Company No. RC 117587

ANNUAL REPORTS AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER, 2024

TABLE OF CONTENT

CONTENTS	PAGE
Corporate information	2
Financial highlights	4
Statement of directors' responsibilities	5
Report of audit committee	6
Certificate of pursuant	7
Management's annual assessment of and report on internal control over financial reporting	g 8
Certification of Management's assessment of internal control over financial reporting by	
Ag.MD/CEO	9
Certification of Management's assessment of internal control over financial reporting by	
CFO	10
Report of the independent auditors	11-15
Independent auditor's attestation of management's assessment of internal control	
Over financial reporting	16-18
Statement of profit or loss and other comprehensive income	19
Statement of financial position	20
Statement of changes in equity	21
Statement of cash flows	22
Notes to the financial statements	23-64
Other national disclosures	65
Statement of value added	66
Five-year financial summary	67

CORPORATE INFORMATION

Directors: Chief Raymond Paul Dokpesi Jnr. *Chairman of the Board*

Snr High Chief. Tony A. Akiotu Group Managing (retired

31/October/24)

Alhaji Gambo Lawan Non-Executive Professor Ralph A. Akinfeleye Non-Executive

Mr. Nornah Awoh

Independent Non-Executive

(removed 11/12/2024)

Mr. Emeka Mba
Non-Executive
Mr. Obi Asika
- Non-Executive

(Resigned 06/2024)

Hon. Magnus Onyibe Non-Executive
Mr. Femi Ademola CFA Non-Executive

Dr. Ambrose Somide Executive (retired 10/24)
Dr. (Mrs.) Oluwatosin Dokpesi Executive (retired 10/24)
Engr. Tony C. Uyah Executive (retired 10/24)

Chief Stanley Sagboje Executive

Chief Dr Marcellinus Anyalechi, FCA Ag. MD/CEO (appointed

01/11/12024)

Company Secretary Barr Miji Jonah

Registration No: RC. 117587

Registered Office: Ladi Lawal Drive Kpaduma Hills,

Off T. Y. Danjuma Street, Asokoro,

FCT Abuja.

Independent Auditors: Baker Tilly Nigeria

(Chartered Accountants),

No 7 Gwandu close, Off Jibia Street, Off Badagry Street, Area 2, Garki,

Abuja; FCT

Tel: 08023378194, 08030746349

Registrars: First Registrars and Investors Services Ltd.

No. 2 Abebe Village Road Iganmu, Lagos.

Bankers: Fidelity Bank Plc

First Bank Nigeria Plc

First City Monument Bank Ltd

Sterling Bank Plc

Guaranty Trust Bank Plc. Union Bank of Nigeria Plc United Bank for Africa Plc

Zenith Bank Plc

Free Floating report

DAAR COMMUNICATION PLC					
FREE FLOAT REPORT AS AT 31 DECEMBER 2024					
TREE I BONT REI ORT NO NT ST DECEMBER 2024					
Name of Company:		DAAR	COMMUNIC	CATION PLC	
Board Listed:					
Year End:		31 DEC	EMBER		
Reporting Period:		YEAR	ENDED 31 D	DECEMBER 202	4
Share Price as at end of Reporting Period:		NGN			
DESCRIPTION	CURRE	NT YE	AR 2024	PREVIOUS YE	AR 2023
	Units		Percentage (In relation to Issued Share	Units	Percentage (In relation to Issued Share Capital)
Issued Share Capital	8,000,0		100%	8,000,001,000	100%
DETAILS OF SUBSTANTIAL SHAREHOLE			D ABOVE)		
DAAR Investment & Holdings Co. Ltd	4,890,5	23,000	61.13%	4,890,523,000	61.13%
Estate of High Chief R. A. Dokpesi	320,0	000,000	4%	320,000,000	4%
Total Substantial Shareholdings	5,210,523,000		65.13%	5,210,523,000	65.13%
DETAILS OF DIRECTORS SHAREHOLDIN HOLDING SUBSTANTIAL INTERESTS					
Chief Raymond Paul Dokpesi Jnr.		10,000	0.00%	10,000	0.00%
Mr. Tony A. Akiotu	100,000		0.00%	100,000	0.00%
Chief Dr Marcellinus Anyalechi, FCA	Nil		Nil	Nil	Nil
Chief Stanley Sagboje		Nil	Nil	Nil	Nil
Dr. Ambrose Somide		4,000	0.00%	4,000	0.00%
Dr. (Mrs.) Oluwatosin Dokpesi	1	20,000	0.00%	120,000	0.00%
Engr. Uyah Anthony Chukwuemeka	1	00,000	0.00%	100,000	0.00%
Malam Gambo Lawan		15,000	0.00%	15,000	0.00%
Mr. Obi Asika		Nil	Nil	Nil	Nil
Professor Ralph A. Akinfeleye		Nil	Nil	Nil	Nil
Mr. Nornah Awoh		7,000	0.00%	7,000	0.00%
Mr. Emeka Mba		Nil	Nil	Nil	Nil
Palesa Capital Market Association Ltd	2	205,000	0.00%	205,000	0.00%
Total Directors' Shareholdings Ltd	5	61,000	0.00%	561,000	0.00%
Free Float in Unit and Percentage	te Float in Unit and Percentage 2,788,917,000 34.86% 2,788,917,000 34.8			34.86%	
Free Float in Value					
DECLARATIONS:					
DAAR Communication PLC with a free float percentage of 34.86 % as at 31 December 2024, is in compliant with The Exchange's free float requirements for companies listed on the Main Board					

FINANCIAL HIGHLIGHT

	2024 №'000	2023 № '000	Absolute N '000	Change %
Revenue	5,250,947	4,510,339	740,608	16
Loss before taxation	(2,313,920)	(1,578,275)	(735,645)	47
Loss after taxation	(2,341,715)	(1,627,523)	(714,192)	44
Non-current assets	24,363,315	25,551,864	(1,188,549)	(5)
Current assets	3,129,247	5,354,156	(2,224,909)	(42)
Non-current liabilities	726,160	865,375	(139,215)	(16)
Current liabilities	10,582,857	12,222,056	(1,639,199)	(13)
Issued share capital	4,000,000	4,000,000	-	0
Share premium	13,411,541	13,411,541	-	0
Shareholders' fund	16,183,546	17,818,589	(1,635,043)	<u>(9)</u>
Total equity and liabilities	27,492,563 ======	30,906,020 ======	(3,413,457)	(11) ====
Loss per share (kobo)	(29) ===	(20) ===	(10) ===	(100) ====

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Directors of DAAR Communications Plc are responsible for the preparation of the financial statements that present fairly the financial position of the Company as at 31 December 2024, and the results of its operations, cash flows and changes in equity for the year ended, in compliance with International Financial Reporting Standards ("IFRS").

In preparing the financial statements, the Directors are responsible for:

- Properly selecting and applying accounting policies,
- presenting information, including accounting policies, in a manner that provides relevant, reliable, comparable, and understandable information,
- providing additional disclosures when compliance with the specific requirements in IFRSs is insufficient, to enable users to understand the impact of particular transactions, and conditions on the Company's financial position and financial performance, and
- making an assessment of the Company's ability to continue as a going concern.

The Directors are responsible for:

- Designing, implementing, and maintaining an effective and sound system of internal controls throughout the Company,
- Maintaining adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company, and which enable them to ensure that the financial statements of the Company comply with IFRS,
- Maintaining statutory accounting records in compliance with the legislation of Nigeria and IFRS,
- Taking such steps as are reasonably available to them to safeguard the assets of the Company, and prevent and detect fraud and other irregularities.

The Directors accept responsibility for the preparation of the annual financial statements which has been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates in conformity with International Financial Reporting Standards and the manner required by the Companies and Allied Matters Act (CAMA), 2020 and the Financial Reporting Council of Nigeria Act 2011.

Nothing has come to the attention of the directors to indicate that the Company will not remain a going concern for at least twelve months from the date of this statement.

The directors are of the opinion that the financial statements give a true and fair view of the financial position of the Company and of the loss for the year.

The financial statements of the Company for the year ended 31st December 2024 were approved by Management on ··· March, 2025.

Signed on behalf of the Directors of the Company:

Amon Sta

Chief Dr Marcellinus Anyalechi Ag MD/CEO FRC/2015/ICAN/00000013647 MAL

Chief Stanley Sagboje Executive Director, Finance & Accounts/CFO FRC/2016/ICAN/00000015580

DAAR COMMUNICATIONS PLC REPORT OF AUDIT COMMITTEE

Report of the Audit Committee to the members of DAAR Communications Plc for the year ended 31 December 2024

In compliance with the provisions of Section 404 (7) of the Companies and Allied Matters Act, 2020, the members of the Audit Committee of DAAR Communications Plc have considered the audited Financial Statements for the year ended 31 December 2024 together with the Management Report from the External Auditors and Management response thereon.

In our opinion, the scope and planning of the audit for the year ended on 31 December 2024 was adequate.

After due consideration, the Audit Committee accepted the Report of the External Auditors that the Financial Statements were prepared in accordance with the International Financial Reporting Standards and agreed ethical practices and give a true and fair view of the state of affairs of the Company.

The Committee reviewed Management's Response to the Auditor's findings in respect of Management matters and is satisfied with Management's response thereto.

The Committee also considered and recommends to the Board provision made in the Financial Statements with respect to the remuneration of the Auditors.

The Committee, therefore, recommends that the audited Financial Statements of the Company for the year ended 31 December, 2024, and the Auditors' report thereon be presented for adoption at the Annual General Meeting.

John Adidi, FCA

FRC/2013/ICAN/00000000742 Chairman, Audit Committee

28 March, 2025.

Members of the Audit Committee are:

Mr. John Adidi, FCA Chairman - Shareholder's Representative High Chief Vincent Barrah Member- Shareholder's Representative

Mr. Ayanwamide Yinka Member - Representative

Mr. Nornah Awoh

Prof. Ralph Akinfeleye

Dr Femi Ademola CFA

Hon. Magnus Onyibe

Member – Board's Representative (Removed December 2024)

Member Board's Representative (Appointed December 2024)

Member Board's Representative (Appointed December 2024)

DAAR COMMUNICATIONS PLC Certification Pursuant to Section 405 of CAMA 2020

We, the undersigned hereby certify the following with regards to our Audited Financial Statements for the period ended 31 December 2024 that:

We have reviewed the report:

- (a) to the best of our knowledge, the report does not contain:
 - i. Any untrue statement of a material fact, or
 - ii. Omit to state a material fact, which would make the statements misleading in the light of circumstances under which such statements were made;
- (b) to the best of our knowledge, the financial statement and other financial information included in this report fairly present in all material respects the financial condition and results of operation of the company as of, and for the periods presented in this report.
- (c) We:
 - are responsible for establishing and maintaining internal controls.
 - have designed such internal controls to ensure that material information relating to the Company is made known to such officers by others within the entity, particularly during the period in which the periodic reports are being prepared;
 - have evaluated the effectiveness of the Company's internal controls as of date within 90 days prior to the report;
 - have presented in the report our conclusions about the effectiveness of our internal controls based on our evaluation as of that date;
- (d) We have disclosed to the auditors of the Company:
 - i. All significant deficiencies in the design or operation of internal controls which would adversely affect the company's ability to record, process, summarize and report financial data and have identified for the company's auditors any material weakness in internal controls, and
 - ii. Any fraud, whether or not material, that involves management or other employees who have a significant role in the company's internal controls;

We have identified in the report whether or not there were significant changes in internal controls or other factors that could significantly affect internal controls subsequent to the date of our evaluation, including any corrective actions with regard to significant deficiencies

and material weaknesses.

Ama CC ...

Chief Dr Marcellinus Anyalechi Acting MD/CEO FRC/2015/PRO/ICAN/00000013647

28 March, 2025

Chief Stanley Sagboje
Executive Director, Finance & Accounts/CFO
FRC/2016/PRO/ICAN00000015580

28 March, 2025

MANAGEMENT'S ANNUAL ASSESSMENT OF, AND REPORT ON DAAR COMMUNICATIONS'S PLC'S INTERNAL CONTROL OVER FINANCIAL REPORTING FOR THE YEAR ENDED 31 DECEMBER 2024.

To comply with the provisions of Section 1.3 of SEC Guidance of implementation of Sections 60-63 of investments and Securities Act 2007, we hereby make the following statements regarding the Internal Controls of DAAR Communications Plc for the year ended 31 December 2024.

- i. DAAR Communications Plc's management is responsible for establishing and maintaining a system of internal control over financial reporting ("ICFR") that provides reasonable assurance and regarding the reliability of financial reporting and the preparation of financial statements for the external purposes in accordance with International Financial Reporting Standards.
- ii. DAAR Communication Plc's management used the Committee of Sponsoring Organization of the Treadway Commission (COSO) Internal Control-Integrated Framework to conduct the required evaluation of the effectiveness of the entity's ICFR,
- iii. DAAR Communication Plc's management has assessed that the entity's ICFR as of the end of 31 December, 2024 is effective.
- iv. DAAR Communication Plc's external auditor Messrs Baker Tilly Nigeria that audited the financial statements, included in the annual report, has issued an attestation report on the management's assessment of the entity's internal control over financial reporting. The attestation report of Messrs Baker Tilly Nigeria that audited its financial statements will be filed as part of DAAR communication Plc's annual report

Ama Ca

Chief Dr Marcellinus Anyalechi Acting MD/CEO FRC/2015/PRO/ICAN/0000013647 28 March, 2025

MAL

Stanley Sagboje Executive Director, Finance & Accounts/CFO FRC/2016/PRO/ICAN00000015580 28 March, 2025

CERTIFICATION OF MANAGEMENT'S ASSESSMENT ON INTERNAL CONTROL OVER FINANCIAL REPORTING FOR THE YEAR ENDED 31 DECEMBER 2024

To comply with the provisions of Section 1.3 of SEC Guidance of implementation of Sections 60-63 of investments and Securities Act 2007 we hereby make the following statements regarding the Internal Controls of DAAR Communications Plc for the year ended 31 December 2024.

I Chief Dr Marcellinus Anyalechi, certify that:

- a) I have reviewed this management assessment on Internal Control over financial reporting of DAAR Communications Plc.
- (b) Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- (c) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the company as of, and for, the periods presented in this report;
- (d) The company's other certifying officer(s) and I:
 - i. are responsible for establishing and maintaining internal controls;
 - ii. have designed such internal controls and procedures, or caused such internal controls and procedures to be designed under our supervision, to ensure that material information relating to the company, and its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - iii. have designed such internal control system, or caused such internal control system to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - iv. have evaluated the effectiveness of the company's internal controls and procedures as of a date within 90 days prior to the report and presented in this report our conclusions about the effectiveness of the internal controls and procedures, as of the end of the period covered by this report based on such evaluation.
- (e) The company's other certifying officer(s) and I have disclosed, based on our most recent evaluation of interna control system, to the company's auditors and the audit committee of the company's board of directors (or persons performing the equivalent functions):

There were no significant deficiencies and material weaknesses in the design or operation of the internal control system which are reasonably likely to adversely affect the company's ability to record, process, summarize and report financial information; and

There was no fraud, whether or not material, that involves management or other employees who have a significant role in the company's internal control system.

The company's other certifying officer(s) and I have identified, in the report whether or not there were significant changes in internal controls or other facts that could significantly affect internal controls subsequent to the date of their evaluation including any corrective actions with regard to significant deficiencies and material weaknesses.

Amen Clar

Chief Dr Marcellinus Anyalechi Acting MD/CEO FRC/2015/PRO/ICAN/00000013647 28 March, 2025

CERTIFICATION OF MANAGEMENT'S ASSESSMENT ON INTERNAL CONTROL OVER FINANCIAL REPORTING FOR THE YEAR ENDED 31 DECEMBER 2024

To comply with the provisions of Section 1.3 of SEC Guidance of implementation of Sections 60-63 of investments and Securities Act 2007 we hereby make the following statements regarding the Internal Controls of DAAR Communications Plc for the year ended 31 December 2024.

I Chief Stanley Sagboje, certify that:

- a) I have reviewed this management assessment on Internal Control over financial reporting of DAAR Communications Plc.
- (b) Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- (c) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the company as of, and for, the periods presented in this report;
- (d) The company's other certifying officer(s) and I:
 - i. are responsible for establishing and maintaining internal controls;
 - ii. have designed such internal controls and procedures, or caused such internal controls and procedures to be designed under our supervision, to ensure that material information relating to the company, and its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - iii. have designed such internal control system, or caused such internal control system to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - iv. have evaluated the effectiveness of the company's internal controls and procedures as of a date within 90 days prior to the report and presented in this report our conclusions about the effectiveness of the internal controls and procedures, as of the end of the period covered by this report based on such evaluation.
- (e) The company's other certifying officer(s) and I have disclosed, based on our most recent evaluation of interna control system, to the company's auditors and the audit committee of the company's board of directors (or persons performing the equivalent functions):

There were no significant deficiencies and material weaknesses in the design or operation of the internal control system which are reasonably likely to adversely affect the company's ability to record, process, summarize and report financial information; and

There was no fraud, whether or not material, that involves management or other employees who have a significant role in the company's internal control system.

The company's other certifying officer(s) and I have identified, in the report whether or not there were significant changes in internal controls or other facts that could significantly affect internal controls subsequent to the date of their evaluation including any corrective actions with regard to significant deficiencies and material weaknesses.

Chief Stanley Sagboje

Executive Director, Finance & Accounts/CFO

FRC/2016/PRO/ICAN/00000015580

28 March, 2025



4th Floor- Kresta Laurel Complex, 376, Ikorodu Road, Maryland, Lagos.

Tel: +234 (0) <u>9031613983</u> and <u>08023378194</u>

E-mail: btnlag@bakertillynigeria.com

Website: www.bakertilly.ng

REPORT OF THE INDEPENDENT AUDITOR'S TO THE MEMBERS OF DAAR COMMUNICATIONS PLC

Opinion

We have audited the accompanying financial statements of DAAR COMMUNICATIONS PLC ("the Company") which comprise the statement of financial position as at 31 December 2024, and the statement of profit or loss and other comprehensive income, the statement of changes in equity, and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory notes.

In our opinion, the Company has kept proper accounting records and the financial statements are in agreement with the records in all material respects and give in the prescribed manner, information required by the Companies and Allied Matters Act (CAMA), 2020. The financial statements give a true and fair view of the financial position of DAAR COMMUNICATIONS PLC as at 31 December 2024 and of its financial performance and its Cash flows for the year then ended in accordance with the International Financial Reporting Standard (IFRS) as adopted by the Financial Reporting Council of Nigeria (FRC).

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants (IESBA), the provisions of the Companies and Allied Matters Act (CAMA), 2020, and other independence requirements applicable to performing audits of financial statements of DAAR COMMUNICATIONS PLC. We have fulfilled our other ethical responsibilities in accordance with the IESBA Code and CAMA applicable to performing the audits of DAAR COMMUNICATIONS PLC. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material Uncertainty Related to Going Concern

We draw attention to note 35 in the financial statements, which indicates that, although the company recorded a loss of \aleph 2.3 billion during the year ended December 31, 2024, which is about 51% of the prior year's loss of \aleph 1.578 billion and the accumulated losses from

the ordinary course of business has risen to \$\frac{\text{\text{N}}}{19}\$ billion (2023-\$\frac{\text{\text{N}}}{16.7}\$ billion). However, a revaluation of all items of Property Plant and equipment resulted in a revaluation surplus of $\mathbb{N}17.9$ billion.

As of that date, the company's current liabilities exceeded its current assets by \$7.3 billion as against N6.8 billion in the preceding year. As stated in note 35, these events or conditions, along with other matters as outlined in note 35, indicate that a material uncertainty exists that may cast significant doubt on the company's ability to continue as a going concern.

Our opinion is not modified in respect of this matter

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditors' responsibilities for the audit of the financial statements section of our report, including in relation to this matter. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures, performed to address the matters below, provide the basis for our audit opinion on the accompanying financial statements.

Key Audit Matters How the matters were addressed in the Audit Recoverability of Accounts Receivables Our procedures concerning the recoverability of accounts

We identified the recoverability of accounts receivables as a key audit matter due to the significance of the balance to the financial statements as a whole, combined with the significant degree of judgments made by management in assessing impairment of accounts receivables and determining the allowance for doubtful debts.

As at 31 December 2024, the carrying amounts of accounts receivables was N4.9 billion, net of allowance for lost and doubtful debts of about N2.2 billion as disclosed in note 18 to the financial statements, representing 18% of the total assets of the Company. As disclosed in note 6.1 to the financial statements, the amount of allowance for doubtful debts was measured as the difference between the carrying amounts of accounts receivables and the estimated future cash flows by considering the credit history including default or delay

receivables included: Obtaining an understanding of how the

- allowance for doubtful debts is estimated by the management and assessing the management's process in determining the estimated future cash flows of accounts receivables:
- Discussing with the management and obtaining a list of accounts receivables with relevant small amount of settlement, during the year or subsequent to the end of the reporting period identified by the management and their assessment on the recoverability of accounts receivables;
- Checking the aging analysis subsequent settlement of the accounts receivables, on a sample basis;
- Assessing the reasonableness of for doubtful allowance debts for accounts receivables with reference to the credit history including default or delay in payments, settlement records, subsequent settlements, and

in payments, settlement records, subsequent settlements, and aging analysis of the accounts receivables.

Repayment of liabilities

Management's ability to meet its obligation to the company's Trade and other payables is a key audit matter. This amounted to N11.309 billion naira (2023 – 13.087 billion) as at 31 December 2024.

- analysis of the accounts receivables on a sample basis;
- Evaluating the historical accuracy of the management's assessment of impairment for accounts receivables on a sample basis by examining the actual write-offs, the reversal of previously recorded allowance, and new allowances recorded in the current year in respect of accounts receivables at the end of the previous financial year.
- Confirming the existence of the transactions and ascertaining the authenticity and accuracy of the balances outstanding with respect to the debts.
- Reviewing the repayment pattern during the year and ascertaining the accuracy of recording of such postings to confirm the correctness of outstanding balances.
- Circularized the creditors and received responses confirming the debts.
- Tracing the history of outstanding debts to confirm the length of time debts have been outstanding.
- Enquired about plans to defray a significant portion of the outstanding liabilities.

We noted that Management is consistently and systematically repaying the subordinated loan.

Other Information

The directors are responsible for the other information. The other information comprises the Directors' Report, Corporate Governance Report, Statement of Directors' Responsibility, Audit Committee Report, Statement of Value Added and Five-Year Financial Summary, which we obtained prior to the date of this report, and the Annual Report, which is expected to be made available to us after that date. Other information does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The Directors are responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and the provisions of the Companies and Allied Matters Act (CAMA), 2020, the Financial Reporting Council Act No.6, 2011, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going-concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

Evaluate the overall presentation, structure, and content of the financial statements, including disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Obtain sufficient appropriate audit evidence regarding the financial information of the entity or business activities within the company to express an opinion on the financial statements. We are responsible for the direction, supervision, and performance of the audit. We remain solely responsible for our audit opinion.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER, 2024

other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

In accordance with the requirement of the Companies and Allied Matters Act (CAMA), 2020 we expressly state that:

- i. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit
- ii. proper accounting records have been kept by the Company, so far as appears from our examination of those accounting records;
- iii. The Company's statement of financial position and statement of profit or loss and other comprehensive income are in agreement with the accounting records.

Oluwole O. Ogundeji

FRC/2013/PRO/ICAN/00000002825

for: Baker Tilly Nigeria (Chartered Accountants) FRC/2024/COY/096262

Abuja, Nigeria 28 March, 2025

BAKER TILLY NIGERIA 4th Floor- Kresta Laurel Complex, 376, Ikorodu Road, Maryland,

Lagos.

Tel: +234 (0)903-161-3983 and 08023378194

E-mail: btnlag@bakertillynigeria.com Website: www.bakertilly.ng

INDEPENDENT AUDITOR'S ATTESTATION REPORT ON MANAGEMENT'S ASSESSMENT OF INTERNAL CONTROL OVER FINANCIAL REPORTING TO THE MEMBERS OF DAAR COMMUNICATIONS PLC

Scope

We have been engaged by DAAR COMMUNICATIONS PLC ('the Company') and its subsidiaries (together "the Group"), to perform a 'limited assurance engagement', based on International Standards on Assurance Engagements Other Than Audits or Reviews of Historical Financial Information ('ISAE 3000 (Revised)') and FRC Guidance on Assurance Engagement Report on Internal Control over Financial Reporting, herein referred to as the engagement, to report on DAAR Communications Plc Internal Control over Financial Reporting (ICFR) (the "Subject Matter") contained in DAAR COMMUNICATION PLC Management's Assessment on Internal Control over Financial Reporting as of 31 December 2024 (the "Report").

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that:

- 1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;
- 2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial;
- 3) statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and
- 4) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect all misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Criteria applied by DAAR COMMUNICATIONS PLC

In designing, establishing and operating the Internal Control over Financial Reporting (ICFR) and preparing the Management's assessment of the Internal Control over Financial Reporting (ICFR), DAAR COMMUNICATIONS PLC applied the requirements of Internal Control-Integrated ADVISORY · ASSURANCE · TAX

Baker Tilly Nigeria trading as Bakertilly is a member of the global network of Baker Tilly International Ltd; the members of which are separate and independent legal entities

DAAR COMMUNICATIONS PLC ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER, 2024

Framework (2013) of the Committee of Sponsoring Organizations of the Treadway Commission (COSO) Framework and SEC Guidance on Management Report on Internal Control Over Financial Reporting (Criteria). Such Criteria were specifically designed to enable organizations effectively and efficiently develop systems of internal control that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization; As a result, the subject matter information may not be suitable for another purpose.

Directors' and Management's Responsibilities

The Directors are responsible for ensuring the integrity of the entity's financial controls and reporting.

Management is responsible for establishing and maintaining a system of internal control over financial reporting that provides reasonable assurance regarding the reliability of financial reporting, and the preparation of financial statements for external purposes in accordance with the International Financial Reporting Standards (IFRS) and the ICFR framework.

Section 7(2f) of the Financial Reporting Council of Nigeria (Amendment) Act 2023 further requires that management perform an assessment of internal controls, including information system controls. Management is responsible for maintaining evidential matters, including documentation, to provide reasonable support for its assessment of internal control over financial reporting.

Our responsibilities

Our responsibility is to express a conclusion on the design and operating effectiveness of the Internal Control over Financial Reporting based on our Assurance engagement.

We conducted our engagement in accordance with the International Standard for Assurance Engagements Other Than Audits or Reviews of Historical Financial Information ('ISAE 3000 (Revised)') and FRC Guidance on Assurance Engagement Report on Internal Control over Financial Reporting, those standards require that we plan and perform our engagement to obtain limited assurance on the entity's internal control over financial reporting based on our assurance engagement.

Our independence and quality management

We have maintained our independence and confirm that we have met the requirements of the Code of Ethics for Professional Accountants issued by the International Ethics Standards Board for Accountants (IESBA code) and have the required competencies and experience to conduct this assurance engagement.

We also apply International Standard on Quality Management 1, Quality Management for Firms that Perform Audits or Reviews of Financial Statements, or Other Assurance or Related Services engagements, which requires that we design, implement, and operate a system of quality management including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Description of procedures performed

The procedures we performed included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our engagement also included performing such other procedures as we considered necessary in the circumstances. We believe the procedures performed provides a basis for our report on the internal control put in place by management over financial reporting.

Conclusion

In conclusion, nothing has come to our attention to indicate that the internal control over financial reporting put in place by management is not adequate as of 31 December 2024, based on the requirements of Committee of Sponsoring Organizations of the Treadway Commission (COSO) Framework and SEC Guidance on Management Report on Internal Control Over Financial Reporting.

Other Matter

We also have audited, in accordance with the International Standards on Auditing, the financial statements of the DAAR COMMUNICATIONS PLC for the year ended 31 December 2024, and we expressed an unmodified opinion in our report dated 26 March 2025. Our conclusion is not modified in respect of this matter.

Oluwole O. Ogundeji

FRC/2013/PRO/ICAN/00000002825

for: Baker Tilly Nigeria FRC/2024/COY/09626

Abuja, Nigeria 28 March, 2025

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECMBER, 2024

	Note	2024 № '000	2023 №'000
Revenue	7	5,250,947	4,510,339
Cost of sales	8	(3,772,115)	(2,875,513)
Gross profit		1,478,832	1,634,826
Other income	9	555,431	445,308
Selling expenses	10	(146,455)	(118, 191)
Allowance for impairments	10b	(1,350,479)	(1,157,255)
Provisions	10c	(72,000)	(72,000)
Administrative expenses	11	(2,766,506)	(2,300,593)
Operating loss before finance cost		(2,301,177)	(1,567,905
Finance cost	12	(12,743)	(10,370)
Loss before tax	13	(2,313,920)	(1,578,275)
Taxation	14	(27,795)	(49,248)
Loss after tax		(2,341,715)	(1,627,523)
		========	======
Other Comprehensive Income:			
Items that will not be reclassified to profit or loss:			
Gains (losses) on property revaluation		706,673	<u>17,232,806</u>
Other comprehensive income for the year net of taxes	s	706,673	17,232,806
Total comprehensive income for the year		(1,635,042)	15,605,283
		=======	======
Loss per share (kobo)		(29)	(20)
		===	===

The accounting policies and notes on pages 18 to 62 form part of these financial statements

STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED 31 DECMBER, 2024

Assets	3 7 /	2024	2023
Non-Current Assets	Note 15	№'000	N'000
Property, Plant and Equipment Intangible Assets	15 16	24,228,373 37,943	24,061,928 22,802
Investment	17	97,000	497,893
Deferred Tax Assets	14	97,000	969,241
Deferred Tax Assets	17	24,363,316	25,551,864
		24,505,510	25,551,004
Current Assets			
Trade Receivables	18	2,607,282	5,005,070
Other Receivables & Prepayments	19	318,970	219,424
Cash and Cash Equivalents	20	202,996	129,662
Total Current Assets		3,129,248	<u>5,354,156</u>
Total Assets		27,492,564	30,906,020
		=======	=======
Equity and Liabilities			
Equity		4 000 000	
Share Capital	21	4,000,000	4,000,000
Share Premium	22	13,411,541	13,411,541
Revaluation Surplus	22	17,939,479	17,232,806
Retained Earnings	23	(19,167,473)	<u>(16,825,758)</u>
Total Equity		16,183,547	17,818,589
Non-Current Liabilities			
Accrued Gratuity	26b	<u>726,160</u>	865,375
Total Non-Current Liabilities	200	726,160	865,375
Total Non-Current Liabilities		720,100	803,373
Current Liabilities			
Sub-ordinated Loan	24	144,666	362,029
Payables	25	1,151,541	2,884,999
Other Payables	26	8,538,225	8,254,398
Taxation	14	748,425	720,630
Total Current Liabilities		10,582,857	12,222,056
Total Liabilities		11,309,017	13,087,431
Total Equity and Liabilities		======= 27,492,564	30,906,020
Total Equity and Elabinities		27,492,304 =======	30,900,020
			

The financial statements were approved by the Board of Directors on 28 March, 2025 and signed on its

behalf by:

Chief Dr Marcellinus Anyalechi Ag MD/CEO

FRC/2015/ICAN/PRO/0000013647

Chief Raymond Paul Dokpesi Jr Chairman

FRC/2020/IOD/00000020977

Stanley Sagboje

ED, Finance & Accounts/CFO RC/2016/PRO/ICAN/00000015580

The accounting policies and notes on pages 18 to 60 form part of these financial statements

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECMBER, 2024

	Share Capital N '000	Share Premium №'000	Revaluation Surplus N '000	Retained Earnings №'000	Total N '000
Balance as at January 1, 2024 Loss for the year	4,000,000	13,411,541	17,232,806	(16,825,758) (2,341,715)	17,818,589 (2,341,715)
Other Comprehensive Income Revaluation Reserve Balance as at Dec 31, 2024	4,000,000	13,411,541 ======	706,673 17,931,479 ======	(19,167,473) =======	706,673 16,183,547 ======
Balance as at January 1, 2023 Loss for the year	4,000,000	13,411,541	-	(15,198,235) (1,627,523)	2,213,306 (1,627,523)
Other Comprehensive Income Revaluation Reserve Balance as at Dec 31, 2023	4,000,000	13,411,541 ======	17,232,806 17,232,806 ======	(16,825,758) =======	17,232,806 17,818,589 ======

The accounting policies and notes on pages 18 to 62 form part of these financial statements

STATEMENT OF CASHFLOW FOR THE YEAR ENDED 31 DECMBER, 2024

	Note	2024 № '000	2023 № '000
Cash Flows from Operating Activities			
Loss for the year before tax		(2,313,920)	(1,578,275)
Adjustments for:			
Depreciation	15	1,202,855	815,573
Amortization of Intangible Assets	16	819	1,764
Write down of deferred tax assets	14.3	969,241	913,423
Finance Cost	12	12,743	10,370
Gratuity	26b	(139,215)	48,338
•		(267,477)	211,193
		======	=====
Changes in Assets & Liabilities			
Change in Trade Receivables	18	2,397,788	(2,278,823)
Change in Prepayments and Other Receivables	19	(99,545)	(13,803)
Change in Trade and Other Payables	25 & 26	(1,449,632)	2,681,616
Cash Generated from Operating Activities		581,134	600,183
Tax Paid	14.2	-	(14,831)
Net Cash inflow from Operating Activities		581,134	585,352
		======	======
Cash flows from Investing Activities			
Acquisition of Intangible Assets	16	(15,960)	
Acquisition of Property, Plant and Equipment	15	(662,627)	(294,380)
Investment in AITNEWS24	17	400,893	(400,893)
Net cash outflow from Investing Activities		(277,694)	(695,273)
Cash Flows from Financing Activities			
Addition to Subordinated loan	26	(217,363)	86,154
Interest Paid	12	(12,743)	_(10,370)
Net Cash inflow /(outflow) from Financing Activities		(230,106)	75,784
The custom (current) from I muniting from the			
Net (decrease)/increase in Cash and Cash Equivalents		73,334	(34,137)
Cash and Cash Equivalents at January 1		129,662	163,800
Cash and Cash Equivalents at December 31	20	202,996	129,663
		======	=====

The accounting policies and notes on pages 18 to 62 form part of these financial statement

NOTES TO THE FINANCIAL STATEMENT

1. Corporate Information

DAAR Communications Plc. is the foremost independent broadcast organization in Nigeria. The Company was incorporated on August 31, 1988, as a limited liability company and converted into a public liability Company on April 23, 2007.

The Company pioneered private/independent broadcasting with the establishment of Raypower 100.5 FM radio station in September 1994 upon the deregulation of the broadcast sector in 1993 by the Federal Government of Nigeria. The organization also pioneered global satellite broadcasting in 1996 with the establishment of African Independent Television (AIT).

2.1 Basis of Presentation

These financial statements have been prepared on a going concern basis and in accordance with International Financial Reporting Standards ("IFRS"), being standards and interpretations issued by the International Accounting Standards Board ("IASB"), in force on 31 December 2024

2.2 Statement of Compliance

The Company's full financial statements for the year ended 31 December 2024 have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IASB), and interpretations issued by the International Financial Reporting Interpretations Committee of the IASB (together "IFRS") that are effective at 31 December 2024 and requirements of the Companies and Allied Matters Act (CAMA), 2020 and the Financial Reporting Council (FRC) Act of Nigeria 2011.

2.3 Composition of Financial Statements

In accordance with IFRS accounting presentation, the Financial Statements comprise: Statement of Profit or Loss and other comprehensive income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cashflows and Notes to the Financial Statements including accounting policies.

2.4 Functional and Presentation Currency

The Financial Statements are drawn up in naira, the functional currency of DAAR Communications Plc. All values are rounded to the nearest thousands unless otherwise stated.

2.5. Measurement Bases

The financial statements have been prepared under the historical cost convention unless mentioned otherwise in the accounting policies below (e.g. certain financial instruments that are measured at fair value). Historical cost is generally based on the fair value of the consideration given in exchange for assets.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When measuring the fair value of an asset or a liability, the Company uses market observable data

to the extent possible.

If the fair value of an asset or a liability is not directly observable, it is estimated by the Company (working closely with external qualified valuers) using valuation techniques that maximize the use of relevant observable inputs and minimize the use of unobservable inputs (e.g. by use of the market comparable approach that reflects recent transaction prices for similar items, discounted cash flow analysis, or option pricing models refined to reflect the issuer's specific circumstances). Inputs used are consistent with the characteristics of the asset/liability that market participants would take into account

Fair values are categorized into different levels in a fair value hierarchy based on the degree to which the inputs to the measurement are observable and the significance of the inputs to the fair value measurement in its entirety:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Transfers between levels of the fair value hierarchy are recognized by the Company at the end of the reporting period during which the change occurred.

2.6. Financial Period

These Financial Statements cover the financial years ended 31 December 2024 and comparative, 31 December 2023.

Application of new and revised International Financial Reporting Standards (IFRSs) effective for an accounting period that begins on or after January 1, 2024.

3.1.1 IFRS S1 General Requirements for Disclosure of Sustainability-related Financial Information

The International Sustainability Standards Board (ISSB) was established in November 2021 to develop high-quality sustainability disclosure standards that meet investors' information needs with the objective to create a comprehensive global baseline of sustainability-related disclosures. IFRS S1 is one of the first IFRS Sustainability Disclosure Standards and result from a consultation process started in March 2022.

IFRS S1 sets out overall requirements for sustainability-related financial disclosures with the objective to require an entity to disclose information about its sustainability-related risks and opportunities that is useful to primary users of general-purpose financial reports in making decisions relating to providing resources to the entity.

This Standard is effective for annual periods beginning on or after 1 January 2024, with substantial transitional reliefs to allow preparers more time to align reporting of sustainability related financial disclosures and financial statements

IFRS S2 — Climate-related Disclosures

The International Sustainability Standards Board (ISSB) was established in November 2021 to develop high-quality sustainability disclosure standards that meet investors' information needs with the objective to create a comprehensive global baseline of sustainability-related disclosures. IFRS S2 is one of the first IFRS Sustainability Disclosure Standards and result from a consultation process started in March 2022.

IFRS S2 sets out the requirements for identifying, measuring and disclosing information about climate-related risks and opportunities that is useful to primary users of general-purpose financial reports in making decisions relating to providing resources to the entity.

This Standard is effective for annual periods beginning on or after 1 January 2024, with substantial transitional reliefs to allow preparers more time to align reporting of sustainability related financial disclosures and financial statements.

New and Revised IFRS Standards in issue but not yet effective

Table—New requirements effective from 1 January 2024				
Standard/ amendment	When issued	Effective date (early application is possible unless otherwise noted)	Standards/ Interpretations amended	
Classification of Liabilities as Current or Non- current Amendment to IAS 1	January 2020	1 January 2024	IAS 1	
Lease Liability in a Sale and Leaseback Amendment to IFRS 16	September 2022	1 January 2024	IFRS 16	
Non-current Liabilities with Covenants Amendments to IAS 1	October 2022	1 January 2024	IAS 1	

Table—New requirements effective from 1 January 2024				
Standard/ amendment	When issued	Effective date (early application is possible unless otherwise noted)	Standards/ Interpretations amended	
Classification of Liabilities as Current or Non-current Amendment to IAS 1	January 2020	1 January 2024	IAS 1	
Lease Liability in a Sale and Leaseback Amendment to IFRS 16	September 2022	1 January 2024	IFRS 16	
Non-current Liabilities with Covenants Amendments to IAS 1	October 2022	1 January 2024	IAS 1	

At the date of authorization of these financial statements, the Company has not applied the following new and revised IFRS Standards that have been issued but are not yet effective.

- 3.1 Lack of Exchangeability Amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates. Effective 1 January 2025
- 3.2 Amendments to the Classification and Measurement of Financial Instruments Amendments to IFRS 9 Financial Instruments and IFRS 7 Financial Instruments: Disclosures

Annual Improvements to IFRS Accounting Standards – Amendments to:

IFRS 1 First-time Adoption of International Financial Reporting Standards;

IFRS 7 Financial Instruments: Disclosures and its accompanying Guidance on implementing IFRS 7;

IFRS 9 Financial Instruments;

IFRS 10 Consolidated Financial Statements; and

IAS 7 Statement of Cash flows

Effective date 1 January 2026

Contracts Referencing Nature-dependent Electricity – Amendments to IFRS 9 and IFRS 7. Effective 2026

IFRS 18 Presentation and Disclosure in Financial Statements effective I January 2027

IFRS 19 Subsidiaries without Public Accountability: Disclosures effective 1, January 2027

5. Significant Accounting Policies

A Going Concern

The directors have, at the time of approving the financial statements, a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the financial statements.

B. Fair Value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability that market participants would take into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for measurements that have some similarities to fair value but are not fair value, such as net realisable value in IAS 2 or value in use in IAS 36.

C. Property, Plant and Equipment

Property, plant and equipment are stated at cost/revaluation less accumulated depreciation and any recognized impairment losses. Costs include expenditures that are directly attributable to the acquisition of assets. Subsequent costs are included in an asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. Where an asset retirement obligation exists, this will be included within the initial assessment of cost. Borrowing costs directly attributable to a qualifying asset, (that takes a substantial period to make ready for the intended use) are added to the cost of such assets until they are ready for their intended use.

All other repair and maintenance expenditures are charged to the Income Statement during the financial period in which they are incurred.

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising from the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in profit or loss

Subsequent to initial recognition, property, plant and equipment is measured at cost less accumulated depreciation and any accumulated impairment losses, they are also stated at revalued amounts. The revalued amount is the fair value at the date of revaluation less any subsequent accumulated depreciation and impairment losses.

Revaluations are made with sufficient regularity such that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting year.

When an item of property, plant and equipment is revalued, the gross carrying amount is adjusted consistently with the revaluation of the carrying amount. The accumulated depreciation at that date is adjusted to equal the difference between the gross carrying amount and the carrying amount after taking into account accumulated impairment losses.

The revaluation reserve related to a specific item of property, plant and equipment is transferred directly to retained income when the asset is derecognised.

The revaluation reserve related to a specific item of property, plant and equipment is transferred directly to retained income as the asset is used. The amount transferred is equal to the difference between depreciation based on the revalued carrying amount and depreciation based on the original cost of the asset, net of deferred tax.

D. Depreciation

Depreciation is calculated on the depreciable amount which is the cost of an asset, or revaluation of an asset or other amount substituted for cost, less its residual value on a straight-line basis.

Each part of an item of PP&E with a cost that is significant in relation to the whole is depreciated separately over its expected useful life.

Expected useful life is the period of use by the enterprise, not the asset's economic life, which could be appreciably longer. The depreciable amount takes account of the expected residual value of the assets. Both the useful life and the residual value are reviewed annually and the estimates revised as necessary.

The depreciation is recognized in the income statement on a straight-line basis over the estimated useful lives of an item of property, plant and equipment as follows:

Property Plant and Equipment	Range of Years
Building	50 years
Plant & Equipment	10 years
Motor Vehicles	4 years
Furniture and Fittings	10 years
Records and Discs	10 years

No depreciation is provided on freehold land, although, in common with all long-lived assets, it is subject to impairment testing, if deemed appropriate.

Construction costs and improvements in respect of offices are carried at cost as capital work-in-progress. On completion of construction or improvements, the related amounts are transferred to the appropriate category of property and equipment.

Payments in advance for items of property and equipment are included as Prepayments in "Other Assets" and upon delivery are reclassified as additions in the appropriate category of property and equipment.

E. Impairment of Property, Plant and Equipment

Where an item of Property, Plant and Equipment has become impaired, the carrying amount of the Property, Plant and Equipment is restated at the recoverable amount if it is lower than the carrying amount and the difference is recognized in the Statement of Comprehensive Income as an impairment loss. The revised carrying amount is amortized on a straight-line basis over the remaining life of the asset. Where there is no recoverable amount, the carrying amount is written off to the profit and loss account and recognized as an impairment loss.

Impairment is tested for when there is an indication of impairment such as:

- a) A decline in the market value of an asset;
- b) Changes in the technological, economic or legal environment resulting in an adverse effect on our activities;
- c) Obsolescence or damage of assets;
- d) Worsening performance of assets.

Where the asset does not generate cash flows that are independent of other assets, the recoverable amount of the cash-generating unit to which the asset belongs is determined, and impairment losses for the cash-generating units are allocated first against the goodwill of the unit (if any) and then pro-rata amongst the other assets of the unit. Subsequent increases in the recoverable amount caused by changes in estimates are credited to profit or loss to the extent that they reverse the impairment.

F. Intangible Assets License Fees

License fees are stated at historical cost less accumulated amortization. The amortization period is determined primarily by reference to the unexpired license period. Amortization is charged to the income statement on a straight-line basis over the estimated useful life of the license.

Acquired computer software licenses are capitalized based on the costs incurred to acquire and bring to use the specific software. These costs are amortized over their estimated useful lives. Costs associated with maintaining software programs are recognized as an expense as incurred.

Computer Software

Computer Software with finite lives is amortized over the useful life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and the amortization method for an intangible asset with a finite useful life are reviewed at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimates on a prospective basis. The amortization expense on intangible assets with finite lives is recognized in the income statement in the expense category consistent with the function of the intangible asset.

An intangible asset is derecognized on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from the derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognized in profit or loss when the asset is derecognized.

For intangible assets with finite useful lives, amortization is calculated to write off the cost of the asset, less its estimated residual value, over its useful life as follows:

Licenses License period Computer Software 20%, straight line.

G. Financial Instruments

Financial assets and financial liabilities are recognized in the Company's statement of financial position when the Company becomes a party to the contractual provisions of the instrument. Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognized immediately in profit or loss.

Financial Assets

All regular-way purchases or sales of financial assets are recognized and derecognized on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognized financial assets are measured subsequently in their entirety at either amortized cost or fair value, depending on the classification of the financial assets.

Classification of Financial Assets

Debt instruments that meet the following conditions are measured subsequently at amortized cost:

the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and

the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments that meet the following conditions are measured subsequently at fair value through other comprehensive income (FVTOCI):

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.
- By default, all other financial assets are measured subsequently at fair value through profit or loss (FVTPL). Despite the foregoing, the Company may make the following irrevocable election/designation at initial recognition of a financial asset:
- the Company may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if certain criteria are met

(see (iii) below); and

• the Company may irrevocably designate a debt investment that meets the amortized cost or FVTOCI criteria as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch (see (iv) below).

Amortized Cost and Effective Interest Method

The effective interest method is a method of calculating the amortized cost of a debt instrument and of allocating interest income over the relevant period.

For financial assets other than purchased or originated credit-impaired financial assets (i.e. assets that are credit-impaired on initial recognition), the effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs, and other premiums or discounts) excluding expected credit losses, through the expected life of the debt instrument, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition. For purchased or originated credit-impaired financial assets, a credit-adjusted effective interest rate is calculated by discounting the estimated future cash flows, including expected credit losses, to the amortized cost of the debt instrument on initial recognition.

The amortized cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. The gross carrying amount of a financial asset is the amortized cost of a financial asset before adjusting for any loss allowance.

Interest income is recognized using the effective interest method for debt instruments measured subsequently at amortized cost and FVTOCI. For financial assets other than purchased or originated credit-impaired financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below).

For financial assets that have subsequently become credit-impaired, interest income is recognized by applying the effective interest rate to the amortized cost of the financial asset. If in subsequent reporting periods, the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognized by applying the effective interest rate to the gross carrying amount of the financial asset.

For purchased or originated credit-impaired financial assets, the Company recognizes interest income by applying the credit-adjusted effective interest rate to the amortized cost of the financial asset from initial recognition.

The calculation does not revert to the gross basis even if the credit risk of the financial asset subsequently improves so that the financial asset is no longer credit-impaired. Interest income is recognized in profit or loss and is included in the "finance income – interest income".

Debt Instruments Classified as at FVTOCI

The corporate bonds held by the Company are classified as at FVTOCI. The corporate bonds are initially measured at fair value plus transaction costs.

Subsequently, changes in the carrying amount of these corporate bonds as a result of foreign exchange gains and losses impairment gains or losses, and interest income calculated using the effective interest method are recognized in profit or loss. The amounts that are recognized in profit or loss are the same as the amounts that would have been recognized in profit or loss if these corporate bonds had been measured at amortized cost. All other changes in the carrying amount of these corporate bonds are recognized in other comprehensive income and accumulated under the heading of investments revaluation reserve. When these corporate bonds are derecognized, the cumulative gains or losses previously recognized in other comprehensive income are reclassified to profit or loss.

iii) Equity Instruments Designated as at FVTOCI

On initial recognition, the Company may make an irrevocable election (on an instrument-by- instrument basis) to designate investments in equity instruments as at FVTOCI. Designation at FVTOCI is not permitted if the equity investment is held for trading or if it is contingent consideration recognized by an acquirer in a business combination.

A financial asset is held for trading if:

it has been acquired principally to sell it in the near term; or on initial recognition it is part of a portfolio of identified financial instruments that the Company manages together and has evidence of a recent

actual pattern of short-term profit- taking; or

it is a derivative (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument).

Investments in equity instruments at FVTOCI are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value with gains and losses arising from changes in fair value recognized in other comprehensive income and accumulated in the investments revaluation reserve. The cumulative gain or loss is not be reclassified to profit or loss on disposal of the equity investments, instead, it is transferred to retained earnings.

Dividends on these investments in equity instruments are recognized in profit or loss in accordance with IFRS 9 unless the dividends clearly represent a recovery of part of the cost of the investment. The Company has designated all investments in equity instruments that are not held for trading as at FVTOCI on the initial application of IFRS 9.

iv) Financial Assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortized cost or FVTOCI (see (i) to (iii) above) are measured at FVTPL. Specifically:

Investments in equity instruments are classified as at FVTPL unless the Company designates an equity investment that is neither held for trading nor a contingent consideration arising from a business combination as at FVTOCI on initial recognition (see (iii) above).

Debt instruments that do not meet the amortized cost criteria or the FVTOCI criteria (see (i) and (ii) above) are classified as at FVTPL. In addition, debt instruments that meet either the amortized cost criteria or the FVTOCI criteria may be designated as at FVTPL upon initial recognition if such designation eliminates or significantly reduces a measurement or recognition inconsistency (so-called 'accounting mismatch') that would arise from measuring assets or liabilities or recognizing the gains and losses on them on different bases. The Company has not designated any debt instruments as at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognized in profit or loss to the extent they are not part of a designated hedging relationship).

Foreign Exchange Gains and Losses

The carrying amount of financial assets that are denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the end of each reporting period. Specifically.

- for financial assets measured at amortized cost that are not part of a designated hedging relationship, exchange differences are recognized in profit or loss in the 'other gains and losses' line item;
- for debt instruments measured at FVTOCI that are not part of a designated hedging relationship, exchange differences on the amortized cost of the debt instrument are recognized in profit or loss in the 'other gains and losses. Other exchange differences are recognized in other comprehensive income in the investments revaluation reserve;
- for financial assets measured at FVTPL that are not part of a designated hedging relationship, exchange differences are recognized in profit or loss in the 'other gains and losses; and
- for equity instruments measured at FVTOCI, exchange differences are recognized in other comprehensive income in the investment revaluation reserve.

Impairment of Financial Assets

The Company recognizes a loss allowance for expected credit losses on investments in debt instruments that are measured at amortized cost or at FVTOCI, lease receivables, trade receivables, and contract assets, as well as on financial guarantee contracts. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since the initial recognition of the respective financial instrument.

The Company always recognizes lifetime ECL for trade receivables, contract assets, and lease receivables. The expected credit losses on these financial assets are estimated using a provision matrix based on the Company's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions, and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

For all other financial instruments, the Company recognizes lifetime ECL when there has been a significant increase in credit risk since initial recognition. However, if the credit risk on the financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial

instrument at an amount equal to 12-month ECL.

Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12-month ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

i) Significant Increase in Credit Risk

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Company compares the risk of a default occurring on the financial instrument at the reporting date with the risk of a default occurring on the financial instrument at the date of initial recognition. In making this assessment, the Company considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort. Forward-looking information considered includes the future prospects of the industries in which the Company's debtors operate, obtained from economic expert reports, financial analysts, governmental bodies, relevant think-tanks, and other similar organisations, as well as consideration of various external sources of actual and forecast economic information that relates to the Company's core operations.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk for a particular financial instrument, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor, or the length of time or the extent to which the fair value of a financial asset has been less than its amortized cost;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor:
- significant increases in credit risk on other financial instruments of the same debtor:
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Company presumes that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 30 days past due unless the Company has reasonable and supportable information that demonstrates otherwise.

Despite the foregoing, the Company assumes that the credit risk on a financial instrument has not increased significantly since initial recognition if the financial instrument is determined to have low credit risk at the reporting date. A financial instrument is determined to have low credit risk if:

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER, 2024

The financial instrument has a low risk of default,

The debtor has a strong capacity to meet its contractual cash flow obligations in the near term, and Adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfill its contractual cash flow obligations.

The Company considers a financial asset to have low credit risk when the asset has an external credit rating of 'investment grade' in accordance with the globally understood definition or if an external rating is not available, the asset has an internal rating of 'performing'. Performing means that the counterparty has a strong financial position and there are no past due amounts.

For financial guarantee contracts, the date that the Company becomes a party to the irrevocable commitment is considered to be the date of initial recognition for the purposes of assessing the financial instrument for impairment. In assessing whether there has been a significant increase in the credit risk since the initial recognition of a financial guarantee contract, the Company considers the changes in the risk that the specified debtor will default on the contract.

The Company regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying a significant increase in credit risk before the amount becomes past due.

ii) Definition of Default

The Company considers the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that financial assets that meet either of the following criteria are generally not recoverable:

when there is a breach of financial covenants by the debtor; or

information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Company, in full (without taking into account any collateral held by the Company).

Irrespective of the above analysis, the Company considers that default has occurred when a financial asset is more than 90 days past due unless the Company has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

iii) Credit-Impaired Financial Assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

the significant financial difficulty of the issuer or the borrower;

a breach of contracts, such as a default or past due event (see (ii) above);

the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;

it is becoming probable that the borrower will enter bankruptcy or other financial

reorganization; or the disappearance of an active market for that financial asset because of financial difficulties.

iv) Write-off policy

The Company writes off a financial asset when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of trade receivables when the amounts are over two years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Company's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognized in profit or loss.

v) Measurement and Recognition of Expected Credit Losses

The measurement of expected credit losses is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default), and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information as described above.

As for the exposure at default, for financial assets, this is represented by the assets' gross carrying amount at the reporting date; for financial guarantee contracts, the exposure includes the amount drawn down as at the reporting date, together with any additional amounts expected to be drawn down in the future by default date determined based on historical trend, the Company's understanding of the specific future financing needs of the debtors, and other relevant forward- looking information.

For financial assets, the expected credit loss is estimated as the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive, discounted at the original effective interest rate. For a lease receivable, the cash flows used for determining the expected credit losses are consistent with the cash flows used in measuring the lease receivable in accordance with IAS 17 Leases.

For a financial guarantee contract, as the Company is required to make payments only in the event of a default by the debtor in accordance with the terms of the instrument that is guaranteed, the expected loss allowance is the expected payments to reimburse the holder for a credit loss that it incurs less any amounts that the Company expects to receive from the holder, the debtor or any other party.

If the Company has measured the loss allowance for a financial instrument at an amount equal to lifetime ECL in the previous reporting period but determines at the current reporting date that the conditions for lifetime ECL are no longer met, the Company measures the loss allowance at an amount equal to 12-month ECL at the current reporting date, except for assets for which simplified approach was used.

The Company recognizes an impairment gain or loss in the statement of profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in debt instruments that are measured at FVTOCI, for which the loss allowance is recognized in other comprehensive income and accumulated in the investment

revaluation reserve, and does not reduce the carrying amount of the financial asset in the statement of financial position.

Derecognition of Financial Assets

The Company derecognizes a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognizes its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognize the financial asset and also recognizes a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortized cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognized in profit or loss. Also, on derecognition of an investment in a debt instrument classified as at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is reclassified to profit or loss. In contrast, on derecognition of an investment in equity instrument which the Company has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to profit or loss but is transferred to retained earnings.

Financial Liabilities and Equity Classification as Debt or Equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity Instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognized at the proceeds received net of direct issue costs.

Repurchase of the Company's own equity instruments is recognized and deducted directly in equity. No gain or loss is recognized in profit or loss on the purchase, sale, issue, or cancellation of the Company's equity instruments.

Compound Instruments

The component parts of convertible loan notes issued by the Company are classified separately as financial liabilities and equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument. A conversion option that will be settled by the exchange of a fixed amount of cash or another financial asset for a fixed number of the Company's own equity instruments is an equity instrument.

At the date of issue, the fair value of the liability component is estimated using the prevailing market interest rate for a similar non-convertible instrument. This amount is recorded as a liability on an amortized cost basis using the effective interest method until extinguished upon conversion or at the instrument's maturity date.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER, 2024

The conversion option classified as equity is determined by deducting the amount of the liability component from the fair value of the compound instrument as a whole. This is recognized and included in equity, net of income tax effects, and is not subsequently remeasured.

In addition, the conversion option classified as equity will remain in equity until the conversion option is exercised, in which case, the balance recognized in equity will be transferred to [share premium/other equity [describe]]. Where the conversion option remains unexercised at the maturity date of the convertible loan note, the balance recognized in equity will be transferred to [retained profits/other equity [describe]]. No gain or loss is recognized in profit or loss upon conversion or expiration of the conversion option.

Transaction costs that relate to the issue of the convertible loan notes are allocated to the liability and equity components in proportion to the allocation of the gross proceeds. Transaction costs relating to the equity component are recognized directly in equity.

Transaction costs relating to the liability component are included in the carrying amount of the liability component and are amortized over the lives of the convertible loan notes using the effective interest method.

Financial Liabilities

All financial liabilities are measured subsequently at amortized cost using the effective interest method or at FVTPL. However, financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies, and financial guarantee contracts issued by the Company, are measured in accordance with the specific accounting policies set out below.

Financial Liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is (i) contingent consideration of an acquirer in a business combination, (ii) held for trading, or (iii) it is designated as at FVTPL.

A financial liability is classified as held for trading if:

it has been acquired principally for the purpose of repurchasing it in the near term; or on initial recognition it is part of a portfolio of identified financial instruments that the Company manages together and has a recent actual pattern of short-term profit-taking; or

it is a derivative, except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument.

A financial liability other than a financial liability held for trading or contingent consideration of an acquirer in a business combination may be designated as at FVTPL upon initial recognition if:

• such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or the financial liability forms part of a Company's financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Company's documented risk management or investment strategy, and information about the Companying is provided internally on that

basis; or it forms part of a contract containing one or more embedded derivatives, and IFRS 9 permits the entire combined contract to be designated as at FVTPL.

Financial liabilities at FVTPL are measured at fair value, with any gains or losses arising on changes in fair value recognized in profit or loss to the extent that they are not part of a designated hedging relationship.

However, for financial liabilities that are designated as at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognized in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. The remaining amount of change in the fair value of a liability is recognized in profit or loss.

Changes in fair value attributable to a financial liability's credit risk that is recognized in other comprehensive income are not subsequently reclassified to profit or loss; instead, they are transferred to retained earnings upon derecognition of the financial liability.

Gains or losses on financial guarantee contracts issued by the Company that is designated by the Company as at FVTPL are recognized in profit or loss.

Financial Liabilities Measured Subsequently at Amortized Cost Financial liabilities that are not (i) contingent consideration of an acquirer in a business combination, (ii) held-for-trading, or (iii) designated as FVTPL, are measured subsequently at amortized cost using the effective interest method.

The effective interest method is a method of calculating the amortized cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs, and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the amortized cost of financial liability.

Financial Guarantee Contract Liabilities

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due in accordance with the terms of a debt instrument.

Financial guarantee contract liabilities are measured initially at their fair values and, if not designated as at FVTPL and do not arise from a transfer of an asset, are measured subsequently at the higher of:

the amount of the loss allowance determined under IFRS 9 (see financial assets above); and

the amount recognized initially less, where appropriate, cumulative amortisation recognized in accordance with the revenue recognition policies set out above.

Foreign Exchange Gains and Losses

For financial liabilities that are denominated in a foreign currency and are measured at amortized cost at the end of each reporting period, the foreign exchange gains and losses are determined based on the amortized cost of the instruments. These foreign exchange gains and losses are recognized in the 'other gains and losses, for financial liabilities that are not part of a designated hedging relationship. For those which are designated as a hedging instrument for a hedge of foreign currency risk, foreign exchange gains and losses are recognized in other comprehensive income and accumulated in a separate component of equity.

The fair value of financial liabilities denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the end of the reporting period.

For financial liabilities that are measured as at FVTPL, the foreign exchange component forms part of the fair value gains or losses and is recognized in profit or loss for financial liabilities that are not part of a designated hedging relationship.

Derecognition of Financial Liabilities

The Company derecognizes financial liabilities when, and only when, the Company's obligations are discharged, cancelled, or have expired. The difference between the carrying amount of the financial liability derecognized and the consideration paid and payable is recognized in profit or loss.

When the Company exchanges with the existing lender one debt instrument into another one with substantially different terms, such exchange is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. Similarly, the Company accounts for substantial modification of terms of an existing liability or part of it as an extinguishment of the original financial liability and the recognition of a new liability. It is assumed that the terms are substantially different if the discounted present value of the cash flows under the new terms, including any fees, paid net of any fees received and discounted using the original effective rate is at least 10 percent different from the discounted present value of the remaining cash flows of the original financial liability. If the modification is not substantial, the difference between (1) the carrying amount of the liability before the modification; and (2) the present value of the cash flows after modification should be recognized in profit or loss as the modification gain or loss within other gains and losses.

h) Inventory

Inventories are stated at the lower of cost and net realizable value. The cost of finished goods and work-in-progress include raw materials, translations, printing, and production costs. Raw materials are valued at purchase cost on a first-in, first-out basis. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion, and estimated costs necessary to make the sale. Slow-moving and obsolete inventories are written down to their net realizable value. Reversals of previous write-downs to net realizable value are recorded when there is a subsequent increase in the value of the inventory.

i) Borrowing Costs

Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing costs directly attributable to the acquisition, construction, or production of an asset that necessarily takes a substantial period to get ready for its intended use or sale are capitalized as part of the cost of the asset. All other borrowing costs are expensed in the period they are incurred.

j) Foreign Currency Transactions and Translation

Functional and presentation currency- Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the entity operates (the functional currency). The financial statements are presented in naira, which is the Company's functional and presentation currency.

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions.

Foreign exchange gains and losses resulting from the settlement of such transactions and the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in the statement of profit or loss and other comprehensive income.

Non-monetary assets and liabilities in a foreign currency that are measured in terms of historical cost are translated using the exchange rate at the transaction date.

Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated to the functional currency at foreign exchange rates prevailing at the dates the fair value was determined.

k) Revenue Recognition

Revenue is measured based on the consideration specified in a contract with a customer and excludes amounts collected on behalf of third parties. The Company recognizes revenue when it satisfies its performance obligations and transfers control over services to a customer.

Revenue is shown net of value-added tax, returns, rebates, and discounts after eliminating sales within the Company. The Company recognized revenue when the amount of revenue can be reliably measured; it is probable that future economic benefits will flow to the Company and when the significant risks and rewards of ownership of the goods and services have been transferred to the customer. The amount is not considered to be reliably measurable until all contingencies relating to the sale have been resolved. The Company bases its estimates on historical results, taking into consideration the type of customer, the type of transaction, and the specifics of each arrangement.

The revenue is booked upon the airing of the advertisement or sponsorship programme and after it is confirmed by the advert traffic department. Month-end cut-off procedures are performed and pro-rata income is recorded. The cost incurred to earn revenue is measured reliably. The cost comprises salaries, depreciation, transportation, etc.

Product Sales

Sales relate mainly to decoders and are recognized upon delivery of products and customer acceptance, net of sales taxes, VAT, and discounts, and after eliminating sales within the Company. Sales of goods are recognized when the Company has delivered products to the retailer, the retailer has full discretion over the channel and price to sell the products, and there is no unfulfilled obligation that could affect the retailer's acceptance of the products. Delivery does not occur until the products have been shipped to the specified location, the risks of obsolescence and loss have been transferred to the retailer, and either the retailer has accepted the products in accordance with the sales contract, or the Company has objective evidence that all criteria for acceptance have been satisfied.

Sponsorship Revenues

Sponsorship revenue is recognized at the time sponsored programs are broadcast. Amount paid in respect of programs not yet broadcasted is treated as a deposit by customers and recognized according to the stage of completion at the reporting date. (That is when an obligation is carried out by the company).

However, when the outcome of the transaction cannot be estimated reliably, recoverable contract costs will determine the extent of revenue recognition.

Advertising Expenses

Advertising expenses are expensed in the financial period in which they are incurred.

1) Programme and Film Rights

Purchased programme and film rights are stated at acquisition costs less accumulated amortisation. Programme material rights, which consist of the rights to broadcast programmes, series, and films, are recorded at the date the rights come into license at the spot rates on the purchase date. The rights are amortized based on contracted screenings or expensed where management has confirmed that they intend that no further screenings will occur.

Programme material rights contracted by the reporting date in respect of programmes, series, and films not yet in license are disclosed as commitments.

Programme Production Costs

Programme Production Costs, which consist of all costs necessary to produce and complete a programme to be broadcast, are recorded at the lower of direct cost and net realisable value. Net realisable value is set at the average cost of programme material rights. Where a prepayment has been made on a right, the right will be recorded at the spot rate on prepayment date for the portion of the right prepaid and the spot rate on license date for the portion of the licence not prepaid. Programme production costs are amortized based on contracted screenings or expensed where management has confirmed that they intend that no further screenings will occur.

All programme production costs above the expected net realisable value of the production on completion, are expensed when contracted.

Sports Event Rights

Sports events rights are recorded at the date that the period to which the events relate commences, at the rate of exchange ruling at that date. These rights are expensed over the period to which the events relate or where management has confirmed that it intends that the event will not be screened.

Payments made to negotiate and secure the broadcasting of sports events are expensed as incurred.

Rights to future sports events contracted by the reporting date, but which have not yet commenced, are disclosed as commitments, except where payments have already been made, which are shown as prepaid expenses.

m) Deferred Income (Contract Asset)

Deferred income represents the part of the amount invoiced to customers that have not yet met the criteria for revenue recognition and thus still has to be earned as revenues through the delivery of goods and services in the future. Deferred income is recognized at its nominal value.

n) Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing the performance of the operating segments, has been identified as the Managing Director.

o) Employee Benefits

Defined Contribution Scheme

The Company operates a defined contribution-based retirement benefits scheme for its staff, in accordance with the Pension Reform Act of 2014; each employee contributes 8% while the employer contributes 10% of each of the employee's relevant emoluments. Obligations for contributions to the scheme are recognized as an expense in the income statement in the period in which they arise.

Defined Benefit Scheme

A defined benefit plan is a pension plan that defines an amount of pension benefit that an employee will receive on retirement, usually dependent on more than one factor such as age, years of service, and compensation. The liability recognized in the Statement of Financial Position in respect of defined benefit pension plans is the present value of the defined benefit obligation at the date of the Statement of Financial Position less the fair value of plan assets.

p) Taxes

Tax expense comprises current and deferred tax. Tax expense is recognized in the Statement of Comprehensive Income unless it relates to items recognized outside the statement of income. Tax expense relating to items recognized outside of the Statement of Comprehensive Income is recognized in correlation to the underlying transaction in either other comprehensive income or equity.

Current Income Tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date.

Deferred Tax

Deferred tax is provided using the liability method for temporary differences between the tax bases of assets and liabilities and their carrying amount for financial reporting purposes. Deferred tax assets and liabilities are measured using substantively enacted tax rates and laws at the reporting date that are expected to be in effect when the temporary differences arise on initial recognition of assets and liabilities other than in a business combination.

Deferred tax assets are recognized for all deductible temporary differences, carry forward of unused tax credits and unused tax losses to the extent that sufficient taxable profit will probably be available against which they can be utilized.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

q) Provisions

Provisions are recognized if the Company has a present legal or constructive obligation as a result of the past event if it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation as of the date of the Statement of Financial Position, taking into account the risks and uncertainties surrounding the obligation.

Provisions are discounted and measured at the present value of the expenditure expected to be required to settle the obligation, using a pre-tax rate that reflects the current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognized as an interest expense.

r) Share Capital and Share Premium

Ordinary shares are recognized at par value and classified as share capital in equity. Any amounts received from the issue of shares in excess of the par value are classified as share premium in equity.

s) Earnings Per Share

Basic and diluted earnings per share are presented even if the amounts are negative (a loss per share). Diluted earnings per share also are presented even if it equals basic earnings per share and this may be accomplished by the presentation of basic and diluted earnings per share in one line item. The calculation of basic earnings per share is based on the profits attributable to ordinary shareholders using the weighted average number of shares outstanding during the year after deduction of the average number of treasury shares held over the period. The calculation of diluted earnings per share is consistent with the calculation of basic earnings per share while giving effect to all dilutive potential ordinary shares that were outstanding during the

period, that is:

- The net profit for the period attributable to ordinary shares is increased by the after-tax amount of dividends and interest recognized in the period in respect of the dilutive potential ordinary shares and adjusted for any other changes in income or expense that would result from the conversion of the dilutive potential ordinary shares.
- The weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares increases the weighted average number of ordinary shares outstanding.
- Investments in Subsidiaries, Joint Ventures and Associated Companies Investments in subsidiaries, joint ventures and associated companies are carried at cost, less accumulated impairment losses in the Company's balance sheet. On disposal of investments in subsidiaries, joint ventures and associated companies, the difference between disposal proceeds and the carrying amounts of the investments are recognized in profit or loss.
- u) Contingent Liabilities

A contingent liability is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company, or a present obligation that arises from past events but is not recognized because it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or the amount of the obligation cannot be measured with sufficient reliability. Contingent assets and contingent liabilities are not recognized. Contingencies are disclosed in note 31.

6. Critical Accounting Judgments and Key Sources of Estimation Uncertainty
In the application of the Company's accounting policies, which are described in note 5, the
directors are required to make judgments, estimates, and assumptions about the carrying
amounts of assets and liabilities that are not readily apparent from other sources. The
estimates and associated assumptions are based on historical experience and other factors
that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

6.1 Critical Judgments in applying the Company's Accounting Policies

The following are the critical judgments, apart from those involving estimations (which are dealt with separately below), that the directors have made in the process of applying the Company's accounting policies and that have the most significant effect on the amounts recognized in financial statements.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER, 2024

Estimated useful lives of property, plant and equipment

Management estimates the useful lives of various categories of property, plant and equipment according to the industrial experiences over the usage of property, plant and equipment and also by reference to the relevant industrial norm. If the actual useful lives of property, plant and equipment are less than the original estimated useful lives due to changes in the commercial and technological environment, such difference will impact the depreciation charge for the remaining period. As at 31

December 2024, the carrying amount of property, plant and equipment of the Company amounted to N24.228 billion (2023: N24 billion).

Estimated Impairment of Accounts Receivables

The Management determined the carrying amount of accounts receivables by considering the credit history including default or delay in payments, settlement records, subsequent settlement, and aging analysis of the accounts receivables. The amount of the allowance for doubtful debts is measured as the difference between the asset's carrying amount and the estimated future cash flows based on the above consideration. Where the actual future cash flows are less than expected, a material impairment loss may arise. As at 31st DECEMBER 2023, the carrying amounts of accounts receivables was N2.75 billion, net of allowance for lost and doubtful debts of about N1.75 billion.

6.2 Key Sources of Estimation Uncertainty Valuation of Financial Liabilities

Financial liabilities have been measured at amortized cost in line with the guidance provisions of IFRS 9. The effective interest rate used in determining the amortized cost of the individual liability amounts has been estimated using the contractual cash flows on the loans. IFRS 9 requires the use of the expected cash flows but also allows for the use of contractual cash flows in instances where the expected cash flows cannot be reliably determined. However, the effective interest rate has been determined to be the rate that effectively discounts all the future contractual cash flows on the loans including processing, management fees, and other fees that are incidental to the different loan transactions.

		2024 № '000	2023 N '000
7.	Revenue		
	Television	4,600,346	4,134,905
	DNS Service	261,256	-
	Radio	<u>389,345</u>	<u>375,434</u>
		5,250,947	4,510.339
		======	======

The Company earns a major part of its revenue from providing media services.

7.1 Segment information

7.2 Products and services from which reportable segments derive their revenues

An operating segment is a component of an entity that engages in business activities from which it may earn revenues and incur expenses whose operating results are regularly reviewed by the entity's chief operating decision-maker to make decisions about resources to be allocated and assess its performance for which discrete financial information is available.

DAAR's business structure is divided among the following segments:

- i). Raypower FM
- ii). AIT / Television
- iii). DAAR News

Each of these businesses is managed separately by its designated Managing Director and the team, with a different set of accounts prepared for each of these. However, Property, Plant & Equipment (PP&E) for each of the segments are not separately identifiable.

The 'AIT / Television' is the predominant segment of DAAR, as the same contributes about 90% of the total revenue.

The 'Raypower FM' contributes about 10% of the revenue. No information is available on PP&E separately for segments.

The Company also has operations in the United Kingdom and Sierra Leone (closed down in 2013), while having bureau offices in the United States of America and Ghana. However, operations, except Sierra Leone, are managed under the AIT /Television segment. Based on previous years' information, the management believes UK operations to be very insignificant. US and Ghana operations serve as news collection agencies and hence, are not significant considering DAAR's size of operations.

7.3 Segment Revenue and Result

The following is an analysis of the Company's revenue and results by reportable segment for the year ended 31 December 2024:

	Segment	Cost of	Cost of
	Revenue	Sales	Profit
	N'000	N'000	N'000
Television	4,600,346	2,723,417	1,876,929
DNS Service	261,256	581,910	(320,654)
Radio	389,345	466,788	(77,443)
	5,250,947	3,772,115	1,478,832
	=======	======	
Selling and administrati	ion cost		(4,335,440)
Other income			555,431
Operating loss before in	nterest		(2,301,177)
Finance cost			(12,743)
Loss before tax			(2,313,920)
Provision for tax			<u>-</u>
Loss for the year			(2,313,920)
-			=======

The following is an analysis of the Company's revenue and results by reportable segment for the year ended 31 December 2023:

	Segment Revenue N'000	Cost Sales N'000	Segment Profit N'000
Television	4,134,905	2,503,181	1,631,724
Radio	<u>375,434</u>	372,332	3,102
	4,510,339	2,875,513	1,634,826
Selling and administration Other income			(3,648,039) 445,308
Operating loss before i	nterest		(1,567,905)
Finance cost			(10,370)
Loss before tax			(1,578,275)
Provision for tax			
Loss for the year			(1,578,275)

The segment revenue reported above represents revenue generated from external customers. There were no inter-segment sales in the current year.

The accounting policies of the reportable segments are the same as the Company's accounting policies. Segment profit represents the profit earned by each segment without allocation of central administration costs, investment revenue, other gains and losses, finance costs, and income tax expense. The business segments are determined by management based on the Company's internal reporting structure.

7.4 Segment Assets and Liabilities

The Managing Director does not make use of information on segment assets and segment liabilities for resource allocation and assessment of segment performance.

7.5 Revenues from Major Products and Services
The Company's revenues from its major services for the year ended 31 December, 2024
were as follows:

	were as follows:	Television	Radio	DNS Services	Total
		₩ '000	№ '000	N'000	№ '000
Sales	– agency sales	1,309,204	181,391	TT 000	1,490,595
	– agency sales – personal paid advert	80,322	110,005	540	190,867
	– personal paid advert – outside broadcast	2,134,029	35,774	107,240	2,277,043
	- outside broadcast - in house program	39,398	31,728,	6,977	78,103
		,		*	
	 program appearance independent programme ioint venture 	15,484 53,322	2,451	1,116	19,051
	independent programme joint ventureindependent programme sponsored	490,752	11,402 11,367	-	64,724 502,119
	– independent programme sponsored– documentary	152,723	11,307	_	152,723
	•	206,504	93	132,280	338,877
	- dedicated Media coverage	97,048		7,968	
	- event news coverage	,	1,581	5135	106,597
	– scroll message	1,302	2 020	3133	6,437
	– special -rental	14,713	3,838	-	18,551
		4,884		-	4,884
	– Int'l	672	290.620	261.256	672 5 251 242
Total	1	4,600,357	389,630	261,256	5,251,243
	sales refund	(11)	<u>(285)</u>	261.256	(296)
Total		4,600,346	389,345	261,256	5,250,947
		======	======	=====	======
		2024	2023		
		₩ ′000	№ '000		
7.6	Geographical	N'000 5,250,947	N'000 4,510,399		
7.6 8.	Geographical Direct cost	5,250,947 ======			
		5,250,947 ====== 820,978			
	Direct cost	5,250,947 ======	4,510,399 ======		
	Direct cost Depreciation	5,250,947 ====== 820,978	4,510,399 ====== 690,653		
	Direct cost Depreciation Salary and wages	5,250,947 ======= 820,978 724,465	4,510,399 ====== 690,653 669,211		
	Direct cost Depreciation Salary and wages Diesel and oil	5,250,947 ======= 820,978 724,465 768,525	4,510,399 ====== 690,653 669,211 622,466		
	Direct cost Depreciation Salary and wages Diesel and oil Programme cost	5,250,947 ======= 820,978 724,465 768,525 80,498	4,510,399 ====== 690,653 669,211 622,466 123,357		
	Direct cost Depreciation Salary and wages Diesel and oil Programme cost Satellite expenses	5,250,947 ======= 820,978 724,465 768,525 80,498 209,009	4,510,399 ====== 690,653 669,211 622,466 123,357 164,059		
	Direct cost Depreciation Salary and wages Diesel and oil Programme cost Satellite expenses Equipment repairs	5,250,947 ======= 820,978 724,465 768,525 80,498 209,009 140,483	4,510,399 ====== 690,653 669,211 622,466 123,357 164,059 156,573		
	Direct cost Depreciation Salary and wages Diesel and oil Programme cost Satellite expenses Equipment repairs License fees	5,250,947 ====================================	4,510,399 ====== 690,653 669,211 622,466 123,357 164,059 156,573 100,000		
	Direct cost Depreciation Salary and wages Diesel and oil Programme cost Satellite expenses Equipment repairs License fees NBC annual operating levy	5,250,947 ====================================	4,510,399 ====== 690,653 669,211 622,466 123,357 164,059 156,573 100,000 67,655		
	Direct cost Depreciation Salary and wages Diesel and oil Programme cost Satellite expenses Equipment repairs License fees NBC annual operating levy New services	5,250,947 ====== 820,978 724,465 768,525 80,498 209,009 140,483 100,000 84,933 91,178	4,510,399 ====== 690,653 669,211 622,466 123,357 164,059 156,573 100,000 67,655 61,201		
	Direct cost Depreciation Salary and wages Diesel and oil Programme cost Satellite expenses Equipment repairs License fees NBC annual operating levy New services Internet access	5,250,947 ====================================	4,510,399 ====== 690,653 669,211 622,466 123,357 164,059 156,573 100,000 67,655 61,201 41,186		
	Direct cost Depreciation Salary and wages Diesel and oil Programme cost Satellite expenses Equipment repairs License fees NBC annual operating levy New services Internet access Website cost	5,250,947 ====================================	4,510,399 ====== 690,653 669,211 622,466 123,357 164,059 156,573 100,000 67,655 61,201 41,186 33,290		
	Direct cost Depreciation Salary and wages Diesel and oil Programme cost Satellite expenses Equipment repairs License fees NBC annual operating levy New services Internet access Website cost Plant repairs & hire	5,250,947 ====================================	4,510,399 ======= 690,653 669,211 622,466 123,357 164,059 156,573 100,000 67,655 61,201 41,186 33,290 26,392		
	Direct cost Depreciation Salary and wages Diesel and oil Programme cost Satellite expenses Equipment repairs License fees NBC annual operating levy New services Internet access Website cost Plant repairs & hire Amortisation	5,250,947 ====================================	4,510,399 ======= 690,653 669,211 622,466 123,357 164,059 156,573 100,000 67,655 61,201 41,186 33,290 26,392 1,764		
	Direct cost Depreciation Salary and wages Diesel and oil Programme cost Satellite expenses Equipment repairs License fees NBC annual operating levy New services Internet access Website cost Plant repairs & hire Amortisation BON expenses	5,250,947 ======= 820,978 724,465 768,525 80,498 209,009 140,483 100,000 84,933 91,178 42,542 37,874 53,615 819 1,000	4,510,399 ======= 690,653 669,211 622,466 123,357 164,059 156,573 100,000 67,655 61,201 41,186 33,290 26,392 1,764		
	Direct cost Depreciation Salary and wages Diesel and oil Programme cost Satellite expenses Equipment repairs License fees NBC annual operating levy New services Internet access Website cost Plant repairs & hire Amortisation BON expenses Events and production	5,250,947 ====================================	4,510,399 ======= 690,653 669,211 622,466 123,357 164,059 156,573 100,000 67,655 61,201 41,186 33,290 26,392 1,764 1,420		

0	Oth on in course	2024	2023
9.	Other income	N'000	№ '000
	Other incomes	7,568	401,264
	Profit on disposal of assets	-	11,252
	Provision no longer required	547,863	-
	Discount received	-	32,796
		555,431	445,308
		=====	======
10	Calling/distribution expanses		
10.	Selling/distribution expenses Sales commission	146 455	110 101
	Sales commission	146,455	118,191
		=====	=====
10b.	Impairment allowance		
100.	Specific bad debt written off	140,221	24,084
	Allowance for impairment of receivables	241,017	219,748
	Allowance for impairment of deferred tax assets*	969,241	_913,423
	This wance for impairment of deferred tax assets	1,350,479	1,157,255
		=======	=======
	*An allowance of 20% was made on the impairment of d with the requirement of IAS 12 on Income Taxes.	leferred tax assets	in 2024 in line
10c.	Provision		
100.	Provision for gratuity	72,000	72,000
	110 (1810) 191 grando	=====	=====
11.	Administrative expenses		
	Other admin expenses (note 11.1)	1,762,676	1,409,153
	Salaries	598,518	619,500
	Exchange loss	384,135	264,341
	Bank charges	21,177	7,599
		2,766,506	2,300,593
		======	======

11.1	Other admin expenses	2024 №'000	2023 N '000
11.1	Transport & travelling	142,626	192,902
	Fuel/motor running expenses	140,150	110,112
	Staff welfare	194,440	108,675
	Death benefit	15,366	88,863
	Vehicle repairs	73,800	78,949
	Board expenses	96,897	76,430
	Rent and service charge	42,110	70,094
	Consultancy	116,239	64,576
	Printing & stationaries	40,012	59,826
	Regulatory fee	22,647	58,570
	Office maintenance	59,025	50,450
	Legal fee	31,475	50,200
	Security expenses	35,648	38,720
	Building repairs	29,459	35,924
	Staff training & development	18,540	29,186
	NHIS	26,180	27,911
	Medical	26,778	20,331
	Office entertainment	24,967	20,148
	AGM expenses	34,798	16,151
	Audit fee	18,000	15,000
	Insurance	963	14,314
	Telephone	12,606	10,023
	Public relation expenses	34,257	8,883
	Industrial Training Fund	9,049	8,728
	NSITF	8,150	8,728
	Dues and subscription	14,825	7,016
	Postages	5,763	5,437
	Fines and penalty	1,700	1,700
	Furniture repairs	2,419	1,531
	Advert and publicity	5,266	1,978
	Discount allowed	83,104	1,058
	Newspapers and periodicals	12,730	1,004
	Plant and vehicle hire	810	816
	Depreciation	_381,877	<u>124,919</u>
		1,762,676	1,409,153
		======	======
12.	Finance cost		
	Subordinated loan interest	12,743	10,370
		====	=====

		2024	2023
13.	Profit before taxation	₩ ′000	₩ '000
	The profit before taxation is stated after charging/ crediting		
	Depreciation	1,202,855	815,572
	Amortisation	819	1,764
	Provision for gratuity	72,000	72,000
	Audit fee	18,000	15,000
	Impairment allowance on receivable and bad debts	381,238	219,748
	Impairment allowance on deferred tax assets	969,241	913,423
		======	=====

Apart from the audit service, the external auditors of DAAR Communications Plc, Baker Tilly Nigeria also provided financial reporting over internal control service for N3,000,000 fee. Other than that, we did not provide any other professional service to the company.

		2024 ₩'000	2023 № '000
14.	Taxation		
14.1	Per profit or loss account		
	Company income tax	26,255	45,460
	Education tax	1,540	3,788
	Current tax expense	27,795	49,248
	Deferred tax	_	<u>-</u>
	Net income tax expense as per profit or loss	27,795	49,248
		=====	=====
14.2	Per statement of financial position		
	Balance brought forward	720,630	686,213
	Tax provision for the year	27,795	49,248
	Adjustment of income tax prior periods	-	-
	Tax payment during the year	_	(14,831)
		748,425	720,630
		=====	======
14.3	Deferred tax assets		
	As at January 1	969,241	1,882,664
	Reversal of temporary difference	<u>(969,241)</u>	(913,423)
	Balance as at 31 December	-	969,241
		======	======

A provision of 20% has been made on the deferred tax assets in line with the requirement of IAS 12 Income Taxes. We have not recognized deferred tax assets as it is.

14.4 Effective tax

Income tax relating to continuing operations:		
Education tax payable	1,540	3,788
Company income tax payable	26,255	45,460
Deferred tax expenses recognized in the period	<u> </u>	<u>-</u>
Total income tax expenses relating to the current	27,795	49,248
	=====	=====

	2024 № '000	2023 ₩'000
Tax expense computation reconciliation		
Loss for the year before tax	(2,313,920)	(1,578,275)
Tax charge	(27,795)	(49,248)
Loss after tax	(2,341,715)	(1,627,523)
	=======	======
Expected income tax expense calculated at 30% (2020)	(694,176)	(473,482)
Education tax expense at 2.5% (2020:2%) of	1,540	3,788
Adjusted for:	5 40.50 2	500 0 5
Expenses not deductible for tax purposes (at 30%)	749,603	609,863
Tax incentive recognized (at 30%)	(29,172)	(90,921)
Deferred tax	-	-
Additional tax paid due to under-provision/minimum tax		
Income tax expenses for the year	27,795	49,248
	=====	=====
Effective tax rate	1%	3%
	===	====

DAAR COMMUNICATIONS PLC ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER, 2024 15. Property, plant and equipment

Property, plant and equipme	ent						Capital
1 3/1 1 1	Land &	Plant &	Furniture	Records	Motor	work in	1
	Building	Equipment	& fittings	Disc	& vehicle	Progress	Total
Cost	N'000	N'000	N'000	N'000	N'000	N'000	N'000
As at 01/01/2024	20,802,300	3,023,000	895,700	-	156,500	-	24,877,500
Disposal	-	-	-	-	-	-	-
Current year addition	214,574	423,619	14,434		10,000		662,627
Revaluation	-	684,566	22,107	-	-	-	706,673
As at 31/12/2024	21,016,874	4,131,185	932,241	-	166,500		26,246,800
	======	======	=====	======	======	=======	=======
Depreciation							
As at 01/01/2024	85,286	690,653	13,510	-	26,123	-	815,572
Disposal	-	-	-	-	-	-	-
Charge for current year	146,411	820,978	181,299	-	54,167	-	1,202,855
Revaluation	-	-	-	-	-	-	-
As at 31/12/2024	231,697	1,511,631	194,809	-	80,290	-	2,018,427
	======	======	=====	======	======	====	======
Carrying amount							
As at 31/12/2024	20,785,177	2,619,554	737,431	-	86,210	-	24,228,373
	======	=======	=====	====	=====	====	=======
As at 01/01/2023	4,382,508	25,011,189	581,330	378,313	647,269	2,124,905	33,125,513
Disposal	-	-	-	-	-	-	-
Current year addition	78,675	148,595	10,184	-	56,925	-	294,380
Revaluation	16,341,117	(22, 136, 784)	304,186	(378,313)	(547,694)	(2,124,905)	(8,542,393)
As at 31/12/203	20,802,300	3,023,000	895,700	-	156,500	-	24,877,500
	======		=====	======	======	=======	=======
Depreciation							
As at 01/01/2023	2,405,865	21,914,900	451,335	378,313	624,787	-	25,775,200
Disposal	-	-	-	-	-	-	-
Charge for current year	85,286	690,653	13,510	-	26,123	-	815,572
Revaluation	(2,405,865)	(21,914,900)	(451,335)	(378,313)	(624,787)	-	(25,775,200)
As at 31/12/2023	85,286	690,653	13,510	-	26,123	-	815,572
	=====	======	=====	======	======	====	======
Carrying amount As at 31/	12/2023 20,717,014	2,332,347	882,190	-	130,377	-	24,061,928
	======	=======	=====	====	======	====	=======

Property, Plant and Equipment is carried at revaluation less subsequent accumulated depreciation and subsequent impairment losses to reflect the fair value of the assets. The assets were revalued by Messrs. Jide Taiwo and Company (Estate Surveyors and Valuers) on 20 December, 2023. The revaluation resulted to a surplus of N17.2 billion as shown above; in 2024, some items were discovered to have been omitted from the revaluation and were subsequently revalued. The cumulative revaluation surplus is N17.9 billion.

15.1 Impairment Test

Asset impairment refers to a sudden decline in the usability of non-current assets. The impairment could be triggered by such issues as asset damage, obsolescence, or legal restrictions on asset use.

The regulations for the conduct of impairment tests are summarized by the International Accounting Standards Board especially in International Accounting Standard (IAS) 36 Impairment of Assets. Impairment testing is carried out to bring the carrying value of an entity in line with its recoverable value; this is the higher of the fair value less cost to sell and the value in use.

Indicators of possible impairment include an increase in the cost of borrowing and the carrying amount of the net assets of an entity exceeding its market capitalization. Significant adverse changes in the business climate may also be an indicator of impairment.

Significant judgment is required by management in determining the impairment PPE, which constitutes a material portion of the Company's assets. The result showed that the PPEs were not impaired. However, the Company analysed and reviewed the non-current assets for the year 2024 for impairment and found no indicator for impairment of non-current assets. With this observation, the Company believes that the level of impairment charge as applied in 2023 is adequate as at December 31, 2024, and does not see any need for a further charge for the year 2024.

15.2 Land and Buildings

Management has elected to adopt the cost/revaluation model as its accounting policy. Land and Buildings are carried at cost/revaluation less any accumulated depreciation and any accumulated impairment loss.

15.3 Plant and Equipment

The cost/revaluation model was used in recognition of Plant and Machinery in line with the requirements of the International Financial Reporting Standards (IFRS).

15.4 Furniture and Fittings/Motor Vehicles

The cost/revaluation model was used in recognition of Furniture and Fittings/Motor Vehicles in line with the requirements of the International Financial Reporting Standards (IFRS).

15.5 Lien on Property Plant and Equipment

The Subordinated loan was secured against all existing assets of the company as at September 30, 2008, and future assets of the company.

		2024 № '000	2023 № '000
16.	Intangible assets		
	TV & radio license and accounting so	oftware	
	At 1 January	2,131,250	2,131,250
	Addition	15,960	-
	Disposals	_ _	
	As at 31 December	2,147,210	2,131,250
		======	======
	Accumulated amortisation	2,108,448	2,106,684
	Amortisation charge for the year	819	1,764
	Total accumulated amortisation	<u>2,109,267</u>	2,108,448
	Carrying amount 31 December,	37,943	22,802
	, ,	=======	=======

Amortization of intangible assets with finite useful lives is calculated to write off the cost of the asset, less its estimated residual value, over its useful life as follows:

	Licenses: Computer Software:	License 20%	period straight line	
17.	Investment at FVTPL Investment in MTS		97,000	97,000
	AIT News 241		<u>-</u> _	<u>400,89</u> 3
			97,000	497,893
			=====	======

National Broadcasting Commission recently flagged off the digitization regime which will usher in a Digital Terrestrial Television (DTT) in Nigeria consequent upon a global transition from the analogue transmission of television signals to a digital mode of transmission. This migration will change the structure of television broadcasting fundamentally with the separation of content carriers from signal distributors/carriers. This means that two categories of players will now be recognized in the television industry viz.

content providers and signal distributors. The legal regime is that companies who were licensed to distribute contents will not be allowed to distribute signals.

Pursuant to a new policy, all television stations in Nigeria, whether private or state-owned shall lose rights to operate their masts, transmitters, and any other transmission equipment and services, except by a licence from the NBC. The NBC in actualizing this mandate called for bids from interested parties to operate the DTT.

The Nigerian Television Authority (NTA) was given an automatic license while other operators were directed to go and apply, individually or in partnership for a Network, license to operate DDT. Considering the enormity of issues at stake, the stakeholders under the auspices of the Independent Broadcasters Association of Nigeria (IBAN) and Broadcasting Organisation of Nigeria (BON), agreed to jointly apply for a licence under the name-MTS Communications Limited (Media Transmission Service).

Based on the decision, MTS Communications Limited was duly registered.

The NBC policy is to license any two signal distribution carriers and an unlimited number of content distributors. To this end, the NTA had an automatic award of a license while MTS Communications Limited went through a bid process that was eventually approved. All stakeholders as a matter of urgency must contribute their equity in terms of equipment and financial contribution as a working and operational capital for the newly created company. All owners of broadcasting infrastructures who do not join MTS or are unable to produce a signal distribution licence to operate the same shall be required to sell them outright to NBC or forfeit them, as it will amount to a crime to own any broadcasting equipment without a licence to operate same.

The balance represents the initial investment of DAAR Communications Plc in MTS Communications Limited.

		2024	2023
18.	Trade receivable	№ '000	₩ '000
	Account receivables	4,955,930	6,972,482
	Specific receivable written off	(140,220)	-
		4,815,710	6,972,482

	Less: allowance for doubtful debts (note 18.1)	(2,208,428)	(1,967,412)
		2,607,282	5,005,070
		=======	=======
18.1	Movement in provision for doubtful receivables		
	As at 1 January	1,967,412	1,747,663
	Movement during the year		-
	Expected credit losses written off bad debts	-	-
	Additional provision during the year	241,016	219,749
		2,208,428	1,967,412
		======	======

The Directors consider that the carrying amount of trade and other receivables is approximately equal to their fair value.

19. Other receivables and prepayment

1 1 2		
Staff loans and advances	4,310	7,075
Prepayments	70,562	55,189
DAAR Global Music	91,003	91,004
Others	<u>153,094</u>	66,156
	318,969	219,424
	=====	=====

20. Cash and cash equivalents

For the purpose of statement of cash flows, cash and cash equivalents include cash on hand and in banks, net of outstanding bank overdrafts. Cash and cash equivalent at the end of the reporting period as shown in the statement of cash flows can be reconciled to the related items in the statement of financial positions as follows:

	2024	2023
	№ '000	№ '000
Cash and bank balances		
Cash in hand	2,707	639
Bank balances	200,289	129,023
	202,996	129,662
	=====	======
	Cash in hand	Cash and bank balances Cash in hand 2,707 Bank balances 200,289

21.	Share capital Issued and fully paid	2024 N '000	2023 ₩'000
	8,000,000,000 ordinary shares of N0.50each	4,000,000	4,000,000
	•	======	======
22.	Share Premium	13,411,541	13,411,541
	The share premium was derived following the 2007 to 2008. Since then, there has not been any company. The movement in share capital and pre-	y issue and allotment of	share capital from new shares by the
	At 1 January	13,411,541	7,727,784
	Additions based on new share issues	-	8,232,651
		13,411,541	15,960,435
	Share issue expenses		(2,548,894)
	At 31 December	13,411,541	13,411,541
		======	======
23.	Retained earnings		
	As at 1 January	(16,825,758)	(15,198,235)
	Loss for the year	(2,341,715)	(1,627,523)
		(19,167,473)	(16,825,758)
		=======	========
24.	Subordinated loan		
	Subordinated loan	3,664,010	3,664,010
	Balance as at 1 January	362,029	275,875
	Liquidation/repayment	209,807	(227,138)
	Additions during the year	<u>(427,170)</u>	<u>313,292</u>
		144,666	362,029
		======	======

DAAR Investment Limited, parent company of DAAR Communications Plc, provided N4,200,000,000 (Four billion, two hundred million naira) subordinated loan facility to

DAAR Communications Plc during the year 2008 at an interest rate of 5% per annum. The tenor of the loan is 5 years. The interest was not required to be paid until the year 2011. The interest rate charged by the parent company is below the interest rate prevailing in the market for a company of similar size & risk characteristics and for a similar amount and tenor to that of DAAR Communications Plc.

The original maturity date of the loan was 31 December 2013 but on 30 September 2013, the maturity date of the loan with a principal balance of ₹3,220,715,000 (Three billion, two hundred and twenty million, seven hundred and fifteen thousand naira) was extended to December 31, 2015, based on the original terms and conditions. Repayment of ₹427.170M, (Four hundred and twenty seven million, one hundred and seventy thousand Naira) was made in 2024. An addition loan of ₹209.807M, (Two hundred and nine million, eight hundred and seven thousand Naira) was added in 2024.

The balance of ₹144.666M (One hundred and forty four million, six hundred sixty-six thousand Naira) represents the unpaid portion of the loan as at December 31, 2024.

		2024 N '000	2023 № '000
25.	Payable Suppliers' account	1,151,541	2,884,999

Trade payable comprises the amount outstanding in Suppliers' accounts for trade purchases. For supplies, no interest is charged on the trade payables. The directors consider that the carrying amount of trade payables approximates their fair value.

26.	Other payables		
	Accrued salary	1,119,059	1,335,469
	PAYE	674,294	612,656
	Pension Fund	1,917,169	1,809,342
	Exited staff terminal benefit	1,116,456	774,177
	NHF	61,496	71,183
	NHIS	354,559	391,413
	ITF accrued	113,370	105,221
	NSITF accrued	107,407	100,725
	NHF NHIS ITF accrued	61,496 354,559 113,370	71,18 391,41 105,22

2022

Audit fee	18,000	15,000
VAT payable	1,125,190	1,385,398
Cooperative Society	14,636	14,636
Withholding tax payable	135,324	115,910
NBC charges*	498,238	480,961
Director's fee	52,280	67,884
DAAR Investment Holding Limited**	198,030	185,287
Accrued staff rent	(2,576)	647
Union dues	16,487	15,209
Director's Loan account	222,410	-
Deferred receipts & other commitments***	796,396	442,118
•	8,538,225	8,254,398
	======	======

*NBC Charges: Section 14 paragraph 2(a) of the Nigerian Broadcasting Commission (NBC) Act empowers the Commission to impose a levy on the annual income of licensed broadcasting stations.

Consequently, NBC imposed a levy of 2.5% of the revenue of broadcasting stations as an operating levy. However, with effect from January 1, 2012, the levy was reduced from 2.5 percent to 1.5 percent. The balance on the account represents a provision for the levy.

**DAAR Investments Holding: This represents accrued interest on Subordinated Loan. The balance as of December 2024 represents accrued interest less payments made to DAAR Investments.

***Deferred Receipts and Other Commitments represent those services already provided by the company for which payment had been received from customers not yet identified as well as amounts received in advance from clients for services and obligations yet to be discharged by the company as of December 31, 2024.

2024	2023
№ '000	№ '000

26b.	Staff gratuity		
	Balance as at 1 January	865,375	817,037
	Payment to staff during the year	(211,215)	(23,662)
	Addition during the year	72,000	72,000
	Balance as at 31 December,	726,160	865,375

27. Earnings Per Share

The earnings and weighted average number of ordinary shares used in the calculation of Basic earnings per share are presented below.

Net loss for the year attributable to equity shareholders	(2,341,715) ======	(1,627,523)
Number of ordinary shares outstanding during the period	8,000,000 =====	8,000,000 =====
Basic earnings per share (kobo)	(29) ====	(20) ====

28. Related Party Transaction

The Company carried out transactions with the parent company DAAR Investments Limited. DAAR Investments provided the Company with a loan at a rate that is below the market rate (See note 24). The balance on DAAR Investments' current account with DAAR Communications was shown in note 26.

28.1 Balance due to related party

Subordinated loan Subordinated loan	3,664,010	3,664,010
Balance as at 1 January, 2024	362,029	275,875
Addition during the year	209,807	313,292

	======	======
Balance AS AT 31 DECEMBER, 2024	144,666	362,029
Liquidation/repayment	<u>(427,170)</u>	(227,138)

28.2 Remuneration of Key Management Personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity (IAS 24.9). The remuneration of the Directors who are the key Management personnel of the Company is set below in the aggregate for each of the categories specified in IAS 24, Related Party Disclosures. Further information about the remuneration of individual directors is also provided.

		2024 N '000	2023 ₩'000
28.3	Remuneration of key management personnel		
	Director emolument		
	Chairman's fee	4,500	4,500
	Non-executive directors fee	24,500	28,000
	Executive directors' emoluments	<u>55,719</u>	125,570
		84,719	158,070
		=====	======

28.4 The number of Directors excluding the Chairman whose emoluments were within the following ranges:

2024	2023
Number	Number
-	-
7	-
1	9
5	1

Above 20,00,001	-	-
	13	10

29. Employees Costs

29.1 The related staff costs including Directors' emoluments are as follows:

	2024	2023
	№ ′000	₩ '000
Staff salaries and allowances	1,191,237	1,094,867
Directors' emoluments (note 28.3)	84,719	158,070
Other staff costs (Medical, welfare,		
training & development)	212,980	157,570
	1,488,936	1,410,507
	======	======

29.2. The Number of employees excluding Directors with gross emoluments within the bands stated below are:

		2024	2023
	¥	Number	Number
	200,000 - 400,000	-	-
	400,001 - 600,000	-	1
	600,001 - 800,000	63	22
	800,001 - 1,000,000	26	32
	1,000,001 – above	<u>522</u>	<u>351</u>
		611	434
		===	===
29.3	Number of persons employed at the end of the were:		
	Managerial	28	29
	Senior	100	102
	Junior	<u>483</u>	<u>455</u>
		611	586

30. Notes to the statement of cash flow

The Cash Flow Statement has been drawn up using the indirect method. Working capital comprises inventories, receivables, and current liabilities. Cash flows from investing activities relate to the net amount of investments and disposals. The cash flows from financing activities relate to the net amount of payments made for financing business activities in the year and changes in short-term borrowings. The net cash position consists of cash in hand, cash at the bank, and overdraft.

31. Contingent liability

Some service providers and individuals lodged claims separately against DAAR Communications Plc for breach of contractual agreements in the ordinary course of business. The suites were in various stages of litigation.

The total amount of claims against the Company is estimated at N3 billion (December 31, 2023: N47.86 billion). These actions are being contested and the Directors are of the opinion that none of the aforementioned cases is likely to have a material adverse effect on the Company and are not aware of any other pending or threatened claims and litigations.

No provision has been made in these financial statements for these contingent liabilities in respect of litigations against the Company.

32. Capital risk management

The company manages its capital by ensuring an adequate mix of debt and equity resulting in the maximum return on capital and going concern of the business. This is reviewed periodically to accommodate changes in the economic forces, the operations of the company.

The capital structure of the company is made up of net debt (borrowings net of cash and bank balances) and equity (issued shares and retained earnings) as detailed below:

	2024	2023
	N'000	N'000
Net debt	(58,330)	232,367
Equity	16,211,340	17,867,837

			======
33.1.	Debt to Equity Ratio		
	The company's debt to equity ratio is reported below;		
	Subordinated Loan (note 24)	144,666	362,029
	Total Debt	144,666	362,029
		=====	=====\
		2024	2023
		№ 000	№ 000
	Cash and Cash Equivalents (note 20)		129,662
	Net Debt	(58,330)	232,367
	Equity	16,211,340	17,867,837
		======	======
	Net Debt to Equity	(0.36)%	1%
	• •	=====	===
		2024	2023
		№ ′000	№ ′000
33.2	Financial Instruments		
	As at 31 December 2024		
	Loans and Receivables		
	Total Carrying amount		
	Financial Assets		
	Cash and Cash Equivalents	202,996	202,996
	Trade and Other Receivables **	2,926,251	2,926,251
	Total Financial Assets	3,129,247	3,129,247
		======	======
	Financial Liabilities	Amortised	Total carrying
		cost	amount
		₩000	₩000
	Borrowings (Subordinated Loan)	144,666	144,666
			62 P a g e

	======	======
Total Financial Liabilities	5,982,698	5,982,698
Trade and Other Payables **	<u>5,838,032</u>	5,838,032

^{**}Other Receivables and Payables exclude non-contractual assets and liabilities

33.3 Fair Valuation of Financial Instruments

The carrying amounts of Cash and Cash Equivalents, Trade and other Receivables, Trade and other Payables approximate their fair values. Their carrying amounts are valued at amortized cost.

34. Financial Risk Management

The company has a risk management structure that identifies and manages the impact of its risk exposure. The financial risks faced by the company are credit risk, liquidity risk, and market risk (interest rate risk and foreign currency risk).

34.1 Credit Risk

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. This arises primarily from the company's receivables from clients and other related parties. However, the company manages its credit risks by ensuring that a large percentage of its sales are on a cash basis, and when credit sales transactions are carried out, the company ensures that only customers with a good and clean credit record are transacted with. The company's carrying amount of financial assets represents the maximum credit exposure at the reporting date.

2024

	2024	2025
34.1.1 Maximum Exposure to Credit Risk	N' 000	₩' 000
Cash and Cash Equivalents	202,996	129,662
Trade and Other Receivables	<u>2,926,251</u>	5,224,494
	3,129,247	5,354,156

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities. However, the Company manages its liquidity risks by ensuring that liabilities are within the scope of the Company's projected

2022

cash outflows, by maintaining adequate banking and borrowing facilities.

34.1.2 Liquidity Maturity Table

The contractual maturities of financial liabilities, including estimated interest payments are as follows:

	< 1 year	1 - 3years	3 - 5years
	<1 year	1 - 3years	3 - 5years
As at 31 December 2024	₩000	N 000	N 000
Bank Loans	-	-	-
Borrowings (Subordinated Loan)	144,666	-	-
Trade and Other Payables	<u>5,838,032</u>	-	-
	5,982,698	-	-
	=======	====	====
As at 31 December 2023	======	====	====
As at 31 December 2023 Borrowings (Subordinated Loan)	362,029		
	362,029 5,212,079	- - -	-
Borrowings (Subordinated Loan)	<i>'</i>	 - -	==== - - -

34.3 Market Risk

Market risk is the risk that changes in market prices (foreign exchange rates, interest rates, and equity prices) will result in a fluctuation in the value of financial instruments in terms of fair value or future cash flows. The objective of market risk management is to manage and control market risk exposures within acceptable parameters while optimizing the return. The company manages its market risks (foreign exchange rates and interest rates risks) by frequent monitoring of the market developments, thereby controlling costs exposed to the market risk.

34.4 Currency Risk

Since the Company operates internationally (United Kingdom), the business is exposed to foreign currency fluctuations risk. The company undertakes transactions that are denominated in foreign currencies particularly, the pound sterling. In respect of its monetary assets which are denominated in foreign currencies, the company mitigates the exposure risks by buying or selling foreign currencies at spot rates when necessary.

34.5 Interest Rate Risk

The company's exposure to interest rate risk covers its fixed-rate financial liabilities (Bank Loan and Subordinated Loan), as well as interest rate risk from Bank Overdrafts.

The carrying amount reflects the fair values of the instruments and the company's exposure to interest rate risk as at the reporting date.

	2024 № '000	2023 № '000
Financial Liabilities	144 666	262.020
Borrowings (Subordinated Loan)	144,666	362,029

35. Going Concern

The financial state of the Company as of December 31, 2024, raises the issue of the ability of the company to continue in business in the nearest future. Some of the going concern indicators are as follow:

The company incurred a loss of N 2.3 billion in 2024 (2023: N 1.578 billion million).

As at 31 December 2024, the company's current liabilities exceeded its current assets by ₹7 billion.

Accrued staff salary and exited staff Terminal benefits as at 31 December 2024 was №2.235 billion.

Accrued Statutory Charges; Pension, PAYE, VAT, etc. as at 31 December 2024 was over №4.86 billion.

As a result, there is significant uncertainty whether the Company will continue as a going concern and, therefore, whether it will realize its assets and settle its liabilities and commitments in the normal course of business and at the amounts stated in the financial statements.

36 Other Comprehensive Income

Items that will not be reclassified to profit (loss)

assified to profit (loss)			
	Gross	Tax	Net

Revaluation of property, plant and equipment

706,673

706,673

37. Capital Commitments

There are no material commitments for capital expenditure not provided for in these financial statements.

38. Events after Reporting Date

No events or transactions have occurred since the balance sheet date, which would have a material effect upon the financial statements at that date or which need to be mentioned in the financial statements in order not to make them misleading as to the financial position or result of operations at the balance sheet date.

39. Comparative figures

No comparative figures have been restated.

40. Approval of Financial Statements

The Financial Statements were approved by the Board of Directors onMarch 2025

DAAR COMMUNICATIONS PLC ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER, 2024	
OTHER NATIONAL DISCLOSURES	
	67 P a g e

DAAR COMMUNICATIONS PLC

STATEMENT OF VALUE ADDED

	2024		2023	
	№ ′000	%	₩ ′000	%
Turnover	5,250,947		4,510,339	
Other Income	555,431		445,308	
	5,806,378		4,955,647	
Bought in materials and services:				
Local	(5,102,560)		(4,037,157)	
Foreign	(338,061)		(258,551)	
Value added	365,757	100	659,939	100
	======	===	======	===
Distributed as follows:				
Employees				
Salaries, Pension and Welfare	1,463,260	400	1,410,507	214
Provider of Capital				
Finance Cost	12,743	3	10,370	
To Government				2
Taxation	27,795	8	49,248	7
Provided for Asset Replacement				
Depreciation of Property Plant	1,202,855	329	815,573	124
and Equipment				
Amortization, Impairments and Provisions	819	-	1,764	-

Loss for the year	(2,341,715)	<u>(640)</u>	(1,627,523)	(247)
Value added	365,757	100	659,939	100

DAAR COMMUNICATIONS PLC

FIVE YEAR FINANCIAL SUMMARY

	2024 № '000	2023 №'000	2022 № '000	2021 № '000	2020 №'000
Assets Employed					
Property, plant & equipment	24,228,373	24,061,928	7,350,313	7,898,412	8,486,467
Intangible Assets	37,943	22,802	24,566	26,793	29,027
Investment	97,000	497,893	97,000	171,295	166,172
Deferred tax asset	-	969,241	1,882,664	2,796,087	3,653,692
Net Liabilities	<u>(8,179,771)</u>	<u>(7,733,275)</u>	(7,141,238)	<u>(7,911,216)</u>	(8,694,593)
Net Assets	16,183,547	17,818,589	2,213,306	2,981,371	3,640,765
	======	=======	======	=======	======
Funds Employed					
Share Capital	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Share Premium	13,411,541	13,411,541	13,411,541	13,411,541	13,411,541
Revaluation surplus	17,939,479	17,232,806	13,411,541	13,411,541	15,411,541
General Reserve	(19,167,473)	(16,825,758)	(15,198,235)	(14,430,170)	(13,770,776)
Shareholders' Fund	16,183,547	17,818,789	2,213,306	2,981,371	3,640,765
Shareholders Tand	=======	=======	=======	======	======
_					
Turnover	5,250,947	4,510,339	4,787,259	4,806,011	3,553,526
	======	======	======	======	======
Loss before tax	(2,313,920)	(1,578,275)	(755,824)	(641,942)	(2,554,036)
Tax provision	(27,795)	(49,248)	(12,241)	(91,521)	207,925
Loss after tax	(2,341,715)	(1,627,523)	(768,065)	(733,463)	(2,346,111)
	=======	=======	======	=======	=======
Loss Per Share (Kobo)	(29)	(20)	(10)	(9)	(29)

=== === ===