1,219
Effect of deferred tax	(1,311,572)	(99,637)
	13,841,019	8,337,191

The tax rate used for the year reconciliation given above is at the current statutory rate, which is payable:

	31-Dec-24	31-Dec-23
	N'000	N'000
C Current income tax liability		
Liability at 1 January	8,444,125	7,645,589
Income tax for the year	13,448,114	7,636,062
Education tax	1,700,277	786,882
Police trust fund levy	2,063	1,219
Payment during the year	(3,626,311)	(7,639,293)
Back duty/(tax provisions no longer required)	2,137	12,666
	19,970,405	8,444,125

D Deferred tax assets and liabilities

The analysis of deferred tax liabilities is as follows:

Deferred tax liabilities at 1 January	(8,291,319)	(8,390,953)
Change during the year	1,311,572	99,634
To be recovered after more than 12 months	(6,979,747)	(8,291,319)

Deferred income tax assets and liabilities, deferred income tax charge/(credit) in profit or loss ("P/L"), in equity and other comprehensive income are attributable to the following items:



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 NOTES TO THE FINANCIAL STATEMENTS

Deferred income tax liabilities:

	Credit/ (charge) to		
	At 1 January	P/L	At 31 December
31-Dec-24			
Property, plant and equipment	10,490,547	2,063,738	12,554,284
Trade and other receivables	(2,225,807)	(3,136,887)	(5,362,694)
Inventories	103,411	(21,654)	81,757
Defined benefit plan	(76,835)	(4,793)	(81,628)
Foreign exchange	-	(211,976)	(211,976)
	8,291,319	(1,311,572)	6,979,743
31-Dec-23			
Property, plant and equipment	11,041,798	(551,251)	10,490,547
Trade and other receivables	(2,583,056)	357,249	(2,225,807)
Inventories	113,477	(10,066)	103,411
Defined benefit plan	(181,266)	104,431	(76,835)
	8,390,953	(99,637)	8,291,319

	N'000	N'000
	31-Dec-24	31-Dec-23
12 Earnings per share		
12.1 Basic and diluted earnings per share		
Basic earnings per share EPS is calculated by dividing the profit attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding at the end of the reporting period		
Profit for the year	27,425,070	16,052,728
Profit attributable to equity holders of the Company	27,425,070	16,052,728
Ordinary share at the beginning	2,500,000	2,500,000
Ordinary shares at the end	2,500,000	2,500,000
Basic and diluted earnings per share in (Naira)	10.97	6.42

GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS

13 Property, plant and equipment

The movement in the property, plant and equipment during the year ended 31 December 2024 was as follows:

	Plant N'000	Leasehold land N'000	Buildings N'000	Trucks and vehicles N'000	Furniture & Fittings N'000	Office equipment N'000	Computer equipment N'000	Asset under construction N'000	Total N'000
Cost									
At 1 January 2023	62,078,819	122,787	1,301,594	896,319	20,568	272,539	221,185	133,831	65,047,621
Additions	-	-	28,400	441,083	1,540	181,982	8,039	272,460	933,504
Reclassification/Transfer	-	-	406,291	-	-	-	-	(406,291)	-
At 31 December 2023	62,078,819	122,787	1,736,285	1,337,402	22,108	454,521	229,205	-	65,981,125
At 1 January 2024	62,078,819	122,787	1,736,285	1,337,402	22,106	454,521	229,205	-	65,981,125
Additions	-	-	64,565	-	8,404	19,222	22,157	41,162,040	41,276,388
Reclassification/Transfer	18,298,657	-	-	-	-	-	-	(18,298,657)	-
At 31 December 2024	80,377,476	122,787	1,800,850	1,337,402	30,510	473,743	251,362	22,863,382	107,257,513
Depreciation									
At 1 January 2023	28,105,313	11,883	356,442	307,261	18,858	90,380	104,758	-	27,052,893
Depreciation for the year	2,154,843	1,324	57,004	248,480	2,358	74,795	39,950	-	2,578,752
At 31 December 2023	28,260,156	13,207	413,446	555,741	19,214	165,175	204,706	-	29,631,645
At 1 January 2024	28,260,156	13,207	413,446	555,741	19,214	165,175	204,706	-	29,631,645
Depreciation for the year	4,531,464	1,324	71,258	250,488	1,771	89,355	22,435	-	4,968,135
At 31 December 2024	32,791,620	14,530	484,744	806,229	20,985	254,530	227,141	-	34,599,780
Net book value at 1 January 2024	33,818,663	109,580	1,322,839	781,661	2,892	289,346	24,499	-	36,349,480
Net book value at 31 December 2024	47,585,856	108,257	1,316,105	531,173	9,525	219,213	24,220	22,863,382	72,657,733

31-Dec-24 31-Dec-23
N'000 N'000

13-1 Breakdown of depreciation

Depreciation charge relating to other PPE (note 8)
Depreciation charge relating to gas turbines (note 6)

436,871 423,909
4,531,464 2,154,843
4,968,135 2,578,752

No impairment charge on property, plant and equipment during the year as there was no indication that the assets' recoverable amounts will be lower than the current carrying amounts.





GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS

	31-Dec-24 N'000	31-Dec-23 N'000
14 Intangible assets:		
The movement on this account during the year was as follows:		
Cost		
At 1 January	53,409	53,409
Additions	-	-
At 31 December	<u>53,409</u>	<u>53,409</u>
Amortisation		
At 1 January	53,380	48,695
Amortisation (note 8)	-	4,685
At 31 December	<u>53,380</u>	<u>53,380</u>
Net book value at 1 January	<u>29</u>	<u>4,714</u>
Net book value at 31 December	<u>29</u>	<u>29</u>
15 Inventories		
Spares, tools and consumables	871,424	857,259
Inventory impairment (Note 15.1)	(247,749)	(318,187)
	<u>623,675</u>	<u>539,072</u>
*No lien on the inventories of the Company at 31 December		
15.1 Impairment allowance		
At 1 January	318,187	349,160
Write Back of inventory (Note 9)	(70,438)	(30,973)
NRV at 31 December	<u>247,749</u>	<u>318,187</u>
16 Trade and other receivables		
Trade receivables	137,409,912	50,493,485
Impairment of trade receivables (note 16.1)	(16,216,569)	(6,769,082)
Net trade receivables	<u>121,193,343</u>	<u>43,724,383</u>
Due from related party (note 26)	655,775	4,389,375
Insurance claim receivable	5,310	56,843
Impairment of due from related party and insurance claim receivable (note 16.2)	(34,018)	(79,553)
	<u>121,820,410</u>	<u>48,065,048</u>
In 2023, the company sold N21.86bn worth of trade receivables to a debt factor (Black Birch Capital) at a discounted amount of N18.14bn, resulting in a loss of N3.72bn which was recognised as finance cost (see note 10). The company has derecognised the amount from the trade receivables as the sale to the factor is without recourse to the company.		
16.1 Movement in impairment of trade receivables		
At 1 January	6,769,082	7,482,596
Charge during the year (note 9)	9,447,487	-
Writeback during the year (note 9)	-	(723,514)
	<u>16,216,569</u>	<u>6,769,082</u>
16.2 Movement in impairment of due from related party and insurance claim receivable		
At 1 January	79,553	311,988
Writeback during the year (note 9)	(45,535)	(232,435)
	<u>34,018</u>	<u>79,553</u>



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

16.3 Interest clause in the Power Purchase Agreement

The Company is entitled to interest on electricity bills that are not paid within the contractual period as stipulated in the Power Purchase Agreement (PPA) signed with the Company's sole customer (NBET) on 21 February 2013. The Company started selling electricity to NBET in 2015 and had not recognised any interest since then.

The reconciliation is still on going and no firm commitment has been received from the government on the payment. Based on the Company calculations, the interest component amounted to ₦44.4billion (2023: ₦31.9billion). The Board of Directors decided not to recognize but to disclose the interest income in its financial statements in line with the general industry practice.

	31-Dec-24	31-Dec-23
	₦'000	₦'000
17 Other current assets		
Prepayments	669,968	782,027
Advance payment	1,331,298	15,060,240
Interest receivable	2,263,050	2,089,684
Withholding tax receivable on interest income	1,186,367	562,361
Prepaid staff expenses	983,409	1,099,459
Other receivables	1,986,870	7,144,325
	8,428,962	26,728,096
18 Cash and cash equivalents		
Cash at bank	38,577	4,620,483
Restricted cash*	39,529,852	47,144,172
Short term deposit	367,198	18,491,688
	39,935,627	70,256,343
<p>*Restricted cash relates to foreign currency deposited as collateral for LC operations/transactions in 2023 and the net proceeds of ₦GN39.53billion from unsecured corporate bond issuance. The bond was issued to finance the acquisition of one of the power generation companies which is currently in the final stage of negotiation with the Bureau of Public Enterprises (BPE).</p>		
19 Defined benefit plan		
The movement in the present value of the long term employee benefits was as follows:		
Gratuity liability at 1 January	241,750	156,149
Charged to profit or loss	111,795	86,179
Defined benefit plan actuarial loss/(gain)	14,058	2,069
Gratuity Payment during the year	(2,817)	(2,067)
	364,786	241,750
Gratuity liability at 31 December	364,786	241,750
Plan asset at 1 January	(246,230)	(144,447)
Additional funding during the year	(77,647)	(82,964)
Actual return on plan assets	(52,896)	(18,819)
Balance at 31 December overfunded position	(11,987)	(4,480)
Expenses recognised in the statement of profit or loss (note 8.1)		
Current service costs	111,795	86,179
Return on plan assets	(52,896)	(18,819)
	58,899	67,360



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

	Present value of obligation N'000	Fair value of plan assets N'000	Total N'000
01-Jan-24	241,750	(246,230)	(4,480)
Current service costs	111,795	-	111,795
Return on plan assets	-	(52,896)	(52,896)
Total amount recognised in profit or loss	111,795	(52,896)	58,899
Remeasurements			
Loss on plan assets	14,058	-	14,058
Total amount recognised in other comprehensive income	14,058	-	14,058
Gratuity Payment during the year	(2,817)	-	(2,817)
Additional funding during the year	-	(77,647)	(77,647)
	(2,817)	(77,647)	(80,464)
31-Dec-24	364,788	(376,773)	(11,985)
	Quoted N'000	Not quoted N'000	Total N'000
31-Dec-24			
Money market Instruments	-	376,773	376,773
31-Dec-23			
Money market Instruments	-	246,230	246,230

The actuarial valuation report was signed in January 2025 and was carried out in line with IAS 19 requirements by Wole Ogunkoya (FRC/2013/NAS/0000000986) of MIP Financial Solutions, a Fellow of the Society of Actuaries, USA.

The funded planned assets with asset management companies at 31 December 2024 was N376,773,000.00 (31 December 2023: N246,230,000.00).

Stated below are the key assumptions

Discount Rate/Average rate of return on assets
Average rate of salary increase
Inflation rate

	31-Dec-24	31-Dec-23
Discount Rate/Average rate of return on assets	17% p.a.	17% p.a.
Average rate of salary increase	15% p.a.	15% p.a.
Inflation rate	16% p.a.	16% p.a.

Mortality of members

A49/52 Ultimate tables A49/52 Ultimate tables



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS

	31-Dec-24	31-Dec-23
	N'000	N'000
21 Borrowings		
At 1 January	20,972,104	32,995,338
Addition	9,700,000	17,000,000
Letter of Credit	-	3,580,871
Interest expense	4,335,247	4,905,848
Repayment	(11,841,201)	(37,539,953)
	<u>23,166,150</u>	<u>20,972,104</u>
Non-current	1,292,847	17,575,534
Current	21,873,303	3,396,570
	<u>23,166,150</u>	<u>20,972,104</u>

The collateral for the loan from First Bank are: all assets debenture of the Group Parent Company; Corporate Guarantee of Calvados Global Services Limited and domiciliation of all the Company's receivables account to First bank while the facility subsists.

	Currency	Nominal interest rate	Year of maturity		
Term loan - Present value	Naira	27%	2028	23,286,984	20,972,104
Term loan - Present value	Naira	25.75%	2028	(120,835)	-
				<u>23,166,149</u>	<u>20,972,104</u>

	31-Dec-23	31-Dec-23
	N'000	N'000
22 Bond Payable		
At 1 January	42,662,131	42,569,172
Addition	-	-
Interest (note 9)	5,891,787	5,925,439
Coupon payment	(5,899,793)	(5,832,480)
	<u>42,654,125</u>	<u>42,662,131</u>
Non-current	32,068,000	40,065,000
Current	10,586,125	2,577,131
	<u>42,654,125</u>	<u>42,662,131</u>

In July 2022, the Company issued N40.065billion unsecured corporate bond for a 7-year tenor and at a coupon and effective interest rate of 14.5% and 14.7% respectively. The net proceeds would be used to finance the acquisition of one of the power generation companies from the Bureau of Public Enterprises (BPE).



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS

	31-Dec-24	31-Dec-23
23 Trade and other payables		
Gas accounts payable	80,909,216	46,729,638
Other payable	17,225,860	9,789,323
	98,135,076	56,518,961
24 Cash generated from operating activities		
Profit before income tax	41,266,889	24,389,918
Non-cash adjustment to reconcile profit before tax to net cash flows		
Foreign exchange loss/(gain)(note 7)	619,091	(502,268)
Depreciation of property, plant and equipment (note 13)	4,968,135	2,578,752
Amortization of intangible assets (note 14)	-	4,685
Amortization of effective interest rate on bond	-	-
Finance income (note 10)	(8,540,389)	(7,797,874)
Finance cost (note 10)	10,227,034	14,547,595
Interest receivable(note 17)	173,367	1,443,839
Net Current service costs (note 19)	58,899	87,360
	48,772,216	34,732,007
Working capital adjustments:		
Increase in inventories (note 15)	15,396	(101,924)
(Increase)/decrease in trade and other receivables (note 16)	(73,755,361)	25,132,599
Decrease/(Increase) in other current assets (note 17)	18,307,134	(19,779,988)
Increase in trade and other payables (note 23)	41,616,114	23,205,581
	34,955,499	63,158,275



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 NOTES TO THE FINANCIAL STATEMENTS

25 Transactions with key management personnel

25.1 Directors emoluments

Directors' fees and allowances

Chairman

Directors

Executive Directors are not entitled to and do not get paid directors fees.

Directors earned fees in the following ranges:

N	-	N
250,000	-	800,000
801,000	-	1,000,000

	31-Dec-24 N'000	31-Dec-23 N'000
Directors' fees and allowances	768,390	668,541
Chairman	47,000	47,000
Directors	721,390	621,541
	768,390	668,541

	Number	Number
250,000 - 800,000	7	6
801,000 - 1,000,000	1	1

25.2 Key management personnel and compensation

The Company has 138 employees as at 31 December 2024 (31 December 2023: 129 employees)

Chief Executive Officer

Deputy Chief Executive

Chief Technical Officer

Chief Financial Officer

General Counsel & Chief Compliance
Officer

Head, Business Assurance

	Akin
Akin Akinfemiwa	Akinfemiwa
JB Omodayo-Owotuga	JB Omodayo-Owotuga
Ezeh Ferdinand	Ezeh Ferdinand
Ganiyu Lamidi Adisa	Ganiyu Lamidi Adisa
Akinleye Olagbende	Akinleye Olagbende
Iyimola Akinbola	Iyimola Akinbola

Key management of the Company are the Six management staff stated above. Key management personnel's remuneration includes the following expenses:

Key management personnel's compensation comprised:

Salaries and wages
Defined contribution
Defined benefit

	31-Dec-24 N'000	31-Dec-23 N'000
Salaries and wages	518,269	457,469
Defined contribution	34,401	26,596
Defined benefit	43,189	38,122
	595,859	522,187



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024 NOTES TO THE FINANCIAL STATEMENTS

Staff numbers and costs:

The average number of persons employed (excluding Directors) in the Company during the year were as follows:

	31-Dec-24	31-Dec-23
	Number	Number
Management	15	15
Senior staff	42	18
Junior staff	81	98
	138	129

25.3 The table below shows the number of employees of the Company (other than Directors) who earned over N1,000,000 during the year and which fell within the bands stated below:

N	-	N		
	1	-	1,000,000	3
	1,000,001	-	2,000,000	8
	2,000,001	-	4,000,000	38
	4,000,001	-	8,000,000	48
	8,000,001	-	and above	41
				138
				129

31-Dec-24	31-Dec-23
N'000	N'000

26 Related party

	Nature of relationship	Nature of transaction		
Amperion Power Distribution Company Ltd	Parent	Loan and dividend	(3,701,310)	(34,146,142)
Geregu Sukuk Plc	shareholder	Support	-	(27,136)
Zenon Petroleum & Gas Ltd	shareholder	Rent	(12,290)	43,750
			(3,713,600)	(34,129,528)

Related party balances

The transactions conducted with related parties resulted in the balances analyzed below:

Due from related party

Amperion Power Distribution Company Ltd	624,315	4,325,625
Zenon Petroleum & Gas Ltd	31,460	43,750
	655,775	4,369,375

Due to related party

FBN Holdings	23,286,984	-
--------------	------------	---



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS

27 Asset Retirement Obligations

Asset Retirement Obligation (ARO) is a legal obligation that is associated with the retirement of a tangible, long-term asset. Geregú Power Plc does not have Asset Retirement Obligations (ARO) as at 31 December 2024 due to the following reasons:

- i) It is in a location designated for a thermal power plant by the Federal Government of Nigeria;
- ii) All ownership title documents, and operation licenses, do not put any Asset Retirement Obligation (ARO) on the Company;
- iii) There are no immediate or future intentions to retire the power asset from the current location as power assets can be kept for life subject to regular major overhaul;
- iv) Infrastructure for gas and power evacuation are in place and synchronized nationally hence it would be both unreasonable and uneconomical to retire from the location;
- v) Annual Environmental Impact Assessment (EIA) is done and in line with our Environmental, Social and Governance (ESG) concerns, we ensure we have minimal impact on the environment.

28 Contingent liabilities and commitments

The ongoing major overhaul is estimated to cost N61.47 billion, 71% of the estimated cost has been contractually settled and 29% balance is to be financed from cash generated from operations.

Contractual commitments include: N5,060,426,184.00- Bank Guarantee in favour of Palero Commodities Limited with validity period of June 6, 2025 and N4,435,407,837.90 -Bank Guarantee in favour of Kwale Hydrocarbon Nigeria Limited with validity period of April 11, 2025

The Company is not subjected to claim and other liabilities from litigation and legal action arising from ordinary course of business as at 31 December 2024, (31 December 2023: Nil).

29 Events after the financial position date

No other event or transaction has occurred since the reporting date, which could have had a material effect on these financial statements at that date or which needs to be mentioned in these financial statements in the interest of fair presentation of the Company's financial position at the reporting dates or its results for the period then ended.



GEREGU POWER PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
STATEMENT OF VALUE ADDED

	31-Dec-24		31-Dec-23	
	N'000	%	N'000	%
Turnover	137,126,532		82,908,807	
Other income	(583,765)		502,268	
Finance income	8,540,399		7,797,874	
	<u>145,083,166</u>		<u>91,208,949</u>	
Brought in material and services - local	(85,930,272)		(47,224,468)	
Value added	59,152,894	100	43,984,481	100

Applied as follows:

To pay employees:

Salaries, welfare and staff retirement benefits	2,691,636	6	2,463,530	6
---	-----------	---	-----------	---

To pay Government:

Taxation	13,841,019	23	8,337,191	19
----------	------------	----	-----------	----

Maintenance of assets:

Depreciation expenses (Note 13)	4,968,135	8	2,578,752	6
Amortisation of intangible assets	-	-	4,685	-

Providers of capital:

To pay interest on borrowings	10,227,034	17	14,547,595	33
-------------------------------	------------	----	------------	----

To provide for the future:

Profit for the year	27,425,070	47	16,052,728	36
---------------------	------------	----	------------	----

Value added	59,152,894	100	43,984,481	100
--------------------	-------------------	------------	-------------------	------------

**The value added statement is presented in the financial statements for the purpose of complying with the national disclosures of FRCN.



GEREGU
POWER PLC

Corporate Head Office:
13, Walter Carrington Crescent, Victoria Island, Lagos

Plant Operations:
Itobe – Ajeokuta Expressway, P.M.B. 1024, Ajaokuta, Kogi State

www.geregupowerplc.com