

### CONDENSED CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS

30TH SEPTEMBER, 2023



### Flour Mills of Nigeria Plc

#### **UNAUDITED FINANCIAL RESULTS FOR SIX MONTHS ENDED 30 SEPTEMBER 2023**

The Directors of Flour Mills of Nigeria Plc (FMN) are pleased to announce the unaudited financial results of the Group and the Company for the six months ended 30 September 2023 as follows:

	Group	Company		
	Six months ( 30/09/2023	ended 30/09/2022	Six month: 30/09/2023	s ended 30/09/2022
	N'000	N'000	N'000	N'000
Revenue	964,647,813	720,576,029	602,576,657	402,357,788
Cost of sales	(859,136,065)	(651,789,320)	(548,589,194)	(363,638,475)
Gross profits	105,511,748	68,786,709	53,987,463	38,719,313
Selling and distribution expenses	(11,777,659)	(7,938,731)	(8,462,819)	(6,593,471)
Administrative expenses	(25,189,471)	(18,089,524)	(15,358,250)	(10,415,049)
(Impairment loss)/write-back on trade and intercompany				
receivables	(382,556)	(455,363)	121,445	785,675
Net operating losses	(43,463,677)	(11,977,273)	(29,428,710)	(5,644,053)
Operating profit	24,698,385	30,325,819	859,129	16,852,415
Investment income	1,770,223	378,180	9,079,810	2,248,157
Finance costs	(34,605,628)	(22,320,998)	(21,441,053)	(11,586,354)
(Loss)/profit before tax	(8,137,020)	8,383,001	(11,502,114)	7,514,218
Tax expense	(384,000)	(2,682,979)	(833,119)	(2,404,926)
(Loss)/profit for the period	(8,521,020)	5,700,021	(12,335,233)	5,109,292
Cashflow hedge	-	3,285,142	-	3,374,133
Related tax		(821,286)	-	(843,533)
Total comprehensive (loss)/income	(8,521,020)	8,163,878	(12,335,233)	7,639,892
(Loss)/profit attributable to:				
Owners of the Company	(9,956,294)	8,073,973	(12,335,233)	5,109,293
Non-controlling interests	1,435,274	(2,373,952)	-	-
	(8,521,020)	5,700,021	(12,335,233)	5,109,293
Total comprehensive (loss)/income attributable to:				
Owners of the Company	(9,956,294)	10,537,830	(12,335,233)	7,639,892
Non-controlling interests	1,435,274	(2,373,952)	-	-
	(8,521,020)	8,163,878	(12,335,233)	7,639,892
(Lace)/Caminga yang bang Dagis (kaba)	(2.40)	407	(00.4)	405
(Loss)/Earnings per share - Basic (kobo)	(243)	197	(301)	125
(Loss)/Earnings per share - Diluted (kobo)	(243)	197	(301)	125

### **Explanatory Notes:**

FMN Plc has experienced continued strong revenue growth of 34% (Year on Year) with the gross profit growth of 53% ahead of revenue. The operating profit slightly dropped due to foreign exchange loss of N28.7b in the quarter two (Q2) leading to the Group loss before tax of N8.1b. Management remains optimistic that with the current government monetary policies at stabilising the FOREX market, and management continues effort in sales and marketing activities geared towards boosting our top line while keeping cost under control, we expect to see improvement in our operations in the coming period.

### **Security Trading Policy**

Flour Mills of Nigeria Plc has in place a Code of Conduct which aligns with section 14 of the Amendment to the Listing Rules of the Nigeria Exchange Limited. During the period under review, the Directors and employees of the company complied with the Nigerian Exchange Rules relating to securities transactions and the provisions of the FMN Code on Insider Trading.

### Compliance with Rules on Free float requirements

We confirm compliance with the free float requirements as up to twenty percent (20%) of the Issuer's issued share capital is available to the public and held by not less than three hundred (300) shareholders.

BY ORDER OF THE BOARD

Joseph A. O. Umolu

Company Secretary / Group Director, Legal Services

FRC/2013/NBA/0000003687

26 October 2023

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### CONSOLIDATED AND SEPARATE STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

Group Company 6 months ended 3 months ended 6 months ended 3 months ended 6 months ended 3 months ended 3 months ended 6 months ended \*30/09/2022 30/09/2023 30/09/2023 \*30/09/2022 \*30/09/2022 30/09/2023 30/09/2023 \*30/09/2022 Note N'000 N'000 N'000 N'000 N'000 N'000 N'000 N'000 508,271,554 Revenue 5 964,647,813 380,974,715 720,576,029 326,050,026 602,576,657 209,122,630 402,357,788 Cost of sales (453,054,964) (345,436,413) (651,789,320) (298,496,407) (548,589,194) (189,917,845) (363,638,475) 6 (859, 136, 065) Gross profit 55,216,590 105,511,748 35,538,302 68,786,709 27,553,619 53,987,463 19,204,785 38,719,313 Selling and distribution expenses (5,809,084)(11,777,659) (3,329,530)(7,938,731) (4,463,139)(8,462,819)(3,128,694)(6,593,471)Administrative expenses 8 (13,876,516)(25,189,471) (8,015,991) (18,089,524) (8,553,894)(15,358,250) (4,003,642) (10,415,049) (Impairment loss)/write-back on trade and (266,922)(382,556)203,747 (455,363) (221,816)121,445 605,583 785,675 intercompany receivables (17,685,647) (43,463,677) (11,977,273) (29,428,710) (9,355,843)(7,749,935)(4,686,800)(5,644,053) Net operating losses 17.578.421 24.698.385 15.040.685 30,325,819 6.564.835 859.129 7.991.232 16.852.415 Operating profit Finance income 1.601.861 1.770.223 184.897 378.180 7.805.358 9.079.810 1.027.308 2.248.157 Finance costs (17,980,282)(34,605,628) (14, 170, 956)(22,320,998)(11,766,697)(21,441,053)(7,008,271)(11,586,354) Profit/(loss) before tax 1,200,000 (8,137,020) 1,054,626 8,383,001 2,603,496 (11,502,114) 2,010,269 7,514,218 Income tax expense 10 (384,000)(384,000)(850,519)(2,682,979) (833,119)(833,119)(1,028,663)(2,404,926)Profit/(loss) for the period 816,000 (8,521,020) 204,107 5,700,021 1,770,377 (12,335,233) 981,606 5,109,292 Cashflow hedge 2,863,260 3,285,142 2,904,347 3,374,133 (715,815)(821,286) (843,533) Related tax (726,087)2,351,552 Total comprehensive income/(loss) 816,000 (8,521,020)8,163,878 1,770,377 (12,335,233) 3,159,866 7,639,892 Profit/(loss) attributable to: Owners of the Company 246,762 (9.956,294)2,442,121 8,073,973 1,770,377 (12,335,233)981,606 5,109,292 (2,238,014) (2,373,952) Non-controlling interests 569,237 1,435,274 204,107 (12,335,233) 815,999 (8,521,020) 5,700,021 1,770,377 981,606 5,109,292 Total comprehensive income/(loss) attributable to: Owners of the Company 246,763 (9.956,294)4,589,566 10,537,830 1,770,377 (12,335,233) 3,159,866 7,639,892 Non-controlling interests 569,237 1,435,274 (2,238,014)(2,373,952)816,000 (8,521,020) 2,351,552 8,163,878 1,770,377 (12,335,233) 3,159,866 7,639,892 11 Earnings/(Loss) per share - Basic (kobo) 6 (243)60 197 43 (301)24 125 Earnings/(Loss) per share - Diluted (kobo) (243)60 197 43 (301)125

<sup>\*</sup>Due to the acquisition of Port Harcourt Flour Mills Plc within the FMN Group during the year (Note 26), the September 2023 numbers are those of the acquisition.

### CONDENSED CONSOLIDATED AND SEPARATE STATEMENT OF FINANCIAL POSITION AS AT 30 SEPTEMBER 2023

AS AT 30 SEPTEMBER 2023		<b>0</b>	_	Company		
	Note	Grou <sub> </sub> 30/09/2023 N'000	p *31/03/2023 N'000	Compa 30/09/2023 N'000	ny *31/03/2023 N'000	
Assets						
Non-current assets	40	0.40.400.007	0.40.004.070	100.050.000	100 010 500	
Property, plant and equipment Right of use assets	13	340,182,327 16,258,575	340,804,379 15,501,196	122,050,266 2,695,397	122,019,533 2,709,056	
Biological assets	14	46,671	54,498	2,093,397	2,709,030	
Intangible assets	15	13,471,164	13,705,232	34,755	61,775	
Investment properties	16	1,269,778	1,322,333	49,653	50,680	
Goodwill	12	4,148,022	4,148,022	1,876,816	1,876,816	
Investment in subsidiaries	17	-	-	85,164,727	85,164,727	
Other investments	18	47,260	47,260	47,260	47,260	
Deferred tax assets	19	11,640,696	11,484,351	-	- 20 953 541	
Long term loans receivable	19	47,690	43,534	17,904,024	20,853,541	
Total non-current assets		387,112,183	387,110,805	229,822,898	232,783,388	
Current assets						
Inventories	20	373,092,722	336,374,640	170,358,912	151,925,626	
Biological assets	14	2,903,835	666,274		-	
Trade and other receivables	21	51,778,882	47,469,558	104,526,746	97,817,112	
Prepayment & deposit for import	22 23	287,175,555	228,073,084 97,702,029	230,821,416	169,592,143 67,167,053	
Cash and cash equivalents	23	214,182,108		182,661,739		
Total current assets		929,133,102	710,285,585	688,368,813	486,501,934	
Total assets		1,316,245,285	1,097,396,390	918,191,711	719,285,322	
Equity and liabilities						
Capital and reserves						
Share capital		2,050,197	2,050,197	2,050,197	2,050,197	
Share premium		75,377,444	75,377,444	75,377,444	75,377,444	
Fair value reserve		(88,196)	(88,196)	(88,196)	(88,196)	
Hedging reserve Retained earnings		- 122,711,647	- 132,667,941	- 92,145,849	- 104,481,082	
Equity attributable to owners of the Company		200,051,092	210,007,386	169,485,294	181,820,527	
Non-controlling interest		16,652,776	15,217,502		-	
Total Equity		216,703,868	225,224,888	169,485,294	181,820,527	
Liabilities						
Non-current liabilities						
Borrowings	25	237,905,304	210,240,706	169,342,621	64,608,656	
Lease liabilities		29,733,921	15,722,575	534,317	427,938	
Retirement benefit obligation		12,681,046	11,205,123	9,266,131	8,418,371	
Long service award Deferred taxation		4,372,625	4,060,137	3,256,230	2,529,289	
Deferred taxation  Deferred income		19,715,200 28,594,330	19,489,454 27,362,183	14,790,423 3,116,902	14,582,143 2,998,181	
Total non-current liabilities		333,002,426	288,080,178	200,306,624	93,564,578	
Current liabilities						
Bank Overdraft	23	12,445,080	32,806,764	10,719,567	20,191,541	
Trade and other payables	24	455,746,798	320,649,144	324,970,227	244,339,315	
Borrowings	25	228,697,488	139,450,591	177,207,922	127,557,304	
Lease liabilities		628,784	1,952,565	43,387	-	
Current tax payable		14,400,607	28,862,614	10,934,594	18,242,070	
Deferred income		10,044,273	9,153,955	1,449,077	1,224,144	
Derivative liability		- 1,687,078	2,942,620 516,502	1,337,019	2,088,559	
Dividend payable Customer deposits		42,888,883	516,502 47,756,569	21,737,999	516,502 29,740,782	
Total current liabilities		766,538,991	584,091,324	548,399,792	443,900,217	
Total liabilities		1,099,541,417	872,171,502	748,706,416	537,464,795	
Total equity and liabilities		1,316,245,285	1,097,396,390	918,191,710	719,285,322	
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The financial statements were approved by the board of directors and authorised for issue on 26 October 2023. They were signed on its behalf by:

Omoboyede O. Olusanya Group Managing Director FRC/2017/IODN/00000017634 Anders Kristiansson Group Chief Finance Officer FRC/2014/ANAN/00000009819

<sup>\*</sup>Due to the Acquisition of PHFM Plc within the FMN Group during the year (Note 26), the '30 September 2023' numbers are those of the merged entities while the '31 March 2023' numbers are those of the Group prior to the acquisition.

# CONSOLIDATED AND SEPARATE STATEMENT OF CHANGES IN EQUITY FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

Group	
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·	Share Capital	Share premium	Fair value reserve	Hedging reserve	Retained Earnings	Equity attributable to owner of the company	Non controlling interest	Total Equity
_	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Balance at 1 April 2022	2,050,197	75,377,444	(101,456)	(1,281,434)	111,101,724	187,146,475	8,758,216	195,904,691
Profit for the period	-	-	-	-	8,073,973	8,073,973	(2,373,952)	5,700,021
Other comprehensive income	-	-	-	3,285,142	-	3,285,142		3,285,142
Writeback of unclaimed dividends	_	-	_	_	24.612	24.612	_	24.612
Dividend declared		-	-	-	(8,815,847)	(8,815,847)	_	(8,815,847)
Balance at 30 September 2022	2,050,197	75,377,444	(101,456)	2,003,708	110,384,462	189,714,355	6,384,264	196,098,620

### Group

	Share Capital	Share premium	Fair value reserve	Hedging reserve	Retained Earnings	Equity attributable to owner of the company	Non controlling interest	Total Equity
	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Balance at 1 April 2023	2,050,197	75,377,444	(88,196)	-	132,667,941	210,007,386	15,217,502	225,224,888
Loss for the period	-	-	-	-	(9,956,294)	(9,956,294)	1,435,274	(8,521,020)
Other comprehensive income Writeback of unclaimed dividends	-	-	-	-	-	-	-	-
Dividend declared	-	-	-	-	-	-	-	- -
Balance at 30 September 2023	2,050,197	75,377,444	(88,196)		122,711,647	200,051,092	16,652,776	216,703,868

### Company

	Share Capital	Share premium	Fair value reserve	Hedging reserve	Retained Earnings	Total Equity
	N'000	N'000	N'000	N'000	N'000	N'000
Balance at 1 April 2022	2,050,197	75,377,444	(101,456)	(1,281,434)	98,619,096	174,663,847
Profit for the period	-	-	-	-	5,109,293	5,109,293
Other comprehensive income	-	-	-	3,374,133	-	3,374,133
Writeback of unclaimed dividends	-	-	-	-	24,612	24,612
Dividend declared	-	-	-	-	(8,815,847)	(8,815,847)
Balance at 30 September 2022	2,050,197	75,377,444	(101,456)	2,092,699	94,937,154	174,356,038

### Company

	Share Capital	Share premium	Fair value reserve	Hedging reserve	Retained Earnings	Total Equity
_	N'000	N'000	N'000	N'000	N'000	N'000
Balance at 1 April 2023	2,050,197	75,377,444	(88,196)	-	104,481,082	181,820,527
Loss for the period	_	_	_	_	(12,335,233)	(12,335,233)
Other comprehensive income	-	-	-	-	-	-
Write back of unclaimed dividends	-		-	-	-	
Balance at 30 September 2023	2,050,197	75,377,444	(88,196)	-	92,145,849	169,485,294

### CONSOLIDATED AND SEPARATE STATEMENT OF CASHFLOWS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

CONSOLIDATED AND SEPARATE STATEMENT OF CASHFLOWS				
FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023	Group		Comp	anv
	30/09/2023	*30/09/2022	30/09/2023	*30/09/2022
	N'000	N'000	N'000	N'000
Cash flows (used in)/from operating activities				
(Loss)/profit before tax	(8,137,020)	8,383,001	(11,502,114)	7,514,219
Depreciation and amortization	17,418,540	15,504,782	7,828,946	6,850,148
Finance costs	34,605,628	22,320,998	21,441,053	11,586,354
Finance income	(1,770,223)	(378,180)	(9,079,810)	(2,248,157)
Profit/(loss) on disposal of fixed assets	457	(65,980)	11,402	(47,706)
Profit before changes in working capital	42,117,382	45,764,621	8,699,477	23,654,858
Changes in Working Capital (Increase)/ Decrease in Inventory	(26.740.000)	(F2 4FF 420)	(40, 422, 206)	(27,000,204)
(Increase)/ Decrease in trade and other receivables	(36,718,082) (4,309,324)	(53,155,138) (21,762,609)	(18,433,286) (6,709,634)	(27,098,384) (4,282,054)
(Increase)/ Decrease in Biological assets	(2,229,734)	(2,535,472)	(0,703,034)	(4,202,004)
(Increase)/ Decrease in Prepayments and deposit for imports	(59,102,471)	(45,203,866)	(61,229,273)	(42,509,430)
Increase/ (Decrease) in Deferred tax assets	(156,345)	(219,180)	-	-
(Increase)/ Decrease in Derivative assets	-	(2,375,059)	-	(2,375,054)
Increase/ (Decrease) in Trade and other payable	135,097,654	70,233,048	80,630,912	(37,409,430)
Increase/ (Decrease) in Customers' deposit	(4,867,686)	(119,510)	(8,002,783)	(3,612,333)
Increase/ (Decrease) in Dividend payable	1,170,576	8,783,638	820,517	8,783,638
Increase/ (Decrease) in Tax Payable	(14,462,007)	(11,058,564)	(7,307,476)	(4,874,771)
Increase/ (Decrease) in Lease liabilities	12,687,565	2,959,048	149,766	(74,614)
Increase/ (Decrease) in Deferred taxation	225,746	6,291,822	208,280	601,137
Increase/ (Decrease) in Retirement benefit obligations	1,475,923	1,209,602	847,760	772,881
Increase/ (Decrease) in Long service award	312,488	392,590	726,941	298,370
Increase/ (Decrease) in Deformed revenue	(2,942,620) 2,122,465	(1,794,616) 9,724,733	(2,088,559) 343,654	(1,835,703)
Increase/ (Decrease) in Deferred revenue	2,122,403	9,724,733	343,034	(1,740,927)
Net changes in working capital	28,304,148	(38,629,533)	(20,043,181)	(115,356,674)
Cash Flow from/(used in) operating activities	70,421,530	7,135,088	(11,343,704)	(91,701,816)
Tax credit utilized	(2,021,589)	(3,655,552)	(408,125)	(2,734,841)
Tax paid	(12,794,118)	(9,438,301)	(7,524,190)	(3,943,718)
Net Cash Flow from operating activities	55,605,824	(5,958,765)	(19,276,019)	(98,380,375)
Cash flows from Investing activities				
Acquisition of property, plant and equipment	(18,336,912)	(27,795,778)	(8,257,125)	(15,537,473)
Acquisition of intangible assets	-	(331,074)	-	-
Acquisition of subsidiary - Honeywell Flour Mills Plc	-	(14,433,836)	-	-
Acquisition of subsidiary - Port Harcourt Flour Mills Plc	(433,162)	-	-	-
Purchase of biological assets	(437,952)	(12,629)		-
Long term loans receivable	(4,156)	(3,444)	2,949,517	48,582,289
Finance income	1,770,223	378,180	9,079,810	2,248,157
Net Cash flow (used in )/from investing activities	(17,441,959)	(42,198,581)	3,772,202	35,292,973
Financing activities				
Proceeds from borrowings	133,283,526	89,735,793	161,911,530	78,344,103
Finance costs paid	(34,605,628)	(22,320,998)	(21,441,053)	(11,586,354)
	98,677,898	67,414,795	140,470,477	66,757,749
Cash now from Financing activities				
Net Cash Flow	136,841,763	19,257,449	124,966,660	3,670,347
Cash and cash equivalents at beginning of Period/Year	64,895,265	21,683,588	46,975,512	15,710,878
Cash and cash equivalents at end of the period	201,737,028	40,941,037	171,942,172	19,381,225
Closing				
Bank deposits balances and cash Bank overdrafts	214,182,108	59,208,836	182,661,739	30,473,064
bank overdrans	(12,445,080) <b>201,737,028</b>	(18,267,799) 40,941,037	(10,719,567) 171,942,172	(11,091,839) 19,381,225
<del>-</del>	201,131,028	40,341,031	171,942,172	13,301,223
Opening	07 700 000	24 624 424	67 407 050	20 272 222
Bank deposits balances and cash Bank overdrafts	97,702,029	31,621,421	67,167,053 (20,191,541)	20,273,882
Dank Overdians	(32,806,764) <b>64,895,265</b>	(9,937,833) <b>21,683,588</b>	46,975,512	(4,563,004) <b>15,710,878</b>
<del>-</del>	0.,000,200	,000,000	1	, . 10,010
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# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

### 1 Description of business

Flour Mills of Nigeria Plc was incorporated as a private limited Company on 29th September 1960 and was converted to a public liability Company in November 1978.

The Group's business is primarily divided into 4 business value chains which are;

#### Food value chain

Food business value chain involves flour milling, production of pasta and noodles.

### Sugar value chain

Sugar business value chain involves cultivating, processing, refining and selling of sugar.

### Agro-Allied value chain

Agro-Allied business value chain involves livestock husbandry, production of livestock feeds, sale of fertilizer, edible oil, farming and other agro-allied activities.

#### Support services

Support business value chain involves the manufacturing and sales of laminated woven polypropylene sacks and flexible packaging materials, operation of terminals A and B at Apapa Port, customs clearing, forwarding agents, shipping agents and logistics, haulage and real estate.

### 2 Reporting entity

The condensed consolidated and separate interim financial report of the Company as at and for the Three months ended 30 September 2023 comprises the Company alone (referred to as the 'Company') and the Company and its subsidiaries (together referred to as the 'Group').

### 3 Basis of preparation

### (a) Statement of compliance

This condensed consolidated and separate interim financial report has been prepared in accordance with IAS 34 Interim Financial Reporting. Selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the last consolidated financial statements as at and for the year ended 31 March 2023.

This condensed consolidated and separate interim financial report does not include all of the information required for full annual financial statements prepared in accordance with International Financial Reporting Standard.

### (b) Judgements and estimates

Preparing the interim financial report requires Management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

In preparing this condensed consolidated and separate interim financial report, significant judgements made by Management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 March 2023.

### 4 Significant accounting policies

The accounting policies applied by the Group in this condensed consolidated and separate interim financial report are the same as those applied by the Group in its consolidated statements as at and for the year ended 31 March 2023.

## NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

### 5 Operating segments

### Information about reportable segments

The following is an analysis of the Group's revenue and results from continuing operations by reportable segment.

### Group

	Segment re Six months		Profit before tax Six months ended		
	30/09/2023 N'000	*30/09/2022 N'000	30/09/2023 N'000	*30/09/2022 N'000	
Food	653,479,582	445,671,987	(13,833,046)	112,758	
Agro Allied	143,240,023	153,901,998	7,789,061	7,508,642	
Sugar	149,212,675	104,661,471	800,854	1,905,333	
Support services	18,715,533	16,340,573	(2,893,889)	(1,143,732)	
Total	964,647,813	720,576,029	(8,137,020)	8,383,001	

### Company

	Segment re		Profit before tax Six months ended	
	30/09/2023	*30/09/2022	30/09/2023	*30/09/2022
	N'000	N'000	N'000	N'000
Food	577,496,326	379,427,799	(11,667,879)	7,237,492
Support services	25,080,331	22,929,989	165,765	276,727
Total	602,576,657	402,357,788	(11,502,114)	7,514,219

 $Segment\ revenue\ reported\ above\ represents\ revenue\ generated\ from\ external\ customers.$ 

The accounting policies of the reportable segments are the same as the Group's accounting policies. Segment profit represents the profit earned by each segment without allocation of share of profits of associates, IFRS adjustment and income tax expense. This is the measure reported to the chief operating decision maker for the purposes of resource allocation and assessment of segment performance.

### 6 Cost of sales

	Group	Company		
	Six months	Six months ended		
	30/09/2023	*30/09/2022	30/09/2023	*30/09/2022
	N'000	N'000	N'000	N'000
Material costs	786,578,386	583,339,299	511,235,313	330,844,599
Direct staff costs	16,753,063	14,148,895	10,361,168	8,187,082
Depreciation	15,209,297	13,482,125	6,525,529	5,630,966
Power cost	21,956,561	25,036,234	10,659,233	10,992,053
Rent and rates	113,790	254,829	1,829,167	609,102
Repairs and maintenance	10,707,722	10,355,796	5,978,747	5,588,939
Insurance	1,084,249	863,050	421,229	435,889
Other expenses	6,732,997	4,309,092	1,578,808	1,349,845
	859,136,065	651,789,320	548,589,194	363,638,475

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

### 7 Selling and distribution

	Group Six months ended		Company Six months ended	
	30/09/2023	*30/09/2022	30/09/2023	*30/09/2022
	N'000	N'000	N'000	N'000
Salaries and related staff costs	3,542,410	2,856,496	2,509,010	1,964,624
Selling expenses	5,273,982	3,404,089	3,586,578	3,128,703
Advertisement	2,961,267	1,678,146	2,367,231	1,500,144
	11,777,659	7,938,731	8,462,819	6,593,471

### 8 Administrative expense

Administrative expense	Group		Company		
	Six months		Six months ended		
	30/09/2023	*30/09/2022	30/09/2023	*30/09/2022	
	N'000	N'000	N'000	N'000	
Audit fee	209,235	214,672	102,847	112,684	
Bank charges	2,145,146	1,035,515	1,527,092	742,990	
Computer related expenses	1,188,489	975,182	889,922	722,192	
Depreciation and amortization	2,209,243	2,022,657	1,303,417	1,219,182	
Insurance	257,457	278,896	65,192	51,536	
Legal and professional fees	1,501,184	1,357,101	1,295,047	1,132,558	
Local and overseas travel	550,726	405,292	375,349	333,168	
Medical, canteen and welfare expenses	724,446	656,426	489,785	465,218	
Motor vehicle expenses	255,333	226,040	130,963	116,637	
General administrative expenses	2,930,110	2,210,967	384,911	191,865	
Penalties, fines and non recoverable taxes	379,697	308,419	258,201	179,400	
Power costs	400,690	293,971	185,438	142,269	
Postage, telephone and cables	55,957	25,338	32,081	18,741	
Printing and stationery	99,570	51,569	46,514	33,669	
Rent and rates	138,802	139,083	84,248	90,673	
Repairs and maintenance	1,037,799	620,836	470,551	297,312	
Salaries, wages and other staff costs	10,305,717	6,726,667	7,302,309	4,358,146	
Security services	376,262	321,266	53,118	69,933	
Subscriptions and donations	423,608	219,627	361,265	136,876	
	25,189,471	18,089,524	15,358,250	10,415,049	

9 Net operating gains and (losses)	Group	)	Company	
	Six months	ended	Six month	s ended
	30/09/2023	*30/09/2022	30/09/2023	*30/09/2022
	N'000	N'000	N'000	N'000
Fee earned	1,382,355	(621,223)	80,093	(182,905)
Rent received	332,308	285,770	55,719	78,531
Insurance claims	229,844	94,964	31,356	29,595
Income on government grant	5,186,712	6,191,274	721,152	1,740,927
Sundry (loss)/income	622,273	1,742,605	(1,099,314)	1,400,413
(Loss)/ profit on disposal of fixed assets	(457)	65,980	(11,402)	47,706
Foreign exchange loss	(51,216,712)	(19,736,643)	(29,206,314)	(8,758,320)
-	(43,463,677)	(11,977,273)	(29,428,710)	(5,644,053)

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

10 Tax	Group Six months ended		Company Six months ended	
	30/09/2023 N'000	*30/09/2022 N'000	30/09/2023 N'000	*30/09/2022 N'000
Corporation tax:				
Income tax	230,344	1,609,536	585,665	1,690,699
Tertiary education tax	15,356	107,302	39,044	112,713
Police trust fund levy	60	419	130	376
Capital Gains tax	-	-	-	-
	245,760	1,717,257	624,839	1,803,788
Deferred tax	138,240	965,722	208,280	601,138
	384,000	2,682,979	833,119	2,404,926

The charge for taxation in these interim financial statements is based on the provisions of Companies Income Tax Act, CAP C21, LFN as amended to date.

	Interim period income tax is accrued based on	the following estimate	•	ective income tax rate Compa		
		Six months		Six months ended		
		30/09/2023	*30/09/2022	30/09/2023	*30/09/2022	
	Effective rate	32%	32%	32%	32%	
11	(Loss)/Earnings Per Share	Group	,	Compa	ny	
	(Loss)/profit for the period attributable to equity holders	(9,956,294)	8,073,973	(12,335,233)	5,109,292	
	Number of ordinary shares in issue	4,100,394	4,100,394	4,100,394	4,100,394	
	Basic (loss)/earning per share(kobo)	(243)	197	(301)	125	
12	Goodwill	Group	,	Compa	ny	
		30/09/2023	31/03/2022	30/09/2023	31/03/2022	
	Candidi	N'000	N'000	N'000	N'000	
	Goodwill	4,148,022	4,148,022	1,876,816	1,876,816	
	_	4,148,022	4,148,022	1,876,816	1,876,816	

### NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

Group

### 13 Property plant and equipment

	Land N '000	Building N '000	Plant and Machinery N '000	Furniture & Equipment N '000	Motor Vehicle N '000	Bearer Plant N '000	Beth Rehabilitation N '000	Capital Work In Progress N '000	Total N '000
Cost Opening balance as at 1 April 2023 Additions Transfer Arising from business combination Reclassification Disposal Write off	24,348,729 237,000 - 7,909 - - -	94,385,164 60,640 211,453 4,607 - -	340,695,255 5,677,743 16,806,741 - (2,135,757) (731,546)	12,726,200 16,255 354,399 - - (16,986)	24,303,968 64,150 207,390 - - (285,681) (257,038)	4,639,203 - 333,183 - - - -	776,102 - 20,858 - - - -	43,127,292 12,281,124 (17,934,024) - - - (417,074)	545,001,913 18,336,912 - 12,516 - (2,438,424) (1,405,658)
Balance as at 30 September 2023	24,593,638	94,661,864	360,312,436	13,079,868	24,032,789	4,972,386	796,960	37,057,318	559,507,259
Depreciation									
Accumulated depreciation as at 1 April 2023 Charge for the period Disposal Write off	1,280,679 - - -	21,368,062 1,777,575 - -	156,299,489 11,598,933 (308,555) (48)	9,579,544 623,259 (16,907)	13,795,714 1,425,503 (279,265) (215,277)	1,195,489 502,478 - -	428,557 19,702 - -	250,000 - - -	204,197,534 15,947,450 (604,727) (215,325)
Balance as at 30 September 2023	1,280,679	23,145,637	167,589,819	10,185,896	14,726,675	1,697,967	448,259	250,000	219,324,932
Carrying Amount Balance as at 30 September 2023	23,312,959	71,516,227	192,722,617	2,893,972	9,306,114	3,274,419	348,701	36,807,318	340,182,327
Balance as at 31 March 2023	23,068,050	73,017,102	184,395,766	3,146,656	10,508,254	3,443,714	347,545	42,877,292	340,804,379

## NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

### Company

### 13 Property plant and equipment

1	Land N '000	Building N '000	Plant & Machinery N '000	Furniture & equipment N '000	Motor vehicles N '000	Capital work in progress N '000	Total N '000
Cost	14 000	14 000	14 000	14 000	14 000	14 000	14 000
Opening balance as at 1 April							
2023	4,401,121	31,523,118	161,670,552	8,837,574	17,993,420	26,698,655	251,124,440
Additions	237,000	· · ·	3,216,968	10,130	38,580	4,754,447	8,257,125
Transfers	-	101,185	16,719,077	340,060	27,950	(17,188,272)	-
Disposals	-	-	-	(16,622)	(245,209)	· -	(261,831)
Write off	-	-	(657,643)	-	(256,919)	(37,687)	(952,249)
Balance as at 30 September 2023	4,638,121	31,624,303	180,948,954	9,171,142	17,557,822	14,227,143	258,167,485
<b>Depreciation</b> Accumulated depreciation as at 1							
April 2023	419,907	11,314,445	100,285,001	6,734,461	10,101,093	250,000	129,104,907
Charge	-	656,296	5,360,892	446,321	1,017,153	-	7,480,662
Disposals	-	-	-	(16,543)	(236,482)	-	(253,025)
Write off	-	-	(48)	-	(215,277)	-	(215,325)
Balance as at 30 September 2023	419,907	11,970,741	105,645,845	7,164,239	10,666,487	250,000	136,117,219
Carrying Amount							
Balance as at 30 September 2023	4,218,214	19,653,562	75,303,109	2,006,903	6,891,335	13,977,143	122,050,266
Balance as at 31 March 2023	3,981,214	20,208,673	61,385,551	2,103,113	7,892,327	26,448,655	122,019,533

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

### 14 Group

$\Box$		1 200040
DIU	iouicai	assets

g	Livestock N'000	Oil palm N'000	Cassava N'000	Sugar cane N'000	Total N'000
Balance at 1 April, 2023	54,498	74,092	87,416	504,766	720,772
Addition	5,240	-	3,605	429,107	437,952
Harvested during the year	(12,602)	-	(884)	(126,437)	(139,923)
Fair value (loss)/gain	(465)	(28,868)	16,262	1,944,776	1,931,705
Balance at 30 September, 2023	46,671	45,224	106,399	2,752,212	2,950,506

	Sep-23	Mar-23
Analysed into:	N'000	N'000
Current	2,903,835	666,274
Non-current	46,671	54,498
	2,950,506	720,772

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

### 15 Group

Group	Customer						
Intangible assets	Software N'000	Brand name N'000	Relationship N'000	Total N'000			
Cost							
Balance as at 1 April 2023	3,019,466	8,876,456	4,418,741	16,314,663			
Additions	-	-	-	-			
Disposals	-	-	-	-			
Balance as at 30 September 2023	3,019,466	8,876,456	4,418,741	16,314,663			
Amortisation							
Balance as at 1 April 2023	2,609,431	-	-	2,609,431			
Charge for the year	234,068	-	-	234,068			
Disposals	-	-	-	-			
Balance as at 30 September 2023	2,843,499	-	-	2,843,499			
Net book value							
Balance as at 30 September 2023	175,967	8,876,456	4,418,741	13,471,164			
Balance as at 1 April 2023	410,035	8,876,456	4,418,741	13,705,232			

### Company

	Software N'000	Total N'000
Cost Balance as at 1 April 2023 Additions Disposals	2,166,507 - -	2,166,507 - -
Balance as at 30 September 2023	2,166,507	2,166,507
Amortisation Balance as at 1 April 2023 Charge for the year Disposals	2,104,732 27,020 -	2,104,732 27,020 -
Balance as at 30 September 2023	2,131,752	2,131,752
Carrying Amount Balance as at 30 September 2023	34,755	34,755
Balance as at 1 April 2023	61,775	61,775

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

### 16 Investment Property

Group	N'000
Cost Balance as at 1 April 2023 Additions Disposals	2,193,252 - -
Balance as at 30 September 2023	2,193,252
Amortisation Balance as at 1 April 2023 Charge for the year Disposals	870,919 52,555 -
Balance as at 30 September 2023	923,474
Carrying mount Balance as at 30 September 2023	1,269,778
Balance as at 1 April 2023	1,322,333
Company	N'000
Cost Balance as at 1 April 2023 Additions Disposals	<b>N'000</b> 87,750 - -
Cost Balance as at 1 April 2023 Additions	
Cost Balance as at 1 April 2023 Additions Disposals	87,750 - -
Cost Balance as at 1 April 2023 Additions Disposals  Balance as at 30 September 2023  Amortisation Balance as at 1 April 2023 Charge for the year	87,750 - - - <b>87,750</b> 37,070
Cost Balance as at 1 April 2023 Additions Disposals  Balance as at 30 September 2023  Amortisation Balance as at 1 April 2023 Charge for the year Disposals	87,750 - - - <b>87,750</b> 37,070 1,027 -

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

17	Investments in Subsidiaries	Group		Company	
		30/09/2023	*31/03/2023	30/09/2023	*31/03/2023
		N'000	N'000	N'000	N'000
	Unquoted				
	Apapa Bulk Terminal Limited	-	-	50,000	50,000
	FMN International Limited	-	-	1,114,900	1,114,900
	Ecowise Horizon Investment Limited	-	-	1,000	1,000
	Golden Penny Power Limited	-	-	1,000	1,000
	Golden Fertilizer Company Limited	-	-	38,807,193	38,807,193
	Golden Sugar Company Limited	-	-	43,817,193	43,817,193
	Nigerian Eagles Flour Mills Limited	-	=	510,000	510,000
	Crestview Towers Limited		<u>-</u>	10,000	10,000
		-	<u> </u>	84,311,286	84,311,286
	Quoted				
	Northern Nigeria Flour Mills Plc		<del>-</del> -	903,441	903,441
		-	-	85,214,727	85,214,727
	Impairment		<u> </u>	(50,000)	(50,000)
	Total	-	-	85,164,727	85,164,727
18	Other investments Quoted Transnational Corporation Plc Fair value loss	127,500 (80,240) <b>47,260</b>	127,500 (80,240) <b>47,260</b>	127,500 (80,240) <b>47,260</b>	127,500 (80,240) <b>47,260</b>
19	Long-term loans and receivables				
	Port Harcourt Flour Mills Limited	-	166,974	-	-
	Golden Sugar Company Limited	-	-	-	12,836,775
	Golden Fertilizer Company Limited	-	-	12,689,539	8,058,883
	Honeywell Flour Mills Plc	-	-	6,357,211	1,100,609
	Receivable from Atlantic Bulk Carriers Management Limited	47,690	43,534	-	-
	Impairment of Long term receivables	-	(166,974)	(1,142,726)	(1,142,726)
		47,690	43,534	17,904,024	20,853,541
		·	<u>-</u>	· · · · · · · · · · · · · · · · · · ·	

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

		Group		Company	
		30/09/2023 N'000	*31/03/2023 N'000	30/09/2023 N'000	*31/03/2023 N'000
20	Inventories				
	Raw and packaging materials Work in Progress	260,775,215 22,461,531	222,758,209 13,456,234	107,818,044 7,229,945	86,141,446 5,254,552
	Finished goods	21,683,065	30,752,760	16,483,653	16,753,825
	Consumables stores and maintenance spares	71,806,647	73,065,905	41,214,901	45,801,702
	Write-downs	(3,633,736)	(3,658,468)	(2,387,631)	(2,025,899)
		373,092,722	336,374,640	170,358,912	151,925,626
21	Trade and other receivables				
	a. Trade receivables				
	Trade Debtors Allowance for doubtful debts	43,660,430 (4,236,290)	37,108,984 (4,185,485)	22,217,543 (2,759,332)	20,020,541 (2,880,779)
		39,424,140	32,923,499	19,458,211	17,139,762
	b. Other receivables				
	Staff debtors	1,338,687	3,610,006	972,856	2,653,986
	Amount due from related parties	-	-	70,367,442	64,460,191
	Sundry debtors	11,016,055	10,936,053	13,728,237	13,563,173
		12,354,742	14,546,059	85,068,535	80,677,350
		51,778,882	47,469,558	104,526,746	97,817,112
22	Prepayments				
	Non-current				
	Prepaid expenses		<u>-</u>		
	Current				
	Deposit for imports (Letters of credit)	225,581,980	131,489,455	207,300,279	125,642,327
	Deposit for FX relating to forward and futures contracts	34,317,007	53,775,923	10,017,226	17,833,104
	Advance payment to suppliers	22,413,783	31,567,363	11,888,687	19,542,369
	Prepaid expanses	359,074	212,042	162,275	164,597
	Prepaid expenses	4,503,711	11,028,301	1,452,949	6,409,746
		287,175,555	228,073,084	230,821,416	169,592,143

23 Cash and cash equivalents
Cash and cash equivalents comprise cash and bank balances, net of outstanding bank overdrafts.

	Group		Company	
	30/09/2023	*31/03/2023	30/09/2023	*31/03/2023
	N'000	N'000	N'000	N'000
Cash on hand	956,290	966,470	826,366	898,055
Bank balance and Fixed deposits	213,225,818	96,735,559	181,835,373	66,268,998
Cash and bank balances	214,182,108	97,702,029	182,661,739	67,167,053
Bank overdrafts	(12,445,080)	(32,806,764)	(10,719,567)	(20,191,541)
	201,737,028	64,895,265	171,942,172	46,975,512

### NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2023

		Group 30/09/2023 *31/03/2023 N'000 N'000		Company 30/09/2023 *31/03/2023 N'000 N'000	
24	Trade and other payables				
	Trade payables	358,405,132	220,681,718	252,153,837	156,347,765
	Other Payables Statutory payables Due to related parties Accruals Sundry creditors	5,480,738 - 89,256,576 2,604,352	7,622,822 - 89,385,146 2,959,458	2,640,134 19,035,092 50,619,719 521,445	2,637,215 41,195,126 44,131,635 27,574
		97,341,666	99,967,426	72,816,390	87,991,550
		455,746,798	320,649,144	324,970,227	244,339,315
25	Borrowings				
	Unsecured borrowing at amortised cost				
	Bank of Industry (BOI)	40,227,507	29,581,815	12,677,079	3,556,886
	CBN Commercial Agriculture Credit Scheme (CACS)	249,203	315,106	-	-
	Real Sector Support Facility (RSSF) Private Sector-Led Accelerated Agriculture Development Scheme (P-AADS)	137,052,612 1,120,771	131,469,831 1,309,273	23,506,010	27,841,483 -
	Other Bank Loans	67,433,172	85,170,732	36,882,723	35,472,811
	Anchor Borrowers Programme National Sugar Development Council	720,444	669,160	-	-
	Intra Group Loan Commercial Papers and Bond Issue Power and Airline Intervention Fund	219,058,149 740,934	100,261,855 913,525	53,685,648 219,058,149 740,934	24,119,400 100,261,855 913,525
		466,602,792	349,691,297	346,550,543	192,165,960
	Analysed into Current Non-current	228,697,488 237,905,304	139,450,591 210,240,706	177,207,922 169,342,621	127,557,304 64,608,656
		466,602,792	349,691,297	346,550,543	192,165,960
		700,002,132	0.10,001,201	0-0,000,0-0	102,100,000

### 26 Business Combination - Acquistion of Port Harcourt Flour Mills Plc

On 24 May 2023, Flour Mills of Nigeria Plc (through its subsidiary, Nigeria Eagle Flour Mills Limited) acquired 55% of the issued share capital of Port Harcourt Flour Mills Plc from River State Government. As at 30 September 2023, the initial accounting for the business combination is incomplete. This is because the fair value assessment required for the determination of the measurement period adjustments, is yet to be concluded as at 30 September 2023

Property, plant and equipment	14,201,490
Intercompany receivables	680,111,527
Cash and cash equivalents	77,110,120
Accounts payable	(435,042,080)
Intercompany payables	(21,540,632)
Accruals	(142,682,098)
Tax liabilities	(204,250,877)
Other liabilities	(368,754,058)
Net identifiable liabilities acquired	(400,846,608)

# FLOUR MILLS OF NIGERIA PLC SHAREHOLDING STRUCTURE/FREE FLOAT STATUS

	30-Sep-23		30-Sep-	30-Sep-22	
Description	Unit	Percentage	Unit	Percentage	
Issued Share Capital	4,100,395,606	100%	4,100,395,606	100%	
Substantial Shareholdings (5% and above)					
Excelsior Shipping Company Limited	2,597,314,890	63.34%	2,597,314,890	63.34%	
Total Substantial Shareholdings	2,597,314,890	63.34%	2,597,314,890	63.34%	
Directors' Shareholdings (direct and indirect), excluding d Mr. John G. Counmantaros (Indirect through Excelsion Shipping Company Limited already included in substantial shareholding above)		antial interest	s 	_	
Paul Miyonmide Gbededo (Direct)	10,836,154	0.26%	10,836,154	0.26%	
Prof. Jerry Gana, CON (Direct)	44,000	0.00%	44,000	0.00%	
Ioannis Katsaounis (Direct) Ioannis Katsaounis (Indirect through Winward Transport	3,561,512	0.09%	3,561,512	0.09%	
Company)	8,295,673	0.20%	8,295,673	0.20%	
Folarin R. A. Williams (Direct)	30,082	0.00%	30,082	0.00%	
Alhaji Rabiu M. Gwarzo, OON (Direct)	199,722	0.00%	199,722	0.00%	
Alhaji Y. Olalekan A. Saliu (Direct)	1,235,699	0.03%	1,235,699	0.03%	
Total Directors' Shareholdings	24,202,842	0.59%	24,202,842	0.59%	
Other Influential Shareholdings					
Total Other Influential Shareholdings	-	0.00%	-	0.00%	
Free Float in Units and Percentage	1,478,877,874	36.07%	1,478,877,874	36.07%	
Free Float in Value	₩ 48,211,418	3,692.40	₩ 44,809,999	,582.20	

<sup>\*</sup>The free float value was derived using the share price of N32.60 as at 30 September 2023 (30 September 2022: N30.30)

### **Declaration:**

FMN Plc with a free float percentage of 36.07% as at 30 September 2023 (2022: 36.07%), is compliant with The Exchange's free float requirements for companies listed on the Main Board.

We confirm compliance with the free float requirements as up to twenty percent (20%) of the Issuer's issued share capital is available to the public and held by not less than three hundred (300) shareholders.